

NEWS: INTERNATIONAL

OBITUARY: MANFRED WÖRNER

Presiding over era of tumultuous change



Manfred Wörner: like Nato forces, "leaner and meaner"

Manfred Wörner, who died on Saturday aged 59, presided over the North Atlantic Treaty Organisation during the end of the cold war and the beginning of its unpredictable aftermath. It has been a period of tumultuous change, raising questions about the whole purpose and future of the alliance. His recent claim that these uncertainties had been overcome was not fully convincing. But there can be no doubt that his own stature increased as the job of Nato secretary-general became ever more challenging.

It was unimaginable when he was appointed to the Brussels post in 1988 that a Nato leader should come to spend much of his time visiting and receiving visits from what was then the Warsaw Pact. It was equally inconceivable that Nato - any more than its cold war adversary - should be thought of as a suitable instrument for peacekeeping or peacemaking outside its frontiers.

The criticism now directed at Nato for the absence of decisive action in Bosnia is a measure of how much has changed. A long debate about "out of area" action is now over. It has moved from being a virtually taboo subject to the centre of Nato business, to the extent that the phrase "out of area" has fallen into disuse.

Wörner felt strongly about the tragedy of former Yugoslavia but was defensive about Nato's record there. He looked at it from the viewpoint of Nato as an organisation, which indeed has performed all the tasks the UN has asked of it, rather than as a collective of nations which between them have much to answer for in the Bosnian catastrophe.

His appointment was controversial in the early stages, but he grew into the job and proved equal to the momentous changes the alliance had to undergo. Some found him brash

and vain, but he earned their respect. At the Nato summit last January President Bill Clinton paid him tribute as "a genuine statesman", praising his "great vision and discipline". Although he had previously had a successful political career in Germany, his reputation was higher outside his own country than within it.

Born near Stuttgart in 1934, Wörner attended university at Heidelberg and Paris and undertook further legal studies in Munich and Stuttgart, devoting his doctoral thesis to defence relations between allied countries.

After working as an adviser to the Christian Democratic Union in Baden-Württemberg, he was elected in 1965

At the end of his four-year term, the allies extended his tenure by another year and then by another three years

to the Bundestag, where he became chairman of the defence committee. From 1982 to 1988 he was minister of defence, a period which included the launching of the Eurofighter project. He is credited with coining the phrase *Soldier in Uniform*, or citizen-soldier, as the expression of the new face of the German military.

When he went to Nato in July 1988 he was not only, at 53, the youngest man to do the job but also the first German. Germany was at the heart of Nato in the military sense - on the front line and still with troops from five other Nato countries on its territory - but was becoming a more awkward ally, particularly over nuclear weapons policy.

Doubts were expressed whether this suave former fighter pilot in the German air force had the political pull

in Bonn, particularly vis-à-vis the then foreign minister, Hans-Dietrich Genscher, that other allies felt was badly needed. He did not seem to have the clout of his predecessor Lord Carrington.

One senior Nato diplomat commented at the time: "It was right that it should be a German. But the question is was it the right German?"

However, his intelligence, honesty and sheer commitment shone through. At the end of his four-year term, unable to agree on a successor, the allies extended his tenure by another year and then by another three years.

Sadly, the principal candidate to take over from him, Norwegian foreign minister Jørn Ørgen Holst, died in January.

Wörner knew in 1992 he had cancer of the colon and underwent a series of operations, and was determined to complete the job of overseeing Nato's transition and its moves towards incorporating the countries of eastern Europe.

He referred only once in public to the disease, joking that he had become, like Nato's much-reduced forces, "leaner and meaner".

On the eve of the January summit he told the allies he had been declared free of cancer and intended to go to the end of his term in mid-1996.

He was a distinctive figure, with a fixed stare, accentuated by his recent gauntness, a sometimes ponderous manner and a penchant for hyperbole which led him to describe almost any Nato gathering as "historic". But without his passionate belief in the transatlantic alliance Nato would be in a worse state than it is. Replacing him will not be easy.

His widow, Elfie Reinsch, was his second wife. He had a son by his first marriage.

David White

EUROPEAN NEWS DIGEST

Germany to act on smuggling of nuclear material

Chancellor Helmut Kohl will send a special envoy to Moscow to find out how nuclear material is being smuggled into Germany after police in Bavaria last week seized 50 grams of enriched plutonium carried on a recent Lufthansa flight from Moscow to Munich. It was the third seizure in four months of weapons-grade material from the former Soviet bloc and confirmed fears that Germany has become the main transit route for such smuggling since the end of the cold war opened a black market for nuclear contraband from the east. Speaking on German television last night, Mr Kohl said he would also speak to President Boris Yeltsin to seek help in tightening up security. "Every possible step must be taken to prevent such things from happening in the future," he said. At the same time, Mr Klaus Kinkel, the foreign minister, yesterday told Bild am Sonntag newspaper that a "new control system for plutonium" should be set up. "Travelling salesmen with nuclear suitcases pose a new atomic danger," he said. Police told Der Spiegel magazine, which broke the story, that the smuggling of weapons-grade nuclear materials could have been organised by Libyan, Iranian, or Iraqi diplomats. *Judy Dempsey, Berlin*

Epidemics threaten ex-USSR

A wave of epidemics is threatening the former Soviet Union. One person has died of anthrax in Ukraine this week and there is a risk of a cholera outbreak in Moscow, where the disease has already claimed one victim. Health officials said 24 people suspected of carrying the disease escaped from police detention over the weekend after Moscow police had tried to hold a group of 67 visitors from the southern Russian region of Dagestan, the source of an epidemic which has affected 275 people and killed 12. Russia's deputy health minister has called for the entire republic of Dagestan to be put under quarantine. Five villages in the region have already been isolated. Over the weekend, health authorities in neighbouring Ukraine issued an anthrax warning. Fourteen people in Freeland, Moscow

Dividend scheme uncovered

The Economics Ministry in the German state of Hesse has uncovered 179 cases of a stock market phenomenon known as dividend-stripping. German newspapers reported over the weekend. The reports, quoting the Czernyevsky Intern newsletter, said the transactions concerned had involved 5.9m shares with a value of more than DM20m (\$1.2bn) and were based on brokers' data from 1991. In dividend-stripping transactions, which fall into a legal grey area, shares are exchanged between domestic and foreign shareholders just before a dividend payout so the domestic operator holds the shares when the payment is made. This means the domestic shareholder can take advantage of a tax credit accompanying the cash dividend which is worthless to a foreign investor. The shares are then sold back to the foreign party at a fixed lower price, allowing the two parties to split the effective cash value of the tax credit. *Reuter, Frankfurt*

Kohl 'would serve full term'

German Chancellor Helmut Kohl will stay in office for all four years of the next parliament if he wins October's general election, he said yesterday. Mr Kohl, 64, denied accusations by the opposition Social Democrats that he would deceive voters by stepping down in mid-term if he won, making way for his hardline right-wing lieutenant Mr Wolfgang Schäuble. "I have made it quite clear to my party and in public before the election that I want to run again," Mr Kohl, who has been chancellor since 1982, told German ZDF television in his Austrian holiday retreat of St Gilgen. "I want to know if the voters still back me, and I will naturally run in order to make full use of the time given to me by the voters." *Reuter, Bonn*

General denounces army plan

General Alexander Lebed, the hardline commander of the Russian 14th army in Moldova, yesterday denounced plans to pull his army back into Russia and remove him from his post. He described last week's agreement between Russia and Moldova on a three-year timetable for the withdrawal as "a crime" and said that he would not be "an obedient performer" of Moscow's orders. Gen Lebed's outburst, just a month after he described Russian President Boris Yeltsin as "a minus", poses an immediate threat to the delicate rapprochement between Russia and Moldova and could further undermine Moscow's control over the military, particularly units serving outside Russia's borders. Some observers fear that the charismatic general could act as a focal point for Russians who lament the collapse of the Soviet Union. *Christia Freeland, Moscow*

Bosnian accord on snipers

Bosnia's rival Serbs and Moslems yesterday signed a UN-brokered accord to halt sniping in Sarajevo within 24 hours and promised to patrol high-risk areas with UN peacekeepers to stop disobedient marksmen. "The sides shall undertake within 24 hours to issue public orders which explicitly forbid sniping activities against military personnel, civilians and UN personnel in the Sarajevo region," the agreement said. The accord was signed by Serb and Moslem political, military and police commanders and UN military chiefs. The sides pledged to form joint patrols with the UN to flush out snipers who disobey orders. Above: Gen Dragomir Milosevic, commander of the Serb Sarajevo Corps, signs the accord. *Reuter, Sarajevo*

French employment up

Further evidence emerged yesterday of the recovery in the French economy with the news that the number of employed employees, rose by 60,000, or 0.4 per cent, to just over 8m in the second quarter of this year, according to the Employment Ministry. This continues the upward trend of the first quarter, when salaried employment rose by 0.2 per cent. It follows the news that the overall level of unemployment experienced its biggest fall for four years in June with the number of jobless dropping by 13,000 to 3.3m, or 12.6 per cent of the workforce. Economic growth in France during the first quarter was higher than expected at 0.7 per cent rather than its original estimate of 0.5 per cent. *Alice Rauschmair, Paris*

Chechen war of words grows

Russia's rebel region of Chechnya intensified its war of words with Moscow yesterday, threatening to shoot down Russian helicopters flying over parts of the self-declared Caucasus republic. Itar-Tass news agency reported. It said the warning applied only to Russian military helicopters flying over the Naderevich region, a stronghold of opposition to Chechen President Dzhokhar Dudayev. The republic's general staff believe Russian helicopters are supplying the Moscow-backed opposition to Dudayev. Chechnya, one of 21 semi-autonomous ethnic regions in the Russian Federation, declared independence in 1991 but has not won international recognition. Mr Dudayev imposed a state of emergency on Naderevich last week and ordered the mobilisation of all men between 15 and 55 in a bid to resist any invasion from Moscow. *Reuter, Moscow*

Dutch left and right unite to rule

Ronald van de Krol on the Netherlands' forthcoming 'purple' coalition

The Netherlands is about to make first-hand acquaintance with the old adage that politics makes strange bedfellows.

By the end of the month, the country will find itself governed by the first left-right coalition in its history, bringing together three unlikely allies - the Labour party, the right-wing Liberals and the left-of-centre D66.

The unusual "purple" coalition - so called because of the mix between the Labour "reds" and the Tory "blue" Liberals - will squeeze the centrist Christian Democrats out of power for the first time in memory, ending their era as the natural party of government.

The odd grouping of parties in the new coalition is underlined by the personalities of the main protagonists.

Mr Wim Kok, the Labour leader and the man destined to be prime minister, is the son of a carpenter. He studied business but went on to become the leader of the Dutch labour union federation before entering politics. His counterpart in the Liberal party, Mr Frits Bolkestein, is a former Shell executive with a posh accent and a fondness for tennis. Mr Hans van Mierlo, D66 leader, is one of the few Dutch politicians who could be accused of possessing charisma. A former journalist, he founded the D66 party in 1966 in an attempt to

break the mould of Dutch politics.

The advent of a left-right cabinet will not, however, herald radical changes. "Left" and "right" are relative terms in the Netherlands, and the three coalition parties have not put forward a programme significantly different from what the Christian Democrats would have tried to achieve.

Busting employment will be the main goal of the new cabinet, which is to be inaugurated before the end of the month with Mr Kok as prime minister.

Government spending is to be cut by Fl 180m (\$10bn), with about half given back to house-

holds and the business community in the form of lower taxes and social premiums. By reducing the cost of labour to companies, the new government hopes to foster the creation of 230,000 extra jobs in the government's four-year term in office.

Social spending will be cut in some controversial areas, but the level of unemployment and disability payments will not be lowered.

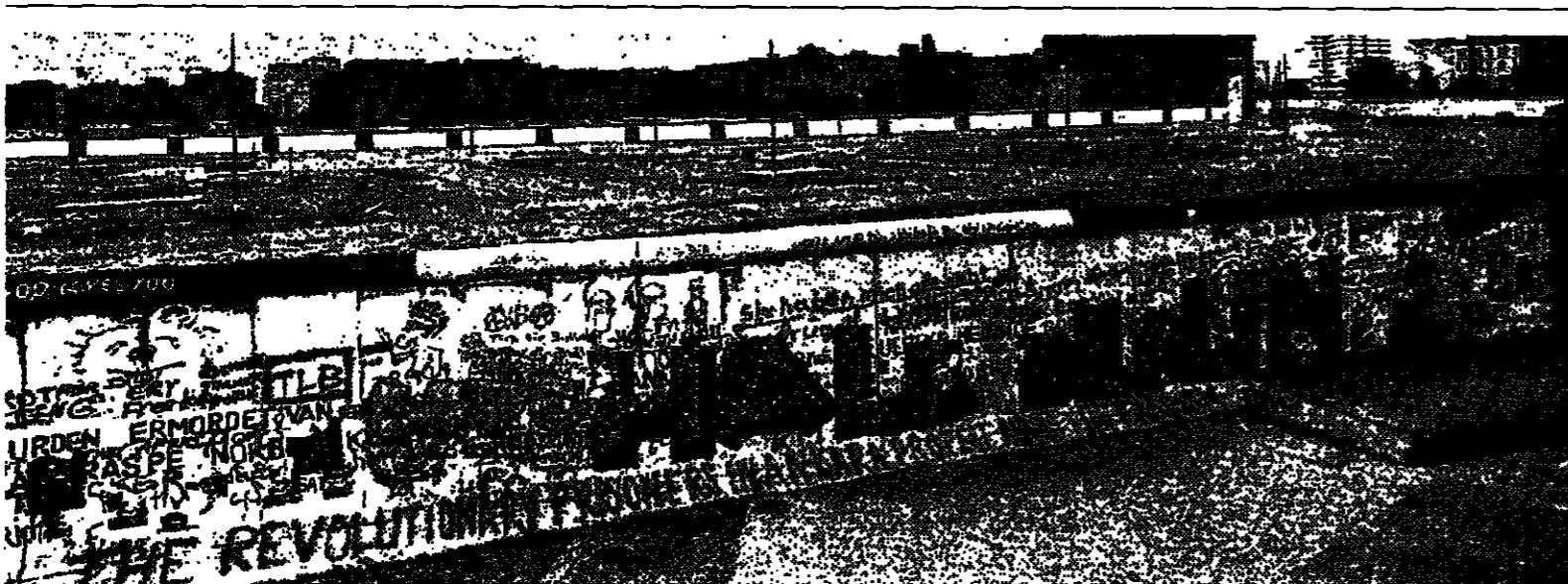
People covered by the national health scheme will be required to pay a deductible of Fl 200 a year for medical treatment, as a way of both reducing the cost of health care and

discouraging unnecessary visits to doctors.

The wide-ranging government plan also covers topics from Amsterdam's Schiphol Airport - night flights from which are to be curtailed - to slightly more liberal shopping hours.

Indeed, it is the detail in the 69-page plan that explains, in part, why it has taken the Netherlands more than 100 days to come up with a new government since the May 3 general election.

But another factor is the sheer unfamiliarity of an attempt to bring together parties from opposite sides of the narrow Dutch political spectrum.



The Berlin Wall in its heyday: "This is our property and we want it back."

Berliners demand their homes back

They had gathered on Saturday at the site of the former Berlin Wall in Bernauer street, 33 years to the day after east German troops moved in with bulldozers to divide the city. About 100 people, many frail

and elderly, stood on this long, narrow strip of wasteland in east Berlin. It had been turned into mud by the torrential rain but they had come determined not to celebrate the collapse of the wall nearly five years ago, but to demand from the German government the right to regain property which they had been forced to leave when east German troops ordered them out of their homes to make way for the wall on the night of August 13 1989.

"All we want is justice," says Mr Wolf-Dietrich Götz, who two years ago helped establish an association for those seeking compensation or restitution.

"The German government refuses to return our property to us," says Mr Götz. "Their excuse is that since all property along the Berlin Wall belonged to the former east German defence ministry, it should automatically be passed under the control of the German state. But why? Why is it that those whose property was confiscated by the Nazis between 1933 and 1945, or by the communists between 1949 and 1990, can seek compensation or restitution, but not us?"

The Berlin Wall ran like a snake along 165km of the city, cutting through 3,000 homes.

I remember August 13 1989 very well," says Mr Götz, 54. "It was a warm, quiet summer's night. We were living on Finkenkruger Street in Spandau, not in the British zone, but in the eastern/Soviet zone. I had been writing a love letter. Then I heard the dogs, the bulldozers, the soldiers. The next morning, I looked out the window. Finkenkruger Street had been divided. We were locked in."

"Even before the wall had been built, it was sheer hell to live there. In the late 1940s, when the Russians carved out their zone in east Berlin, life became very difficult. We were surrounded by guards."

Mr Götz's mother eventually moved to Bavaria, leaving the family house to her son in her will. "I was studying at the time in Dresden. I went back from time to time to my home. Then in 1967, the home was flattened. I received no notification. No compensation. Nothing."

The dispute has not only pitted east Berliners against the German government. It has

caused a rift between the Berlin Senate and Bonn. "The Senate has repeatedly demanded a change in the law," says Mr Klaus Kilian, an official from the Senate's justice department. "The Bundesrat [Upper House] last June suggested some degree of restitution or compensation, but the Bundestag [Lower House] will never agree. If it were allowed, it could set a precedent for other claims. These could include those whose land was expropriated by the Soviet administration between 1945 and 1949."

Mr Theo Waigel (the finance minister) does not want to give the claimants any compensation because it would cost too much money. And the justice ministry, which used to be under Mr Klaus Kinkel (now the foreign minister), and who helped draw up the unification treaty, is afraid that if the law is amended it will create a precedent for other property claims. These are the real reasons for the government holding onto their property, which by the way, is very valuable."

In the meantime, former property owners along the Berlin Wall are determined to continue their struggle. "This is about justice," says Ms Inge Berg, a veteran campaigner whose parents had lived on Bernauer Street. "If East Germany no longer exists, then the old law which placed all Berlin Wall property under the communist defence ministry no longer exists as well. This is our property and we want it back."

Mr Kilian says the dispute is also delaying investment and planning in Berlin. "We cannot develop large sections of the former wall until this matter is settled," he says. "Investors are very wary."

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However, there are fears that a wave of expulsions could bring retaliation against the ethnic Greeks in southern Albania.

The dispute has already slowed down Greek investment in Albania, which has been promoted in the past by the Greek government as the most effective way of improving bilateral relations.

NEWS: INTERNATIONAL

Bank Negara signals end to tough battle

By Kieran Cooke
In Kuala Lumpur

Exhausted, bruised and battered, Bank Negara, Malaysia's central bank, has hung up its gloves after a seven-month battle against currency speculators.

At the end of last week Bank Negara lifted all remaining restrictions which have prevented foreigners holding short-term money in ringgit, the Malaysian dollar. The move applied to a range of monetary instruments, from private debt securities to bankers' acceptances. Malaysian government securities to mortgage-backed bonds.

The restrictions were the last of a broad package of measures introduced at the beginning of the year to mop up excess funds in the financial system and prevent the build-up of inflationary pressures. Malaysia's buoyant economy and a stock market which rose 36 per cent last year were partly responsible for the big inflows of funds.

However, the catalyst for the imposition of restrictions was a sudden rush into ringgit by the world's currency speculators. Ironically Bank Negara itself was the main cause of the sudden appetite for the Malaysian currency.

"It's been a long and tough fight," said one Kuala Lumpur money trader. "Many speculators were badly burned when the restrictions came in. But Bank Negara's reputation had taken a bad beating as well."

The trouble began at the end of last year when the central bank bought in large quantities of US dollars to revalue its reserves and reduce year-end book losses caused by the bank's own multi-billion dollar speculation on the foreign exchange markets. In 1992 Bank Negara lost M\$9bn (\$2.27bn) in foreign exchange dealings. Forex market losses in 1993 were officially put at M\$5.7bn.

Senior monetary officials now privately admit that the end-1993 manoeuvre was a serious error. While it boosted the book value of Bank Negara's foreign currency and gold reserves in ringgit terms, it also caused the Malaysian currency to fall sharply - from an average of around 2.54 against the US dollar for most of 1993 to 2.73 early in January.

The world's money traders were quick to see an opportunity. They realised what Bank

Negara had been doing and, judging that the ringgit was considerably undervalued, waded into the Malaysian currency. As a result Bank Negara faced trouble on two fronts. Not only was it having to mop up yet more amounts of funds coming into the country, it was also in danger of losing control over its own jealously guarded currency.

By mid-January Bank Negara was hitting back with the first of a series of restrictions designed to defeat the speculators and "capture all inflows of funds from abroad." These included imposing a negative interest rate on foreign held ringgit accounts. The measures sent shockwaves through the currency market with traders moving swiftly to offload ringgit positions. Some were badly burned as they tried to take on Bank Negara.

For several weeks the ringgit stayed in the doldrums, only slowly gaining strength on the US dollar. By early June the Malaysian currency had risen to around 2.60 to the US dollar. After the lifting of the final restrictions last Friday the ringgit was trading at around 2.56.

However, Bank Negara's victory against the speculators has only been achieved at a considerable cost. The bank's international reputation had received a severe battering due to the foreign exchange fiasco.

Imposition of the recent restrictions raised a few eyebrows in the international banking community. Malaysia has prided itself on its liberal and outward looking economic policies. Such restrictions were not seen to be in keeping with worldwide moves towards a more liberal financial regime.

Within Malaysia, Bank Negara's moves were blamed for causing nervousness among foreign fund managers. The flow of foreign funds into the Kuala Lumpur market declined sharply in the first few months of this year.

Money market analysts say Bank Negara now feels that the currency whirlwind has passed. US interest rates are rising but falling in Malaysia: there is now less foreign demand for the ringgit.

"It's been a difficult time for Bank Negara," said one Kuala Lumpur merchant banker. "But then its own actions were in many ways the cause of so many of its problems. I'm sure a few lessons have been learned."

Ruling party in Sri Lanka faces poll challenge

By Stefan Wagstyl and
Mervyn de Silva in Colombo

Sri Lanka's ruling United National Party, which has governed for 17 years, faces its toughest ever electoral test in tomorrow's general election.

The party is braced for losing considerable support to a nine-party alliance led by Mrs Sirimavo Bandaranaike, the ageing former prime minister, and her 49-year-old daughter, Mrs Chandrika Kumaratunga, the alliance's candidate for prime minister.

However, with opinion polls showing wildly differing results, it was not clear yesterday whether the opposition could capture enough seats to take power. In the last Parliament, the UNP had 125 out of 225 seats.

Mrs Kumaratunga has been attracting large crowds with her eloquence, energy and populist promises of rises in welfare handouts. But even some supporters are concerned at her reluctance to give details.

Nevertheless, many Sri Lankans believe change is in the air. At the central bus station in Colombo yesterday hundreds of people were preparing to leave to vote in their home towns and villages. Mr UN Dasantha, a fertiliser salesman,

said: "People are cautious because they don't know Chandrika's policies. But we think it's time for a change."

The UNP has focused on the economic policies of the Sri Lanka Freedom Party, the leader of the opposition alliance, which promoted socialism with disastrous results when it was last in power in the early 1970s. Pictures of food queues adorn UNP posters, with a warning about the dangers of voting SLFP.

Acknowledging this likelihood, the prime minister, Mr Jim Bulger, said he would be approaching right-wing Labour MPs in the coming week to secure their agreement to support the government on crucial issues.

"I'm not asking them to form a coalition but to work to retain the stability of the country," Mr Bulger said.

"Any instability now would be very bad for the economy."

Mr Bulger made clear that the government intended to force further controversial legislation through parliament.

This includes shipping deregulation to put New Zealand in the unusual position of allowing international vessels to carry cargo between domestic ports; further asset sales, which are required to meet the government's budget surplus forecasts; and reforms of health and hospital care.

In the by-election, forced by the surprise resignation of the former finance minister, Mrs Ruth Richardson, the National party increased its share of the vote by one percentage point to 42.3 per cent, but saw its majority cut from 288 to 246. But support for Labour collapsed to only 10.3 per cent of the vote, a distant third behind the left-wing Alliance party - a group of five minor parties including the Greens - which won 40.5 per cent.

The Labour leader, Ms Helen Clark, said the drop in support reflected tactical voting for the Alliance, which was seen to have the best chance of ousting the National party.

Tokyo minister forced out in row over war

By Gordon Cramb in Tokyo

ousted because of revulsion in the region over an attempt to put a better show on Japan's wartime role.

His departure highlights the lack of contrition among right-leaning Japanese over actions of the imperial army, as well as ideological strains in the coalition of convenience grouping the conservative LDP, the left-wing and traditionally pacifist SDP, and the reformist New Harbinger party.

LDP leaders, while disavowing Mr Sakurai's views, appear to have sought his retention in cabinet after he apologised for having said the war led to independence for Asian countries which had been under the European colonial yoke, "popularisation of education and increased literacy" in those nations, and their subsequent economic success.

Eight to 10 government ministers,

most if not all from the LDP, are expected today - the 49th anniversary of Japan's surrender at the end of the second world war - to pay homage at Tokyo's controversial Yasukuni shrine. The shrine commemorates Japanese war dead and contains remains of a number whom the western allies classified as war criminals.

The weekend episode precedes a South-East Asian tour later this month by Mr Tomiochi Murayama, the prime minister. It comes as Japan is debating a wider international role for its Self-Defence Forces, which replaced the imperial military after US post-war occupation of Japan.

A government advisory panel on Friday presented Mr Murayama with a report recommending that the country "should extricate itself from its security policy of the past that was, if

anything, passive, and henceforth play an active role in shaping a new order" in the world. This would include deploying weapons in United Nations peacekeeping operations.

The government, like its predecessors, is meanwhile agonising over whether and how to compensate those forced to work for the imperial army in occupied countries, including so-called comfort women required to provide sex for troops.

According to one report, the administration is contemplating a Y100bn (\$646m) aid fund for the victims, about 50 of whom gathered in Tokyo at the weekend to press their case.

Mr Murayama, the SDP leader, is a lifelong socialist who only on becoming premier acknowledged the legitimacy of the Self-Defence Forces as part of a policy compromise with

LDP. At 70 he is old enough to have had his pacifism motivated by direct recollection of the war, and this weekend drew the line at serving alongside Mr Sakurai, 61, whose stated impression of the era was so different.

Mr Sakurai's comments, in answer to a question at a press conference, were denounced by South Korea's ruling Democratic Liberal party as "tantamount to blasphemy against Asian countries subjected by Japan to numerous pains and sacrifices" and by China as a distortion of history.

In May Mr Shigeto Nagano, justice minister in the then government of Mr Tsutomu Hata, resigned after implying that the 1937 massacre of Chinese civilians in Nanjing by Japanese soldiers was a fabrication. Mr Nagano was from Mr Hata's Japan Renewal party.

FILIPINOS DEMONSTRATE AGAINST BIRTH CONTROL

Hundreds of thousands of Filipinos (left) demonstrate yesterday against a "deluge" of contraceptives in the Third World, Reuter reports from Manila.

The demonstrators, in one of Manila's biggest protests since President Ferdinand Marcos was ousted in 1986, gathered in response to a Roman Catholic church call to oppose a government campaign to cut the country's high population growth.

Cardinal Jaime Sin and former president Corazon Aquino led the protest by burning sex magazines and a copy of a document expected to be presented at next month's international meeting on population in Cairo which the church said would promote contraception and abortion.

The Manila rally was a key part of the church's campaign to force the government to retreat from its stance on birth control before the Cairo conference.

Cardinal Sin accused a "global dictatorship" of swamping the Philippines and other developing countries with a "deluge of contraceptive drugs and instruments".

Much of his anger was directed at President Fidel Ramos's government, which has taken on the church in Asia's only Christian-majority nation by refusing to back down on its campaign to promote population control.

The government, which has repeatedly rejected church accusations that it favours abortion, tried to defuse the confrontation by urging people to take part in the rally.

But Mr Ramos, the nation's first Protestant president, strongly supports giving Filipinos the chance to limit their families by using contraceptives. The Philippines has one of the highest population growth rates in the region at 2.4 per cent a year.

THE WEST IN TOKYO



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NEWS: INTERNATIONAL

Baby Bells to press for more favourable rules on their access to cable television markets

Telephone companies to fight Senate bill

By George Graham
in Washington

US local telephone companies still plan a fight over some portions of the telecommunications bill now making its way towards the Senate floor, even though they accepted a compromise on some of the conditions it would place on their entry into the long distance telephone market.

The seven leading local telephone companies known as the Baby Bells, which were set up by the court-ordered break-up of the AT&T monopoly in 1984, agreed to a compromise on the long distance market that allowed the telecommunications bill to be approved by the Senate commerce committee last week.

Bell executives are still promising a battle over the bill's rules for allowing them into the cable television market while cable companies are allowed into the local telephone market.

"The key problem for us in the Senate bill right now is the sequencing and timing on cable entry," said Mr Robert Stewart of Pacific Telesis, the Baby Bell that provides local telephone service in California and parts of Nevada.

The cable companies are basically allowed into our market after a year. The regulatory barriers in place would probably

keep us out of cable for three or four or five years," he added.

A similar telecommunications bill passed the full House of Representatives with relatively little rancour in June. When the full Senate passes its version, the two bills must still be reconciled before the measure can become law. Some supporters of reform fear that Congress is running out of time to complete this before it breaks up for November's elections.

The cable companies represent probably the most serious threat to the Bells' monopoly over local telephone service. While some long distance companies have used the argument that the Bells face no competition in their core market during the debate over the bill, it is not thought that many of them will want to go to the expense of running wires into consumers' homes. Cable companies, however, already have a network on which they might be able to carry telecommunications besides their current television programming.

The Senate bill agreed by the commerce committee last week would allow the cable companies to provide telephone service without restriction one year after enactment. Bell officials complain that they would have to wait for the Fed-

eral Communications Commission to lay out new regulations for universal service before they could enter the cable market, which could delay them for years.

The commerce committee agreed, however, to an amendment that would prevent the new telecommunications bill from overriding court decisions or state laws that have already opened the door for Bell companies wishing to provide video services.

This could have implications for Nynex, the New York and New England Bell, which is already affected by New York state laws opening up competition, and for Bell Atlantic and US West, two other regional Bells, which have won court decisions in favour of their right to own cable companies.

Many senators feel, however, that they promised the cable industry a degree of protection from the Bells when in earlier legislation they required cable companies to carry certain types of programming.

"In the Cable Act we did assure the cable companies that because of the extraordinary regulations imposed on them, we would protect them from the intrusions of the telephone companies," said Senator Daniel Inouye of Hawaii during arguments over the telecommunications bill last week.

Dominican Republic to delay poll

The Dominican Republic's National Assembly voted yesterday to delay new presidential elections intended to end the country's three-month leadership crisis, Reuter reports from Santo Domingo.

The assembly voted to hold elections on May 16 1996, rejecting a pact agreed last Wednesday between the Dominican president and the opposition leader to hold the poll on November 16 1995.

Dominican politics have been locked in a crisis since allegations of fraud surfaced during May's presidential elections. Incumbent President Mr Joaquin Balaguer beat his closest competitor, Mr Jose Francisco Peña Gomez of the Dominican Revolutionary Party (PRD), by about 1 per cent or 22,000 of votes cast.

Mr Peña Gomez has charged that thousands of PRD members were illicitly denied the ballot.

His charges have been echoed by international election observers who said there was evidence of voting fraud.

Dominican authorities agreed, but said they could not determine which party benefited.

Indonesia spurns US pressure over workers' rights

By Manuela Saragosa
in Jakarta

Indonesian police arrested the leader of the country's largest independent trade union at the weekend only days after the US indicated it was likely to delay a decision on whether to continue extending a trade privilege to Jakarta that hinged on workers' rights.

Mr Muchtar Pakpahan, chairman of the independent Indonesian Welfare Labour Union, was arrested in connection with violent labour demonstrations in the North Sumatran town of Medan in April this year.

Police reports said Mr Pakpahan was arrested because he was engaging in "criminal acts which were likely to lure other people into criminality".

The government only recognises the SPSI, a union run by state bureaucrats which bows to the government line.

The issue of worker rights has been a thorn in Jakarta's relations with Washington, which had already postponed by six months a decision due

last February on the Generalised System of Preferences (GSP). On Tuesday, the US said Indonesia needed to do more, despite recent progress on worker rights but said it would delay a decision on renewing the country's GSP status.

The delay did not come as a surprise to Jakarta. It would have been awkward for Washington to revoke Indonesia's GSP status three months before President Clinton is due in Indonesia for the Asia Pacific Economic Co-operation summit which Indonesia's President Suharto is hosting.

Under GSP, Indonesian manufactured goods are allowed duty-free entry into the US, helping textile and footwear exports in particular. However, the value of exports benefiting from GSP status is small. Last year \$600m worth of Indonesian exports went to the US under GSP, which represented only 16 per cent of total Indonesian exports to the US. Economists say that if Indonesia's GSP status was revoked between \$60m and \$70m worth of trade would be lost.

His charges have been echoed by international election observers who said there was evidence of voting fraud.

Dominican authorities agreed,

but said they could not determine which party benefited.

INTERNATIONAL PRESS REVIEW

Jungle convention takes centre stage

MEXICO
By Damian Fraser

The most passionately held debate in Mexico's press last week was not, as might have been expected, on next Sunday's presidential election, but on a rebel-organised "convention of democracy", held deep in the jungle in the southern state of Chiapas.

The convention had been called by Subcomandante Marcos, the media-obsessed rebel leader, after he rejected a government offer for peace in Chiapas in June. Despite a lack of accommodation, water and electricity, and a 20-hour bus journey from the nearest town, some 5,000 delegates, accompanied by several hundred journalists, made the trip.

To Mexico's leftist and independent newspapers the convention was one of the year's political highlights, a meeting in which the rebel Zapatista movement's future might be determined. Exercising a freedom that only a few years ago would have been unimaginable, a handful of newspapers devoted dozens of generally favourable articles to the convention.

But to the right-wing, generally pro-government press, the convention either hardly mattered, or was seen as an attempt by a group of armed men to convert themselves into heads of a national revolutionary movement. In this quarter of the press, the meeting was barely reported at all, or strenuously denounced.

Proceso, Mexico's main weekly news magazine, led the pro-convention wing of the press, devoting two issues to the event before it began. The first carried a long, fawning interview



Zapatista guerrillas parade at the start of last week's convention in Chiapas state

with Marcos, who is famous enough for the cover photograph to feature just one of his eyes peering through his trademark balaclava. Marcos claimed extravagantly that the convention was the last hope of preventing Mexico slipping into civil war.

Its second convention issue began with Marcos's unsubstantiated claim that the government has sought to buy him off with money.

Desperate not to be outside, *La Jornada*, a daily read by Mexico City's intellectual élite, sent one of the country's best-known writers, Ellana Poniatowska, to interview Marcos for a three-part series. The paper com-

plished opinion pieces for and against the convention for the best part of two weeks.

After the convention finally began, there was nothing to read about for two days. Marcos had imposed a news black-out, supposedly to prevent competition for scoops, but more likely to keep control on what was written.

Journalists had to promise not to bring satellite telephones into the jungle, nor to smuggle stories out by messenger.

After the convention ended - a day

early because torrential rain destroyed the hand-made convention centre - *La Jornada* and a handful of others reported in voluminous detail the delegates' promise to shut down Mexico if there were fraud in the presidential election, along with Marcos's pledge to submit to the orders of the convention leaders, and not to be the first to take up arms.

La Jornada immediately described the meeting as a great success. In an editorial, entitled "Benefits of the Convention", the newspaper claimed the meeting had a positive response from diverse groups of society. "The Convention was, more than an illegal assembly of guerrillas (as some political leaders, businessmen and citizens pretend to see it), a reunion where the

Korean accord is only a first step

John Burton reports on causes of optimism and worry in the US pact with the North

The framework agreement concluded between the US and North Korea on Friday night amounts to a diplomatic road-map for an eventual solution to the dispute over Pyongyang's nuclear programme.

The essence of the accord is that the US promises to improve diplomatic and economic relations with North Korea in return for Pyongyang's acceptance of full nuclear inspections and restrictions on its ability to produce plutonium, the core ingredient for nuclear weapons.

But analysts warn the deal could still come unstuck over technical details, which will be the subject of negotiations beginning in late September.

The new accord contains many of the same elements in an US-North Korean agreement reached in July 1993, but which subsequently unravelled over disputes about how it would be implemented. It is also similar to the plan outlined by former US President Jimmy Carter during his mediation mission to North Korea in June.

The key difference between the new agreement and the July 1993 one is that the US has made explicit promises to North Korea for its

compliance with international nuclear safeguards instead of offering vague incentives as it did earlier.

The accord also helps resolve procedural issues on the implementation of any agreement, which has been a main stumbling block to a solution.

The US has accepted North Korea's proposal for a package deal and abandoned its step-by-step approach that would have forced Pyongyang to make concessions first. This indicates there is "an improvement in their mutual trust," said Mr Han Sung-joo, the South Korean foreign minister.

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first step

TIMES MONDAY AUGUST 14

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year. It must mean you like us.



Lufthansa

More than that, you trust us.

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NEWS: UK

Daily spot market for gas prices proposed

By Deborah Hargreaves

An electricity-type pool for setting daily gas prices could be set up when the UK household supply business is opened to competition in 1996, according to a proposal by Morgan Stanley, the US investment bank.

Ofgas, the industry regulator, is keen to see the development of such a "spot" market for gas sales and is due to issue a consultation paper on the proposals by the end of the month.

"We'd like to see the creation of a daily 'spot' market, but if it's to be successful it must be what people want, we can't impose it on the industry," said Mr Mark Higson, director

of network operations at Ofgas. Morgan Stanley's proposal which was formulated jointly with the regional electricity companies: Eastern Electricity and ManWeb, both of which have gas supply arms, would set up a daily commodity market for gas sales and purchases.

Almost half of the gas used in the US is traded on this daily spot basis following the de-regulation of gas distribution over 10 years ago. A natural gas futures contract also trades on the New York Mercantile Exchange.

"There has to be some amount of trading if you want competition to work," said Mr Harry Moulton, head of British Gas's pipelines division,

TransCo, British Gas has set up a joint venture trading arm called Accord with Natural Gas Clearing House, the largest independent gas trading company in the US, to act as a broker in any new market.

Independent gas companies already trade small amounts of gas on the telephone, but once the household market is opened up, there will be a need for larger quantities to change hands in a more formal marketplace.

By the end of August, Ofgas will ask gas companies to give their views on Morgan Stanley's market structure and how this would operate with British Gas's suggestions on balancing supply and demand on a daily basis.

The need for a daily spot market arises from the necessity to iron out fluctuations in the amount of gas in the national pipelines network when British Gas's monopoly over domestic supply is removed in April 1996.

If an imbalance is created by rival suppliers putting in too much or too little gas to the national network, households could find they are cut off. In the worst case, an explosion could be caused. Since it is difficult for suppliers to find out whether they are providing an adequate amount of gas to the system each day, British Gas has suggested it makes emergency purchases of gas and later charges those companies which were not balanced. But TransCo does not want to get involved in a wider commodity market.

Morgan Stanley's approach envisages a much wider market structure as an arena where all participants can buy and sell gas at a centrally cleared price. "The advantage of this system is that it could provide a liquid market with a transparent pricing structure," said Mr Higson.

But some suppliers are wary of creating a spot market too soon. "We're not sure a spot market will develop in time at the physical gas terminals such as St Fergus, in Aberdeenshire, but we don't want to rush it," one supplier said.

Britain in brief



Talks with US health group rapped

The government's health plans yesterday came under renewed attack after Mr Tom Sackville, the UK health minister, said he had held discussions with a US healthcare group on the provision of services to the National Health Service.

The Labour party accused the government of attempting to sell-off the NHS to companies "seeking to escape [US president] Bill Clinton's efforts at cost-cutting". Conservative backbench MPs also expressed deep unease at the unpopular decisions which the government may be forced to take by rising health costs.

Mr Sackville said he had held discussions in June with Salix Healthcare, which was "one of a number of American companies who are trying to gain a foothold in the UK".

However, he insisted that he had told the company, which specialises in diagnostic and therapeutic services for patients suffering from cancer and kidney failure, that his department was "neutral" in any decisions taken by NHS trusts or fund-holding general practitioners to buy services from external sources.

He merely encouraged the health service to co-operate with the private sector.

The Department of Health denied any health service hospitals had been put on sale. It said: "The NHS is not for sale, and neither are any NHS hospitals."

Mr David Blunkett, Labour's health spokesman, said the US companies were "seeking to soak the British taxpayer with the aid and approval of government ministers".

Exports 'set for strong growth'

Britain's exports are set for strong growth as the rest of Europe moves into economic recovery, according to two reports published today.

The Lloyds Bank Quarterly Economic Bulletin says falling relative labour costs mean UK companies are well placed to take advantage of stronger European Union markets.

Mr Trevor Williams, Lloyds' senior economist, says: "Prospects for UK export growth seem to be the best for a decade."

"Relative unit labour costs improved by about 15 per cent in 1993, a much better gain than for the 1980s. After jumping 10 per cent last year, export price growth is expected to be barely positive in the next two years, helped by low domestic inflation."

This optimism is shared by Professor Douglas McWilliams in the quarterly economic report of the Chartered Institute of Marketing.

He says: "Surveys show a powerful growth in export orders and it would be reasonable to expect continued sales growth as the world's economic revival spreads."

Crack found in Concorde wing

Hairline cracks have been found in the wings of seven British Airways Concorde, the company has confirmed. "We have repaired two of them and are working to repair the others one by one," it said.

The Civil Aviation Authority said it had allowed the Concorde yet to be repaired to remain in service on the basis that they are checked after every 10 flights.

The hairlines are not in a high-tension area or one that has anything to do with safety, it said.

The cracks were found during a routine inspection in May and other aircraft were then brought in for inspection.

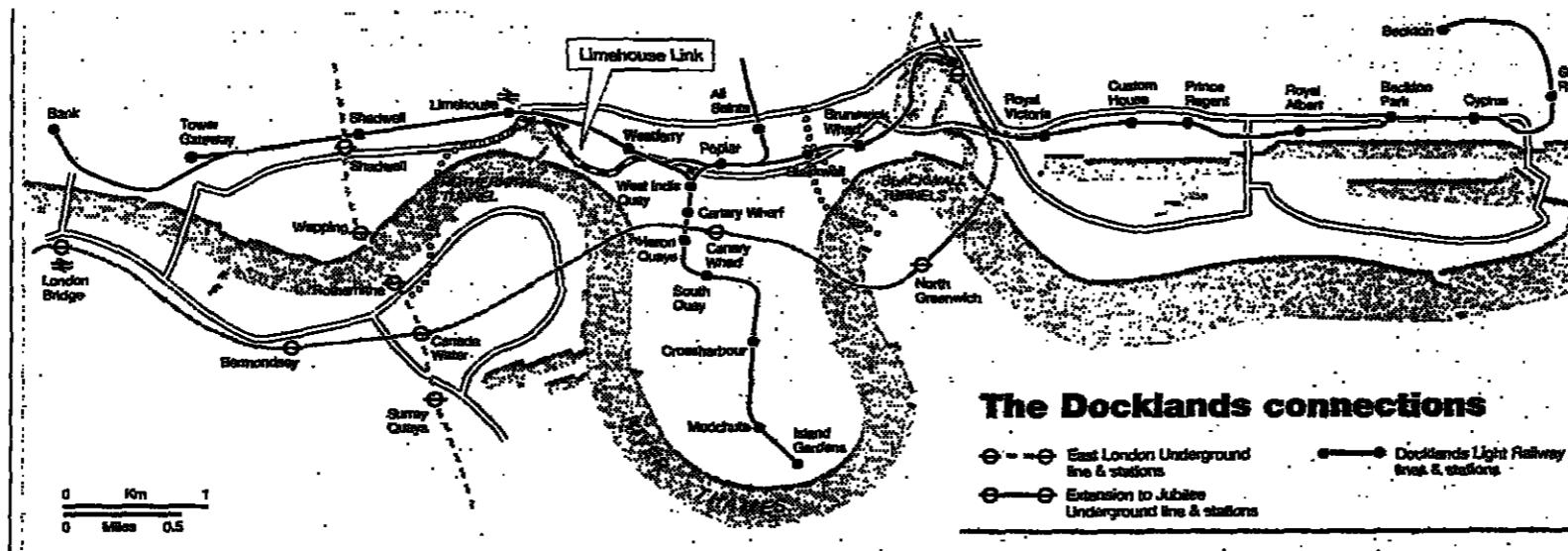
Scots rail crash probed

Accident investigators spent the weekend at the scene of Saturday night's rail crash near Edinburgh in which 58 people were injured.

The crash happened when a driverless 100-tonne locomotive rolled out of the city's Waverley Station for a mile before colliding with the Newquay-Edinburgh InterCity train at Abbeyhill, a mile east of Edinburgh.

offered to operators by the end of next year. That target is widely regarded as over-ambitious, but pressure on the ITC to ensure that most of the UK has an operator able to offer cable services is likely to grow.

According to the FT's media markets newsletter, the ITC has rejected a proposal by Mercury, the main competitor to BT, which would have allowed the telecoms operator to build a television microwave system across those parts of the UK not already covered by cable franchises.



Clouds clearing over Docklands property

What have Texaco, the oil company, Thalgo, a beauty products maker, the European Agency for the Evaluation of Medicinal Products and an unnamed Hong Kong purchaser of 25 Barratt homes got in common?

The answer is that all four have decided in the past 18 months to occupy commercial premises or invest in London's former docklands. After more than four years of harsh recession, spring suddenly has re-emerged in one of Britain's hardest hit property markets.

According to the London Docklands Development Corporation, 800,000 sq ft of offices was let during the 12 months to the end of March, the largest annual total since 1987 and 50 per cent more than the previous year.

Two years combined. Since January, 500,000 sq ft has been let and there are firm inquiries for another 1m sq ft. Mr Mike Bignell, head of property development at the corporation says: "At this rate commercial lettings should top 1m sq ft this financial year for the first time in Docklands' history."

House sales and prices also have picked up. Barratt says it is selling homes faster than it can complete them at its riverside Sovereign View housing development next to the former Surrey Docks, where three quarters of the 300 homes planned have been sold.

Twenty five went to a single Hong Kong investor earlier this year. Land prices are still about

five below their late 1980s peak but demand for dockland property is rising, particularly from Far Eastern investors. House prices which generally had fallen by 35-40 per cent from their peak are estimated by the corporation to have risen by about 15 per cent since Autumn 1992.

It says builders sold 700 new private sector homes during the first six months of this year leaving just 31 new units unoccupied, compared with an unsold stock of 1,500 new homes in 1988-89.

The stock of unoccupied offices will take much longer to disappear. The corporation estimates that there was there was about 5m sq ft of empty commercial space, representing a vacancy rate of 38 per

cent, at the end of last month. Four fifths of this empty space is on the Isle of Dogs, home of the massive Canary Wharf development which came out of receivership last year and is now owned by a group of ten bankers.

Lettings, nonetheless, have increased sharply with Canary Wharf now more than 50 per cent let to tenants such as the European Agency for the Evaluation of Medicinal Products, London Underground, Mirror Group Newspapers, Credit Suisse First Boston and Texaco.

Texaco moved last year from its former headquarters in Knightsbridge in London's West End, where its lease had run out, to a new 250,000 sq ft air conditioned building at Canary Wharf.

Andrew Taylor

Cable network may hand government a £1bn windfall

Ninety per cent of UK homes could hook up in the next decade, writes Andrew Adonis

A new wave of cable construction over the next decade is likely to make cable services available to nine in ten British households and could net the government more than £1bn, according to the Cable Television Association.

The association, which represents the mainly US-owned companies building cable television and telephone networks, believes up to 100 new licences are likely to be granted over the next three years, as cable companies seek to extend their networks to smaller towns and rural areas.

Existing cable licences cover about 14.5m homes, about 70 per cent of the UK total, although fewer than 1m homes have been connected. Cable operators are projected to spend more than £5bn over the next five years constructing networks in the 130 areas already franchised.

Mr Richard Woolman, director general of the Cable Television Association, said: "There is strong interest among operators in extending their net-

works, perhaps by using radio technology to provide connections in less populous areas."

He said this could lead to the granting of franchises covering up to 4m additional homes, putting cable within reach of about 90 per cent of the UK's areas.

Licences to build cable systems are granted by the Independent Television Commission under the 1989 Broadcasting Act. It awards them for areas of up to about 500,000

people after an auction. The proceeds go to the government.

The most recent licence to be awarded, covering west Kent, went to Eurobell, a cable operator with franchises in the Crawley area of West Sussex and in Devon. Eurobell will pay £1.6m upfront, then 2 per cent of television revenues after five years of operation.

The west Kent franchise - a mix of urban, semi-rural and rural communities - is typical of future franchise areas. More

than two-thirds of its 100,000 residents live in Tunbridge Wells and Sevenoaks and their immediate surroundings. Eurobell plans to build wire-based networks in those towns, but will pioneer radio technology for the rest of the area.

The ITC has three licence applications pending - the Blackpool area, south-east Anglia, and parts of Derbyshire.

A US regional telecoms operator with extensive UK cable

interests is believed to have bid £200,000 for the Blackpool franchise.

The ITC said it anticipated an increase in demand for cable licences for areas not already franchised. The largest franchise expected is for Belfast, which could cover up to 500,000 homes if extended to the whole of Northern Ireland.

A recent Commons trade and industry committee report on "superhighways" called for areas not yet franchised to be

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July 1994

MANAGEMENT



Taiwan's ancient sport has acquired a special dimension for civil engineering, writes Richard Donkin

Dragon boats in contract race

The sculpted ice model of a dragon-shaped boat dripped water from its nostrils under the heat of spotlights at the Taipei Bankers Club.

The occasion was a reception held by Nuclear Electric, the UK's state-owned nuclear power company, which had gathered its team of local contractors for a progress report on what may be one of Britain's most lucrative civil engineering exports – the construction of a £1.4bn nuclear power station in Taiwan.

The reception and the model had been arranged around the Nuclear Electric team's annual dragon boat races in Taiwan's annual dragon boat races a few weeks ago.

The roots of this sport, in which large canoe-like boats sprint frenetically against each other over a few hundred metres, go back to ancient China. Today it is part of the sporting calendar in Taiwan, China and Hong Kong. In India and Bangladesh, the vessels are called peacock-boats in Japan, peron boats.

Since the annual Hong Kong dragon boat festival introduced international races in 1978, corporate teams and rowing clubs have developed the sport across the globe; it is proving increasingly popular because of its team-building qualities and scope for sponsorship.

Nuclear Electric has advanced the concept, using its dragon boat team as ambassadors for the company, both in the field of nuclear politics and in the more subtle art of securing business in East Asia.

It was no coincidence that the dragon boat was in Taipei at the same time that Taipower, the potential customer, was considering sealed bids for the Lungmen Island nuclear power plant project at Yen-liao, 40 miles north of Taipei.

The British company crew could not directly influence the bid – one of three submitted by worldwide

consortia – but the feeling was that by demonstrating its interest in Taiwanese sport, Nuclear Electric was helping to make its presence felt more acutely in a difficult market for British companies.

The impact of dragon boat racing in East Asia should not be underestimated. According to figures supplied by the British Dragon Boat Racing Association, the sport has grown so large in China that 20m Chinese now compete. Grandstands and a four-star hotel are being constructed at Yuyang, in Hunan, the spiritual home of the sport, and the site of its first official world championships in June next year.

In the contract bidding, one of Nuclear Electric's problems has been that nominally it is merely the principal sub-contractor in a bid headed by Westinghouse, the US conglomerate. According to executives, Taipower was against the submission of joint bids.

So the challenge has been to ensure that the Taiwanese are fully aware of its contribution to what it considers is as much a European as a US bid, while not disturbing its relationship with Westinghouse or its growing understanding with Tai-power. Rival consortia are led by

Combustion Engineering, a US subsidiary of ABB, the Swiss-Swedish engineering group, and Framatome, of France.

Guy Stanton, a commercial services executive and, until a few weeks ago, Nuclear Electric's only representative in Taiwan, is the man charged with leading the delicate negotiations.

"My role has been to raise the profile of Nuclear Electric in a country that had neither heard of the company nor of Sizewell B, the pressure water reactor that we designed [in the UK] and which forms the basis of this bid," he explains.

"In Taiwanese eyes, we are a contractor, but it's critical that we have a presence since it's our design that we are selling, and we have as big an interest as Westinghouse in the project."

While local contractors would be involved in much of the construction, the deal, to build a power plant that, like Sizewell C, is double the capacity of Sizewell B, would be worth £700m and 5,000 jobs for UK exporters, almost equal to the whole of UK exports to the country in 1993.

But the British company is up

against a French design, older but almost certainly cheaper, and a US bid which is state of the art in commercial terms, the biggest obstacle may prove to be price, even allowing for the series of industrial incentives for Taiwan built into the Westinghouse/Nuclear Electric proposal.

Politics is also bound to play a part, however, since none of the nations bidding for contracts officially recognises Taiwan. Each needs a diplomatic tightrope.

Philip Morris, director of the British Trade and Cultural Office, which has a significant but discreet Foreign Office involvement, is the nearest the UK has to an ambassador in Taipei. He has only now succeeded in calming tensions caused by political reservations and adverse UK press reactions to the £157m Huadou textile group investment in Northern Ireland, supported by a £6m grant from the UK public purse.

One of his chief roles is to promote the Westinghouse-Nuclear Electric power station bid. One way to do so is to highlight the difficulties that have emerged in Taiwan's biggest transport project, the French-built Mass Rapid Transit system, still unfinished after problems with an untried rail car. "It's the most expensive transport system in the world, with no passengers as yet," he says disapprovingly.

The hope of the US-British team is that this will work to Westinghouse-Nuclear Electric's advantage when the bidders stress the merits of what they claim is a "proven" power station design.

Perhaps the most complex area of all in a project of this size in Taiwan is assessing the importance of *guanxi*, roughly translated as "connections".

"You cannot overestimate the significance of the political messaging that goes on," says one British businessman with years of experience in the island.

In a country where the politics are anathema to the British way of business, that may prove too great an obstacle. "They tend to want visits by royalty and recognition; the sort of things that, because of the political situation, we cannot provide," says one observer.

Nor can business visitors avoid the political inertia that has developed since the end of martial law in 1987. Getting things done is proving more difficult.

While local contractors would be involved in much of the construction, the deal, to build a power plant that, like Sizewell C, is double the capacity of Sizewell B, would be worth £700m and 5,000 jobs for UK exporters, almost equal to the whole of UK exports to the country in 1993.

But the British company is up

against a French design, older but almost certainly cheaper, and a US bid which is state of the art in commercial terms, the biggest obstacle may prove to be price, even allowing for the series of industrial incentives for Taiwan built into the Westinghouse/Nuclear Electric proposal.

Such dreams are not only fostered by ambition, but also by fear. Some believe that, after Hong Kong and Macau have been reclaimed by the People's Republic of China, the latter will turn its attentions to Taiwan.

Since the emergence of an official opposition to the government, some Kuomintang are glancing nervously over their shoulders at the 85 per cent native Taiwanese majority, once cowed by the massacres perpetrated by Chiang Kai-shek in 1947, but increasing in confidence today.

In the midst of this political climate – the freer society has also led to western-style anti-nuclear protests – the public relations value to Nuclear Electric of spending \$40,000 to send a 21-strong dragon boat team to Taiwan is hard to gauge.

The event was certainly covered in newspapers and on television, which will have taken the company's name into Taiwanese homes – especially since the boat came fifth out of a field of more than 50.

The crew is philosophical about its impact on the power station bidding. Most of its members would agree with the sentiments of Morris, who said he could not put his hand on his heart and declare that the Hartlepool crew would win the contract for Nuclear Electric. But, as he said: "It's a nice gesture and certainly does no harm."

The foreman's job has been changed to that of team leader and the teams are expected to be more self sufficient in areas such as budgets and personnel decisions. Part of the changes, he said, had been to introduce skills

broadening, which entails training people to do 10 per cent of someone else's. "The idea, in its simplest terms, is that you should no longer need to get an electrician to put a plug on," he said.

Hartlepool plant's human resources manager and now the company's career development manager at its Gloucester headquarters, emphasises the team-building benefits of the sport.

"There was a time when people were expected to hang up their brains as they walked through the door. That's all changed now.

People are expected to think about their jobs and take decisions for themselves."

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Unfortunately, the real explanation seems to be otherwise. Nearly one third of the directors of British companies are women, but most of these are the wives of men who have started their own business. Usually a second mortgage on the house is part of the package, and these sorts of family businesses are usually not those that are going to be involved in the latest fraudulent scam.

What does it mean for a company to have a woman on its board? Does it mean it is a forward-looking non-discriminatory employer? Possibly. More certainly it means the company is statistically less likely to go bust than those where the board is entirely male.

CCN Business Information, the credit analysis company, has found

that women are more unlikely to be involved in companies that fail and 50 per cent less likely to have a disgraceful string of corporate disasters behind them. That was only as I had suspected: women are simply the more honest and have superior judgment, too.

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A few months ago my one-year-old daughter received a letter claiming that a fine collection of books could be hers. All she need do was send a book to the child named in the letter, copy the letter and send it on to

six of her friends. In due course she would be sent six lovely packages containing books.

I was reminded of this letter as I read about the pyramid schemes that have been causing investors so much grief from Russia to Japan to the UK.

The popular belief is that the poor suckers involved are either new to capitalism or pathetically naive.

My daughter's chain letter suggests otherwise. It came from a financially sophisticated acquaintance who has enough money to buy her son a whole library of books.

She knew, and the parents of all the recipients would have known, that chain letters and pyramid schemes are a con. Yet she was prepared to excuse herself with a lot of middle-class claptrap about promoting reading. The idea of something for nothing seems to be deeply rooted, and people who should know better are not only exposing it but passing it on to

their children.

DESERT ISLAND MANAGER

Nick Temple

Nick Temple, 46, chairman of International Business Machines (UK) was its chief executive from early 1992 until the middle of this year. It was the computer giant's most troubled subsidiary. Temple lived up to his reputation as a no-nonsense bruiser with a precision intellect, and turned the company around. Rewarded with a bigger job – European general manager for the finance industry – he thinks he would welcome a spell off the treadmill.

You are allowed one piece of equipment. I would take my notebook computer. I use it all the time to write up notes, briefings and ideas I have while I'm flying across the Atlantic on business trips. It's also got games on it, like chess and backgammon, so that even if I was on my own, I would be able to play.

How would you take to a solitary life?

I don't think I'd enjoy being on a desert island. I'm very much a social animal and I like people around me.

What would you miss most?

I love the telephone. It keeps me in touch with what everyone else is doing, and I can talk to people wherever and whenever. My mother – she's 90 – can't quite grasp the idea that I don't have to be at a particular place to phone me, but she's getting used to the idea.

And least?

I'd miss the television least. I rarely watch it. It just blurs away, and I usually switch it off.

Could you operate as a long-distance manager?

I wouldn't find it difficult to manage my business remotely. I would delegate to people I can trust. I have learnt the value of having people around who I can rely on and who intuitively know what I would do in a given situation.

You can take one film.

I'd like *Hopscotch*, a thriller comedy starring Walter Matthau. I'm a great fan of Matthau's and I enjoy a film with a few surprises that makes me laugh. I like *A Fish Called Wanda* for the same reasons.

And one book.

I'd take *Mad White Giant* by the explorer and adventurer Benedict Allen. I heard him speak at IBM's business convention in France last year, and have great admiration for his courage. He is totally unconventional and an entertaining speaker.

What would you eat and drink?

I'd eat fish, which I assume I'd have to catch myself. As I'm not terribly good at fishing, perhaps I'd be allowed a stick of dynamite or two. I'd drink Borgogna – it's light, fruity and adaptable for all sorts of meals and would be just right for the turbot I'd like to catch. A lot of my best ideas are the result of a glass or two of Borgogna.

Alas, no rescue in sight. What would be your epitaph?

I'd like to be remembered as a man who made things happen, who took little notice of red tape and who brought enthusiasm and excitement into work. I'd like to think I'd never be remembered as being boring.

Alan Cape

An arena for identifying team leaders

Dragon boat racing is more than merely an East Asian promotional tool for Nuclear Electric.

The crew's success has helped maintain morale in a company engaged in the painful transition from the public to the private sector, while the sport provides an opportunity for management to spot potential leaders.

Take Dave Price, the crew's captain, who is part of a change

support team which has been established to introduce new working practices at the company's Hartlepool plant.

Chosen partly for his organisational abilities that emerged in the way he ran a company football team, and most recently the dragon boat, he said: "The management wanted people who were good at pulling teams together."

Bill Stirra, formerly the

foreman's job has been changed to that of team leader and the teams are expected to be more self sufficient in areas such as budgets and personnel decisions.

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their children.

Lemmings leap to adopt 'just in time'

The pattern is always the same. Somebody comes up with a management idea. A few companies try it out, and great claims are made for it. Packed conferences are held and consultancies multiply and prosper. More companies follow until everyone is doing it and swearing by it. Then some clever dick does research showing that this marvellous practice is not delivering the goods. The believers behave as if an act of sacrifice has been committed, yet the fall from grace has begun. A new idea soon comes along to renew the process.

We saw it with total quality management. Now we are seeing it with Japanese lean production techniques such as "just in time".

Last week academics at Cambridge University published a shock-horror study suggesting that lean production can damage a company's financial health. Now Britain's JIT fanatics are all angrily defending themselves.

The cycles are inevitable because companies behave like lemmings.

Additional Chinese junks, the Rock of Gibraltar and – less enticing – of Belize's Philip SW Goldston airport.

As there is no question of the clients actually visiting any of these places, it is hard to see why the companies bother with pictures. For about £200 a year, the offshore specialists will supply names of directors, phone numbers, addresses and anything else to create the veneer of a company that doesn't exist.

What surprised me about the brochures is how simple the business of tax avoidance is. All you need is to fill in a form (slightly shorter than the one I have just completed to join my local library), choose a

country, pick a company from the shelf, supply your credit card number and you are ready to go. It's easier than booking a holiday – and marginally cheaper, too.

What does it mean for a company to have a

BUSINESS TRAVEL



Dutch airport grows
Schiphol Airport, already one of Europe's busiest, has opened a new wing to accommodate growing numbers of regional travellers.

E-Plex has four terminal gates for European destinations, passenger waiting areas and the airport's security department.

Besides its international flights, the airport is the gateway to 50 European destinations through 16 regional airlines.

Third time unlucky
An Air India flight attendant has been sacked for giving birth to a third child in contravention of the national carrier's rules, the airline said yesterday.

Audrey Coutinho, 34, said she would file a suit against the airline challenging the dismissal. A flight attendant who gives birth to a third child must resign under the airline's rules. This is thought to be the first time the regulation has been implemented.

Georgian train crash
At least 15 people were killed and 30 injured when a passenger train crashed into a stationary freight train just outside the Georgian capital, Tbilisi, after a signalling error, railway officials said yesterday.

Guguy Maydzuradze, deputy director of the Georgian railways, said the likely cause of the accident was a mistake by station staff who failed to check whether the track was free before allowing the passenger train to proceed.

Flights to Rwanda
Sabena, the Belgian airline, is to resume commercial flights to Rwanda on September 2. Initially there will be one flight weekly to the capital, Kigali, leaving Brussels on Friday evenings and returning from Kigali on Saturday mornings.

Royal Air Maroc strike
Royal Air Maroc services have been badly disrupted by a strike over the sacking of a pilot. The strike by air crews entered its fifth day on Saturday, according to the air crew union, the AMPT.

There have been no negotiations with the airline, according to the union.

Israel to Nigeria
Israel's national airline, El Al, will commence direct flights to Nigeria in the next two weeks.

The two countries re-established diplomatic relations about three years ago after a 19-year break.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thur	Fri
Tokyo	Cloudy 32	Sunny 33	Cloudy 34	Sunny 33	Cloudy 31
Hong Kong	Cloudy 30	Sunny 29	Cloudy 30	Sunny 29	Cloudy 29
London	Cloudy 23	Sunny 23	Cloudy 23	Sunny 23	Cloudy 23
Frankfurt	Cloudy 23	Sunny 27	Cloudy 24	Sunny 22	Cloudy 24
New York	Cloudy 26	Sunny 24	Cloudy 27	Sunny 25	Cloudy 26
Los Angeles	Sunny 34	Sunny 36	Sunny 32	Sunny 33	Sunny 32
Milan	Cloudy 30	Sunny 30	Cloudy 30	Sunny 29	Cloudy 29
Paris	Cloudy 23	Sunny 26	Cloudy 22	Sunny 21	Cloudy 22
Zurich	Cloudy 22	Sunny 26	Cloudy 21	Sunny 21	Cloudy 22

Maximum temperatures in Celsius
Information supplied by Meteo Consult of the Netherlands

Travellers to the US who need their hotel rooms to double as offices or showrooms, but who do not want to pay an excessive price for the privilege, are increasingly checking into all-suite hotels.

Launched in the US 10 years ago, these hotels typically offer a sitting room as well as a bedroom, and usually include full breakfast in the price. The price of a suite is generally only slightly above that of standard rooms in comparable hotels in the same neighbourhood.

Average daily rates for a suite in an upmarket hotel were about \$37 in the first quarter of this year, accord-

ing to Ernst & Young, the consultancy. For an extended stay, the average rate falls to about \$75 a day.

"Suites give travellers a bigger space for about the same price," says Mr Steve Porter, marketing manager for Promus Corp's Embassy Suites, the largest all-suite hotel chain in the US. Not only are the rooms larger, the hotels are generally smaller, and built around a courtyard or atrium to

give guests a more relaxed, residential atmosphere, Mr Porter says.

There are 16 major all-suite hotel chains in the US, many of them operated by well-known hoteliers, such as Marriott, Promus Corp and Radisson. While US hotel construction has stagnated recently for lack of financing, all-suite properties are expanding, particularly hotels catering to the needs of travellers who stay four

nights or more.

These hotels often offer laundry and shopping services, and suites are equipped with small but functional kitchens. At the best chains, a guest enjoys the equivalent of a well-equipped, one-bedroom apartment for less than \$100 a night.

Marriott operates Residence Inns, the largest and most successful extended-stay chain in the US. Home-

wood Suites, run by Promus Corp, won top billing for overall customer satisfaction in a recent all-suites hotel survey by Consumer Reports Magazine.

Experienced travellers say, in addition to more space and a convenient breakfast, the all-suites hotels have two other winning features: location and consistently good quality. Because they tend to be newer properties, they are usually in better shape and have more modern equipment than older, full-service hotels.

Built with business travellers in mind, all-suite properties are usually located in suburban areas near interstate highways or big airports.

Laurie Morse on a type of US hotel that offers more space

Suite-talking the guests

Cancellations at Glasgow

There has been bad news for users of transatlantic air services from Scotland in the past few weeks.

First, American Airlines announced that its daily service from Glasgow to Chicago would in future only operate in the summer. Flights would fin-

ish this year on November 2.

Next, Northwest Airlines said it was ending its daily Glasgow-Boston service alto-

gether on October 25, after fly-

ing from Scotland for 14 years.

These decisions reverse the gradual expansion of transat-

lantic services from Glasgow

that began in 1990, when the government stopped forcing intercontinental flights to use Prestwick airport, 30 miles south-east of Glasgow. At that time, American Airlines and British Airways, which had refused to use Prestwick, launched services from Glasgow, with American flying daily to Chicago and BA three times a week to New York.

Northwest and Air Canada moved to Glasgow from Prestwick, and last year United Airlines began flying daily from Washington DC.

Airline specialists believe

the latest decisions to cancel

flights reflect airlines' determi-

nation to improve returns on

their assets rather than seek

market share. American Air-

lines complained that, while

summer holiday traffic was

good, there were not enough

year-round business travellers

to give a satisfactory yield per seat and make the service profitabile overall.

Northwest also blamed low

yields, and claimed there was excess capacity on transat-

lantic routes from Glasgow.

One difficulty is that busi-

ness or first-class passengers

do not necessarily want to fly

from their local airport. The

convenience is offset by the

fact that there are a much

greater number of transat-

lantic services from London's

Heathrow and Gatwick air-

ports, giving passengers a

range of options in case of

delay or cancellation. And

many of these flights go direct

to the traveller's ultimate

North American destination.

Mr Bob Buntin, Northwest's

general manager for Scotland,

says that its Glasgow flights

have had good capacity utilisa-

tion, but claims this is only

because fares are low. "We

have been trapped for some

time at the low end of the mar-

ket," he says.

GAA, which runs Glasgow

airport, hopes to persuade the

remaining year-round transat-

lantic carriers, United, Air

Canada and British Airways,

to increase their services to

take up any slack. British Air-

ways says it will increase its

frequency to New York from

four flights a week to five,

probably from January.

James Buxton

Flights to the land of Nod

Kate Bevan on
rival airlines'
sleeper services

meant the airport - the best in New York - or a light meal on the flight. Once on board, passengers are given a cotton tracksuit and the seats are made up into the closest thing to a bed the airlines can manage, with a duvet and pillow. BA's final touch is a mug of hot chocolate and cookies before all the cabin lights are turned out.

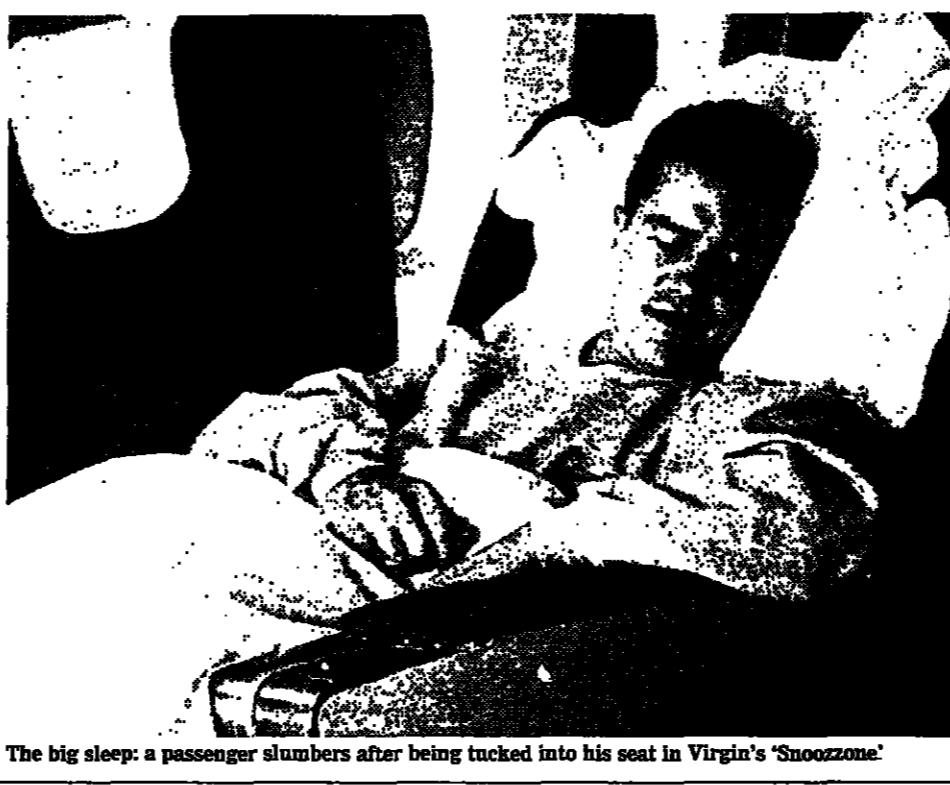
The main difference is in price. The British Airways one-way fare of £1,974 from New York's John F Kennedy airport to London compares with Virgin's one-way weekday fare of £1,082 from New York. Virgin's price is lower mainly because it has done away with the first-class/business-class distinction in favour of what it

calls Upper Class. BA's first-class cabin is smaller and quieter than Virgin's BA sleeps 16 in first class on a 747 and 10 in a 767, while Virgin has 28 Upper Class seats on A340 aircraft and 30 on its 747 fleet. On Virgin, dinner carts serving non-smoking passengers may clatter around for a while after take-off.

Cathay Pacific, the Hong Kong carrier, also offers a sleeper service in business class three times a week. After a meal before take-off, passengers are given a kimono-style dressing gown, blankets and pillows. Cathay tries to split those who opt for full service from those who want to sleep.

Even people who find it difficult to sleep in aircraft should manage a bit more than 40 winks on such sleeper flights.

The only thing missing, as one passenger said on a flight from Washington DC to London, is a teddy bear.



The big sleep: a passenger slumbers after being tucked into his seat in Virgin's 'Snoozzone'.

FT CONFERENCES

WORLD AEROSPACE AND AIR TRANSPORT

1 & 2 September 1994, London
This conference, which has the support of the Society of British Aerospace Companies, is the latest in the Financial Times' international series of high-level aerospace meetings. It will focus on the challenges facing the industry in the next century, how it is restructuring for the future to achieve growth, together with the impact of government policy. Speakers include:

Professor Herman De Croo, Comptroller des Sages; Mr Robert L Dryden, Boeing Commercial Airplane Group; Mr Robert Ayling, British Airways; Mr Hans Mirka, American Airlines; Mr Michael T Smith, GM Hughes Electronics; Mr Jan Stenberg, SAS, and Mr Eugene Buckley, Skarosky Aircraft.

THE NUCLEAR INDUSTRY - INTO THE 21ST CENTURY?
14 & 15 September 1994, London

This high-level meeting will examine the outlook for nuclear power in North America and western Europe, considering the impact of current government measures and the role of nuclear in the fuel mix, and review growth potential in the Asia-Pacific region. The conference will also look at issues in investment banking and issues related to managing the fuel cycle will also be addressed. Speakers include: Penny Carlo, EDF; The Honorable John Reit, Canadian Nuclear Association; Dr The Honorable David Crotty, Natural Resources Defense Council, USA; Dr Yih-Yun Hsu, Atomic Energy Council, Taiwan; Michael Folger, United Kingdom Nuclear Limited; Professor Jurgis Vieras, Lithuanian Energy Institute; Thierry Baubron, EBRD; John Guinness CB; British Nuclear Fuels; Mr Jean-Pierre Rougasse, COGEMA; and Dr Michael Western, Friends of the Earth.

RETAILING TOWARDS 2000 - COMBINING VISION AND EFFICIENCY
London, 21 & 22 September 1994
This year's meeting will focus on the need for the retail industry to exploit fully the opportunities that new markets and new technologies offer while, at the same time, dealing with the fundamental business challenges - maximising profitability; controlling costs; managing the property portfolio and 'curing' busting. Wholesaler retail formats will be those that successfully combine vision with efficiency. Speakers at the conference, arranged jointly with Coopers & Lybrand, include: Teb Bar Ilan, Emporium Holdings (Singapore) Ltd; George Boston, Edgar Stores Limited; Jack Waller, Megabucks Stores Inc; Mark Levy, The Disney Store Limited; Robert Miller, Galleria 21 (UK) Ltd and James May, British Retail Consortium.

INTERNATIONAL BANKING
Madrid, 25 & 26 September 1994
This major conference will focus on building on build-operate-transfer (BOT) opportunities in key sectors, to include Eastern Europe, South Africa and the Americas. The chosen areas of financing and managing BOT contracts will be highlighted in recent case studies of major projects in the power, telecommunications and environmental infrastructure sectors. Speakers include: Sir Alexander Morton, Eurotunnel; Thierry Baubron, EBRD; Dr Jacques Ropponen, Banque Indosuez; Richard J Boyle, Chase Manhattan Bank; Dr Josep Ackerman, Credit Suisse; Egidio Giuseppe Bruno, Credito Italiano and Eugene J Ludwig, Comptroller of the Currency, USA.

INTERNATIONAL INFRASTRUCTURE FINANCE - BUILD-OPEATE-TRANSFER (BOT)
London, 4 & 5 October 1994
This major Financial Times' conference will focus on the need for governments to support the development of infrastructure projects in developing countries. Speakers will include:

Emilio Botin Rios, Banco Santander; Lord Alexander of Winton, QC, National Westminster Bank; Dr H Orme Rustin, Caisse; Richard J Boyle, Chase Manhattan Bank; Dr Josep Ackerman, Credit Suisse; Egidio Giuseppe Bruno, Credito Italiano and Eugene J Ludwig, Comptroller of the Currency, USA.

WORLD MOBILE COMMUNICATIONS
London, 17 & 18 October 1994
The Financial Times' fourth conference will focus on the growth of mobile communications, the various technologies being adopted and new operator strategies. Speakers include Dr Herbert Unsworth from the European Commission, Mr Charles Wigoder, Managing Director of The Peoples' Phone Company, Dr Joachim Dreyer, Chairman of Deutsche Kommunikationstechnik, Mr Barry A Kaplan, Vice President of Goldman Sachs & Co, Mr Tomaz Juhel, Managing Director of Unisource Mobile, and Mr Jan Neels, President & Chief Executive Officer of AT&T International.

INDIA'S ECONOMIC RENAISSANCE
Delhi, 26 & 27 October 1994
Given the breadth and scope of economic reform in India since 1991, this high-level FT forum will provide a unique opportunity to review the government's liberalisation programme and assess business and investment prospects. The meeting will also consider India's competitiveness in world markets and look at the challenges of

MEDIA FUTURES

Banking on the multi-class of 94

Victoria Griffith explains why companies are making an interactive push into US classrooms

US elementary and high schools are turning into key testing grounds for multimedia products, as companies woo the young people they believe will one day be their most important customers.

"The eight-year-olds of today are our future market," says George Schlubauer, director of new media for the News & Observer Publishing Company, which runs an on-line service to schools in North Carolina. "The information highway will come into full force a decade from now, when those eight-year-olds will be entering the consumer market."

Examples of this trend are many. Nynex, the telecommunications company, offers an interactive voice and video hook-up which allows students to take classes with a teacher in another school. Via computer, students in various locations can be called on to answer questions. AT&T is connecting high schools with colleges interactively.

The publishing industry is also throwing its weight into the classroom. For instance, Prinimis, a subsidiary of McGraw-Hill, is making custom-designed textbooks via high-speed printing. Voyager has put out CD-Rom versions of Shakespeare's Macbeth and other books, complete with text, video, and annotations.

The media sector has also been especially active in the schools. Whittle Communications runs a computer-linked cable news network to schools in the US and hopes to move into the UK market soon. Newspapers like the San Jose Mercury News, the Chicago Tribune, and the New & Observer Company, which publishes the Raleigh News & Observer, all run on-line services to schools. Meanwhile, Reuters, the UK-based wire service, has just launched Ingenius, a joint venture with Liberty Media Corp., to provide a multimedia smorgasbord of voice overs, photographs, videos, articles and interactive lesson plans.

Today's adults, many believe, are too set in their ways to become major consumers of high-technology multimedia products. "Older people will probably stick to traditional sources like newspapers and nightly news broadcasts for information, although they may dab in multimedia," says Lewis Friedland, professor in journalism at the University of Wisconsin, Madison. "The market will be shaped by the kids who grow up using this stuff."

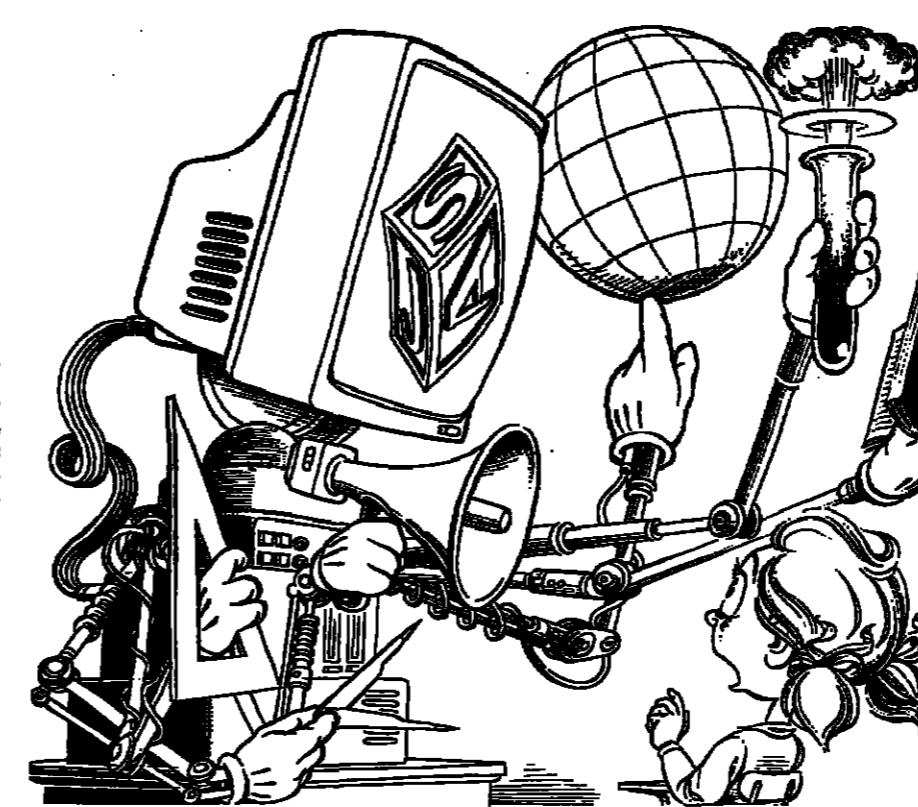
Linking up with schools to ensure a future customer base is not a new idea. Apple Computer used the same strategy two decades ago when it handed out thousands of computers to classrooms around the US.

Results, however, were mixed. Young adults today are far more computer-literate than their elders, but that is probably more due to contact they had with computers at home and work than at school. In many cases, the computers Apple provided sat idle for years as teachers tried to figure out how to use them, and how to incorporate them into their curriculum.

"We won't have that problem, because programmes are getting easier to use," says Gerald Bennington, chief executive officer of Ingenius. Yet teacher training remains a concern, and Ingenius has established a training programme in Denver to encourage use of its product.

Ironically, the free Apples which brought schools into the computer age may now slow the growth of multimedia in the classrooms. Most of the computers in schools today are too basic, for instance, to run sophisticated on-line programmes. "Most schools are pretty outdated," says Schlubauer. "Some don't even include the Vietnam war in their textbooks. You have to work with what you have, but it means we can't provide much in the way of CD-Rom film for the computer and other new technologies."

Companies are also strug-



gling with pricing issues. The News & Observer, for instance, provides services at no charge in the hope of a long-term payoff. Whittle's Channel One is also free, but runs commercials on its network to garner revenue. Nynex and Reuters, on the other hand, believe schools will pay for a high-quality product. "It's a myth that they schools don't have any money," says Bennington of Ingenius. "It's one of the biggest budget items in any state in the country."

Once they get access to the classroom, multimedia news providers have to grapple with the challenge of how to present violent stories to children. "I think the trick is to present a

story like O.J. Simpson (in which the ex-football star is accused of murdering his ex-wife and her friend) in a straightforward, non-sensationalist manner, then tie it to real life through a discussion of domestic violence or learning activities, such as the study of the US judicial system," says Katherine King, editor-in-chief of Ingenius.

Multimedia companies may also face opposition from educators who doubt the value of the products. "The studies we've done show that children don't learn any more when they're connected to computers and multimedia products than they do through traditional methods," says Alex Molnar,

professor of education at the University of Wisconsin, Milwaukee. "There's also the question of how to pay for it. US schools don't have lots of money, and if they pay for these products, they have to cut down in other areas. And if it's free, like Channel One, but kids are subjected to advertisements, that raises all sorts of questions about commercialising our classrooms."

Despite the challenges, com-

Indonesia's fixed cellular revolution

By Andrew Adonis

A revolution waiting to happen in the telecommunications industry is the development of radio-based local networks able to replace the fixed wire. When it happens, the cost of building and maintaining local connections could plummet, with incalculable consequences for competition and the extension of telecoms in developing countries.

Like many revolutions, it is unlikely to happen overnight. Radio technology is already integral to telecoms, notably in cellular mobile telephony. Imminent is the development of local radio networks for "fixed" telephones, which are price competitive with existing wireline networks.

In the developed world, such networks are likely to be feature mainly in niche markets. Telia, Sweden's state telecoms company, already provides many of its remote rural subscribers with cellular phones instead of "wireline" connections. Ionica, a private UK operator, plans to launch a nationwide service next year to closely targeted markets.

Indonesia, however, may offer a significant pointer for the developing world. Indonesia boasts 16 telephone lines per 1,000 people, compared with 460 per 1,000 in the UK. This puts it towards the bottom of the telephone league, even in the Asia-Pacific region. To help achieve rapid line growth the Indonesian government has licensed a company to build a "fixed cellular" network in urban areas.

The network is for fixed phones serviced by radio base stations. Connection and call charges will be the same as for conventional fixed-line phones, but the monthly rental will be at a premium to reflect the shorter waiting period for connection. It currently takes about two years to get a phone line. Ratelindo, the new fixed cellular operator, claims it will

be able to meet demand within months.

Ratelindo, a joint venture between Indonesia's state-owned telecoms operator and Bakrie Electronics, a private company, is licensed to provide 280,000 fixed cellular connections - 250,000 in Jakarta and 30,000 in West Java. In effect it is competing with the state operator, and hopes to have made 50,000 connections by the end of the year.

Ratelindo's fixed cellular system - supplied by Hughes, a US manufacturer - is a flexible overlay network based on the TDMA system. Ratelindo claims that it provides a voice quality equal to that of a fixed-wire phone.

Hardianto Kamarga, president-director of Ratelindo, hails the Hughes system as a breakthrough. He claims it is "the most spectrum efficient digital cellular technology commercially available today," with about three times the capacity - that is subscribers per base station - of GSM, the digital cellular mobile system used in Europe.

"The fixed cellular system has a subscriber capacity equal to between 10 and 30 per cent of the fixed network," says Kamarga. As for the cost: "land-line telephones are inherently less expensive than comparable wireless systems for the same traffic capacity, but in the operating environment we have in Indonesia the balance is swaying in favour of wireless."

Put bluntly, that means a price-competitive service can be provided because of the inefficiency of the existing state operator. Yet the same is likely to be true across the developing world.

For 280,000 Indonesians, the immediate choice is a fixed cellular phone or nothing. Faced with the same choice, millions on waiting lists across Asia, Africa and Latin America may embrace fixed cellular phones with alacrity.

ARCHITECTURE

Sense and sensuality

Italian designer Ettore Sottsass talks to Alice Rawsthorn

Etto Sottsass started at the sight of a woman walking by in a pretty pink slip of a summer dress. "Aaaargh!" cried the septuagenarian designer with an animalistic groan. "Look at that girl! Just look at her! She's almost naked!"

It is a testimony to how charming Sottsass can be that he can utter such an unashamedly sexist remark without making you hate him. But Ettore Sottsass has a great deal of charm indeed. At 76 he has the serene, sunny air of a man who has spent his life doing well, probably exactly what he wanted: first as one of the bright young designers and architects who made waves in post-war Italy and latterly as a grand old man of European design.

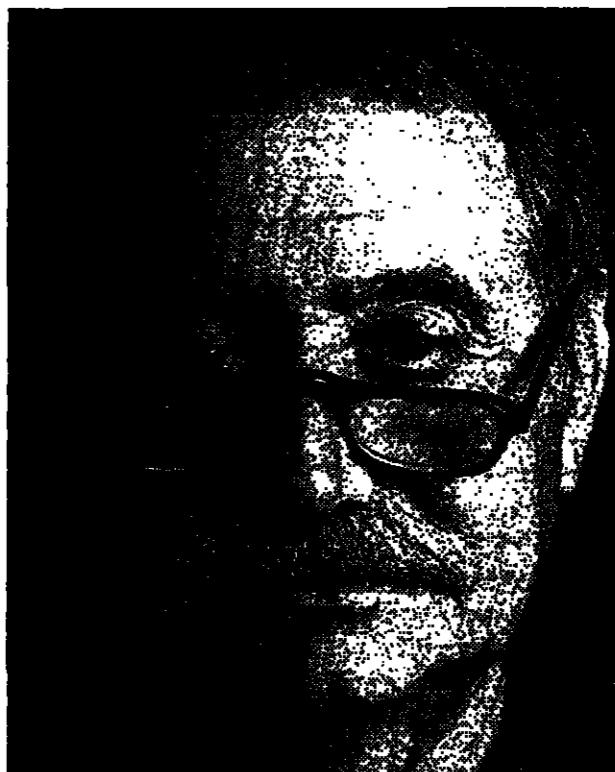
He has just arrived in Paris in his grande guise to open a retrospective of his work at the Pompidou Centre. He plays the role to perfection.

He stood smiling at his opening party, looking like a sci-fi sorcerer, with his tightly-plaited ponytail, blowing air kisses at some guests and autographing catalogues for others.

Now he is sipping a chilled beer on a cafe terrace opposite the Pompidou, ogling the *Parties* whom he sauntered into his show.

"It's strange to have a retrospective of your work while you're still alive," he says. "At first I didn't like the idea at all. It made me feel old and empty. It was as if I was dead and people were peering into my grave." How does he feel about it now? "Sad, very sad. It's a big exhibition. So full of things. I look at it all and think what a waste. Why did I spend so much time working? I should have spent more time living."

Sottsass is not at all convincing when casting himself as a repentant workaholic: particularly as he goes on to rattle off a list of the Chinese houses,



Sottsass: a man who has spent his life doing what he wanted

Sevres vases and other projects vying for space on his drawing board. But the scale of his retrospective is undeniably impressive. It fills two floors of the Pompidou Centre, covering his entire career from the workers' houses he designed with Ettore Sottsass Sr., his architect father, in the late 1940s, to the post-modernist

playpens he has been creating for his wealthy Japanese clients in the early 1990s.

The exhibition might begin and end with his buildings, but Sottsass has been most influential as an industrial designer and it is his designs that steal the show. He dabbled in fine art and architecture during the late 1940s when he returned to Italy from the Sarajevo prison camp where he spent most of the War. But his interest in design was kindled by a 1956 trip to the US, where he worked with George Nelson, one of the most innovative furniture designers of the era.

Sottsass's dining was perfect. The Italian company of the 1950s saw design as an essential tool with which to establish themselves in the international market. They were eager to tap the talents of Sottsass and his fellow designers - Vico Magistretti, Marco Zanuso and the Castiglioni brothers. Sottsass was snapped up in 1958 by Olivetti, the electronics giant, to work as artistic director alongside Roberto Olivetti, the founder's son.

Olivetti was then making the transition from mechanics to electronics. "It was an era of great change," says Sottsass. "Some people in the company tried to resist those changes and mistakes were made. But it was an exciting time." It was also a period that produced some of his best work, when he reinterpreted the ideas of the 1950s pop artists - Roy Lichtenstein and Andy Warhol, whom he had befriended on his trips back to the US - into typewriters and calculators.

One of his most popular products for Olivetti was the Valentine, a pretty red portable typewriter he designed in 1969. Sottsass now says that he never really liked it. "It's too obvious," he pouts. "It's a bit like a girl wearing a very short skirt and too much make-up. It's a perfect piece of marketing. After the Valentine I told Roberto that I'd only do office machines."

He feels happier about another high-profile project - Memphis, the group of furniture designers, including Michele de Lucchi and Robert

Graves, with which he collaborated in the early 1980s. Memphis shared the same bright colours and bold forms as Sottsass's 1960s and 1970s furniture. But he was then seen as something of an iconoclast, whereas Memphis was absolutely in tune with its time. It provided the media with a very photogenic form of the post-modernist theories, then fashionable in academic circles. "Memphis really meant something," says Sottsass. "It was clear and uncompromising. That's why it was important at the time and why it still pleases me today."

Memphis was also one of the clearest expressions of Sottsass's own ideology. He owes his importance as a designer partly to his direct influence over younger collaborators and partly to his indirect influence over others, notably Philippe Starck, as one of the intellectual 'guerrillas', whose ideas helped liberate post-war design from the tyranny of Bauhaus austerity.

"When I was young all we ever heard about was functionalism, functionalism," he says. "It's not enough. Design should also be sensual and exciting: something that is really challenging."

The least successful aspect of the Pompidou retrospective is its attempt to express the theoretical side of Sottsass's work by displaying his photographs with accompanying essays. Some of the photography works, such as the 'Design for the Rights of Man' series of still lives that he took in the early 1970s and which even today are scathing satires on conspicuous consumption.

Yet the random snaps of trees or doors are of no more than passing interest. And the entire exhibition would be better off without the post-coital shots of hotel beds recently rumpled by the great designer. "I really wish I hadn't looked at those pictures now," winced one young visitor after reading the explanatory text. Perhaps she should have taken heed of one of his latest glass pieces - the Naomi Campbell.

The Ettore Sottsass retrospective is on show at the Georges Pompidou Centre, Paris until September 5.

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY		Whitecroft 2p Do. 5.1% Cm. Pt. 2.55p	Do. Mezzanine FRN 1996 £162.26	'98 £142.10
Abbott Laboratories	\$0.19	BOC ADR \$0.218	E.R.F. (Hdg.) 2p	Midland Bank FRN 2001 £36.64
ACT 3.5p	Britannia Bldg. Soc. FRN '96 £134.27	Falcon Hdg. 2p	NatWest Banks Undated Var. Rate Nts. £149.66	Wells Fargo FRN '98 £124.58
Anglo Am. Inv. Trust 6% Gross Cm. Pt. R0.06	Brit. Funds 2½% IL Treas. £1.9884	Mansfield Brewery 3.15p		
Amcor \$0.32	Cropper (James) 2.4p	Natl. & Provincial Bldg. Soc. FRN '98 £133.90		
Asprey 4.8p	NatWest Bank Prim. Cap. FRN B £197.97	Royal Bk Scotland FRN '05 £96.16		
British Steel 1.5p	Sumitomo Bank Int'l Fin. FRN Do. Var. Rate Cap. Nts. '08 £142.47	Scottish Met. Prop. 0.5p	BPB Inds. 5.3p	
Chase Manhattan 8.40	Yodobashi 2.4p	ToyoBo FRN '98 Y64,527 Vodafone 4.23p	BTP 6.55p	
Colgate-Palmolive \$0.41	State Bank of NSW Extendible FRN \$199.54		Buntonwood Brewery 4.3p	
East Rand Prop. Mines R0.08	Sumitomo Bank Int'l Fin. FRN 2000 £130.97		Friendly Hotels 3.5p	
Eurofins 6½% Nts. 1995 CS\$325	Vesper Thornycroft 12.7p		Fuller, Smith & T. A. 5.25p	
Feedback 1p	Wyndham Press 1.5p		Hambros Ins. Services 3.7p	
Fishguard & Ross. Rail. 3½% Pf. 1.225p			Hunters Amley 1.32p	
Marsh & McLennan \$0.725	SEEBORD 8.45p		Ingram 3.25p	
Mountview Estates 12p	SKOPBANK-Finnish Bk. B Var. Rate Nts. £143.75		Microgen 2.2p	
Nordic Inv. Bank 7.75% Nts. '98 £77.50	Assoc. Nursing Services 1.5p		M & W 1.25p	
Sainsbury (J.) ADR \$0.143	Collared FRN '03 £35.02		Pilkington 2.5p	
Sanyo Elect. FRN 1997 Y161.058	Britannia Bldg. Soc. FRN '95 £133.27		Scapa Grp. 4.23p	
Scottish Met. Prop. 10½% 1st Mtg. Db. 16 £5.125	Chase Manhattan FRN 2000 £127.78		Sheriff Hdg. 1.75p	
Sears 7½% Un. Lt. 92/97 £3.625	Credit Fonciere de Fr. 10½% Serial Ln. '11, '12, '13, & '14 £256.25		South Wales Elec. 18.1p	
Shanks & Ewan 1p	Forre 10% 1st Mtg. Db. '18 25		Tams (John) Grp. 2.41p	
Shelton (Martin) 2.5p	L.K.B. Inv. 7½% '19 3.5625p		Wells Fargo & Co. S1	
Trinity Int. 5½% Cm. Pt. 1.75p	Leeds Permanent Bldg. Soc. FRN '03 £24.71			
TSB Gil Fund Ptg. Rd. Pf. 2p	Drive Secs. A FRN '98 £142.10			
UMECO 1.25p	Lloyds Bank B Var. Rate Nts. £5.25			

UK COMPANIES

TODAY		**Trust, Five Arrows House, St. Swithin's Lane, E.C., 10.00 Falcon Hdg., Walker House,**

The colonial comes home

Simon Davies and Louise Lucas examine the challenge facing Nigel Rich at Trafalgar House

When Nigel Rich arrives at his desk as chief executive of Trafalgar House this morning he will be facing the greatest challenge of his career.

It is not the most obvious promotion to move from the helm of Jardine Matheson, the Hong-Kong conglomerate with a market capitalisation of \$3.92bn a year, to run Trafalgar House, an ailing British group with a market value of £1.5bn.

Jardine Matheson enjoyed five years of profits growth under his leadership. But running Jardine is a very different task from turning Trafalgar round.

Jardine's main difficulties during his reign centred on the uncertainty created by the transfer of Hong Kong to Chinese sovereignty in 1997. The group's own politics are dictated by the London-based Keswick family, which exerts a control over the group belied by its stake of less than 10 per cent.

Jardine controls a myriad of South East Asian businesses, but the Keswicks have long been concerned about the political risks inherent in the 1997 hand-over of Hong Kong.

In 1984 they took the highly controversial step of moving Jardine's domicile from Hong Kong to Bermuda, and ten years later the company decided to move its stock market listing to London.

The purchase of an initial 15 per cent stake in Trafalgar in October 1992 was another step in the group's perceived move away from the colony. Hong Kong Land, the Jardine property arm, now owns 29.8 per cent of Trafalgar, and has invested more than £300m to buy the stake.

Trafalgar was intended as a route by which Hong Kong profits could be channelled into a troubled conglomerate which it was intended would recover with the turn in the British economic cycle.

Early hopes have not been

fulfilled. Trafalgar's problems have been far worse than the Keswicks expected and Rich is being asked not only to restore the group's profitability but also the family's reputation. For Rich, thus far, has been very much the Keswicks' man.

The switch will be a culture shock for him. He is leaving the cosy club atmosphere of Hong Kong's business community, where he sat at the helm of two of the colony's three most powerful institutions — Hong Kong & Shanghai Bank, where he was a director, and the Royal Hong Kong Jockey Club, where he served on the board of stewards.

He will also have to give up the Hong Kong races, a central feature of the colony's corporate life. Together with Paul Selwyn-Swift, a friend and director of Hong Kong Bank, he owns a horse called Rock'n'Reel and has ambitions to own more.

But in fulfilling a long-standing desire to return to the UK he is set to become a member of an even more exclusive club, the Jardine group's UK-based strategic core. This comprises brothers Simon and Henry Keswick, who alternate as Jardine Chairman, and Rodney Leach, a long time adviser and fellow director who is a former Rothschild's banker.

Born in Somerset, but a self-taught Scotsman, Rich, now 49, went to Sedbergh School and New College, Oxford, before training as an accountant.

He joined Jardine in 1974, aged 23. Armed with his Scottish background — Scottish culture is a strong feature of corporate Hong Kong — he spent 20 years as the archetypal colonial corporate man, operating from the various outposts of Jardine's Asian empire.

He ran the group's businesses in the Philippines, the majority of which were acquired in the early 1970s through the takeover of Theo H. Davies, the sugar and trading group previously owned by

the family of his wife Cynthia. He first rose to prominence within Jardine in 1983 when he became finance director of Hong Kong Land, the colony's leading property investment and development company, which was then teetering on the brink of collapse.

There he cemented his relationship with Simon Keswick, for whom he had already worked as an assistant. Keswick had been rushed back to Hong Kong as a hands-on non-executive chairman to protect the family interests in Hong Kong Land which had massively over-extended itself with HK\$1.55bn of debt by the end of 1983 when property prices plummeted.

Rich's relationship with Simon flourished with the recovery of Hong Kong Land, which involved substantial layoffs, asset disposals and refinancing, master-minded by Rich and David Davies, the managing director. Rich's reward was the post of chief executive three years later.

In 1988 he rose to the pinnacle of the Jardine Matheson group as "taipan" where he became immersed in the political controversy which has dogged the group since it decided to move to Bermuda. Since it had been the first trading house formed in Hong Kong, the change of domicile in the so-called "princely Hong" drew harsh criticism from almost every quarter in the colony.

During Rich's reign, the criticism escalated with Jardine's campaign to move its primary listing to London, which culminated in the decision earlier this year to quit the Hong Kong exchange altogether. All this and the Keswick family's support of Governor Chris Patten's political reform plans, led to Chinese accusations that Jardine was undermining the stability of the colony.

Rich endeavoured to keep out of politics and was seen as a strong business manager, well respected by the senior management team in Jardine's broad spread of businesses.

At Trafalgar, he will at least be able to focus entirely on business, but he is certainly arriving at a time of crisis.

In May last year, Hong Kong Land completed a boardroom purge with the removal of Trafalgar's remaining old guard: Sir Nigel Brookes, the group's founder and chairman, and Sir Eric Parker, the chief executive.

Insiders say it has lacked a sense of direction since. The company stated that it wanted to focus on engineering and construction — businesses where it is a world leader — but it failed to get acceptable returns for the hotel and cruise line businesses it had wanted to sell.

A stated aim of winding down the group's property development and investment businesses has also diminished. The recruitment of one of the city's leading property men, Alan Winter, suggests that property will remain a focus.

Meanwhile, the economic recovery is yet to feed through to Trafalgar's engineering arm, which made a further £15m of provisions last month, in addition to the £397.3m exceptional losses taken by the group late last year.

Rich will be expected to develop and communicate a new strategy and focus to the somewhat demoralised employees. Already, analysts are increasingly confident that profit margins in its construction and engineering division have bottomed out following substantial cost-cutting and job losses.

However, the share price has scarcely risen above the 85p level at which Hong Kong Land launched its "dawn raid" back in October 1992.

There must be those within the Jardine camp who would question the wisdom of this investment. Rich has been brought in by the Keswicks to prove them wrong.

He is not one to shirk a challenge. Last year he took part in one of Hong Kong's more bizarre rituals, the annual MacLehose Trial, which involves walking 100km of mountainous trails. The trail ahead with Trafalgar will be equally arduous.

His son, on contrast, has a much more conventional background. After leaving the US Air Force, he joined the family business and now owns and runs the Dallas-based Hillwood Development Corporation. It develops and manages mixed-use residential and commercial real estate in 15 US cities and has 23,000 acres under development. It has also worked with 20 or so big corporations on



Heirs to two fortunes seek to do good

When the Prince of Wales, the heir to the British throne, holds his next business leaders forum in Los Angeles in November, check who is at his elbow, writes William Hall.

Tucked away alongside the great and the good from US blue chips such as American Express, Coca-Cola and Atlantic Richfield is likely to be the relatively unknown heir to a family fortune which is said to be many times bigger than that of Britain's royal family.

Ross Perot Jr, 34, the only son of the self-made Texan billionaire who spent \$600m on running for US president in 1992, has joined the board of the Prince's four-year-old Business Leaders Forum. Its mission is to promote the practice of good corporate citizenship and sustainable development internationally, as a natural part of successful business operations.

Ross Perot Jr's background is distinctly different from that of his 64-year-old father, who was the son of an East Texas horse-trader and started out as a humble IBM computer salesmen after he left the US Navy. He founded Electronic Data Systems in 1962 and sold it to General Motors in 1984 for \$1bn. Perot Sr, said to be worth \$2.4bn, remains one of the most colourful business tycoons in the US.

His son, on contrast, has a much more conventional background. After leaving the US Air Force, he joined the family business and now owns and runs the Dallas-based Hillwood Development Corporation. It develops and manages mixed-use residential and commercial real estate in 15 US cities and has 23,000 acres under development. It has also worked with 20 or so big corporations on

infrastructure projects to revitalise parts of South Dallas.

The Prince's advisers hope that Perot Jr will use his experience to help champion sustainable development in urban areas which might be relevant on a wider scale in countries like China.

Perot's involvement with the Prince of Wales's Business Leaders Forum is yet another sign that he is starting to make his own mark in business. Last year, he acquired another status symbol when he bought the Circle T ranch, once the weekend retreat of Nelson Bunker Hunt, the fallen oil and silver millionaire.

As the late Armand Hammer, the founder of Occidental Petroleum, realised, being seen rubbing shoulders with the future King of England is good for business.

Pascal's rapid rise up the line

The recent reshuffle at Italy's state holding companies has seen Ernesto Pascale promoted to the post of managing director of Stet, the telecommunications holding company which should be privatised within the next year, writes Andrew Hill.

Only three months ago, Pascale, 39, was named chairman and managing director of Telecom Italia, the newly formed Stet subsidiary which groups together all Italy's telecoms operating companies, including Sip, the domestic operator where he had been chairman for the previous three years.

But then last month, Michele Tedeschi, Stet's managing director, was asked to take over as chairman of Iri, the state holding company which is Stet's parent. Pascale (below) has now stepped into Tedeschi's shoes, and will play an important role — in tandem with Tedeschi — in the co-ordination of what some



analysts refer to as "the mother of all Italian privatisations".

The reshuffle was unexpected; otherwise the promotion was in line with his steady rise through the Italian telecoms sector. Pascale joined Stet in 1986 straight from university in Rome. He transferred to Sip in 1977, and also worked for more than seven years as managing director of Italtelecom — the telecoms company now part of Telecom Italia.

His combined chairman/managing director job at Telecom Italia has been split between Umberto Silvestri, who took over as chairman earlier this month, and Francesco Chirichigno, who has become managing director.

Dunlap: no paper tiger

Albert Dunlap, turnaround expert and long-time cohort of Sir James Goldsmith, is anything but a paper tiger, writes Laurie Morse. A qualified paratrooper trained at the US Military Academy at West Point, Dunlap has made a career out of setting companies right, regardless of the waste laid round him in terms of jobs lost and divisions decimated.

He has been described most clearly as a shark, and was once quoted in an interview as saying emotions have no place in business. His dispassionate hand is credited with pulling Lily-Tulip from the brink of collapse, and was employed by Sir James in the turnaround of Diamond International and Crown-Zellerbach. He remains on the board of Sir James' General Oriental Investments, and recently returned to the US from Australia, where he was ceo of Consolidated Press Holdings.

In April, Dunlap landed in the chairman's seat of Philadelphia-based Scott Paper, where he is already rippling away at the soft underbelly of its tissue paper business. When he arrived, Scott was embarking on an aggressive restructuring that would have cut 8,300 jobs over a period of two to three years. Dunlap quickly modified that plan, boosting the job cuts to 10,500 — or about one-third of Scott's worldwide total — and accelerating it so as to complete it by the end of this year. The restructuring is expected to net Scott benefits in excess of \$400m.

LEGAL NOTICES

NOTICE OF PUBLIC TENDER

THE PARLIAMENT OF THE REPUBLIC OF SLOVENIA
hereby notifies interested international auditing firms that it has published in the Official Gazette of the Republic of Slovenia No. 48 of August 3, 1994,

A PUBLIC TENDER

inviting bids from international auditing firms to perform audits and submit reports on the use of financial assets and other assets owned by enterprises and banks undergoing financial reconstruction as well as on transfers of financial assets of suspected legality performed by the aforesaid.

An evaluation is expected of whether transactions were genuine and prices and conditions were at arm's length and not to the detriment of socially owned assets and of whether illegal removal of socially owned and corporate capital took place.

The purpose of the investigation is to determine whether and to what extent public interest has been damaged and whether such damage has been caused by cooperation of persons with delegated public authority.

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CONTRACTS & TENDERS

LEBANESE REPUBLIC COUNCIL FOR DEVELOPMENT AND RECONSTRUCTION

TUNNEL HARET HREIK - SAND'S INVITATION FOR TENDERING

In the scope of Beirut Southern Suburbs Utilities Upgrading, and according to the Law No. 246/ dated 12/7/1993, the Council for Development and Reconstruction invites qualified contractors for tendering for the execution of Haret Hreik - Sand's tunnel to discharge the storm water in Beirut Southern Suburbs.

The main works include the following:

- 1- A Tunnel from HARET HREIK to HORSH EL KATIL, 580m long approx., with an inside circular diameter 3.6m.
- 2- A Tunnel from HORSH EL KATIL toward the sea with 965m long approx., and an inside circular diameter 3.6m.
- 3- A rectangular Box culvert from the end of the Tunnel to the sea with 530m long approx., and an internal Cross section with a width of 5m, and a depth of 3.2m.
- 4- A rectangular Box culvert from Bir El Abed to the entrance of the tunnel at Haret Hreik, 900m long approx., and an inside circular diameter 3.6m.
- 5- Special Complementary structures for the tunnel such as : the entrance of the tunnel at Haret Hreik, the junction between Haret Hreik tunnel and Sand's Tunnel at Bir El Kesh, the transition section between the circular section of the tunnel and the rectangular box culverts, the sea outlet near the Sand's beach, and other structures.
- 6- The Complementary Works includes : reconstruction of roads, sanitary sewers, storm water sewers, side walls and others works resulting from the execution of the project.

The tenders should meet the conditions specified in the tender documents related to the project.

Some of these conditions are :

- A- The contractor has executed during the last 20 years for the Lebanese contractors, and during the last 5 years for the foreign contractors, systems of underground urban utilities in the same importance of the current project which includes tunnel works not less than 3000 meter long and at least 3m in meter in diameter.
- B- The earth works and the box culverts executed by the contractor in the last 20 years for the Lebanese contractors, and the last 5 years for the foreign contractors, should amount for not less than twenty five million U.S. dollars which includes a single Box culvert project for not less than One million U.S. dollars.

In the case of joint ventures between different contractors, at least one of the contractors in the group has to meet the conditions stated above in the paragraphs A and B, provided that all the contractors within the joint venture have executed works during the last 20 years for the Lebanese contractors, and during the last 5 years for the foreign contractors, amounting for not less than five million U.S. dollars.

Tenders must be submitted inside two separate sealed envelopes :

The first envelope shall contain the completed qualification documents contained in the Tender Documents for this purpose and any other supporting documents proving the technical and financial ability and experience of the Contractor. The second envelope shall contain the commercial proposal.

The Tender Committee shall proceed, in a public session on Friday 14 October 1994, with the opening of the first envelope only and establish the ability and experience of the Contractors. The Committee shall retain only those Contractors who qualify to execute the Project and shall return the Tender Documents of those Contractors who do not qualify.

The Tender Committee shall then open the second envelope of only those Contractors who have qualified publicly at a date and time to be announced in due time.

Contractors who wish to participate in this Tender are invited to collect the relevant Tender Documents against a sum of U.S. dollars (\$ 5000) in the form of a holder's certified Cheque in the name of the Council for Development and Reconstruction at the offices of C.D.R., during official working hours on Friday, August 12, 1994 at the following address :

The Council for Development and Reconstruction
Tallet Al-Surya
Beirut - Lebanon

Tenders are to be submitted at the above address not later than 12:00 hours noon Beirut local time at the offices of C.D.R. on Friday October 14, 1994.

LEGAL NOTICES

Company Number: 244892 SCHERING INDUSTRIAL PRODUCTS HOLDINGS LIMITED

Notice of Resolution for payment of capital. NOTICE is hereby given in accordance with section 175 of the Companies Act 1985 that:

1. the above named company ("the Company") has approved a payment out of capital for the purpose of purchasing 4,600,000 ordinary shares of £1 each.
2. the amount of the permissible capital payment for the shares is £4,600,000.
3. the date of the resolution for payment out of capital is 10 August 1994.
4. a statutory declaration of the directors of the Company and auditors of the Company by section 173 of the Companies Act 1985 are available for inspection at the Company's registered office.
5. any creditor of the Company may at any time within 3 months from the date of publication of the notice of resolution for payment out of capital apply to the court under section 176 of the Companies Act 1985 for an order prohibiting the payment; and
6. the registered office of the Company is at The Brow, Burgess Hill, West Sussex, RH5 9NE.

Company Number: 244894 SCHERING HOLDINGS LIMITED

Notice of Resolution for payment of capital. NOTICE is hereby given in accordance with section 175 of the Companies Act 1985 that:

1. the above named company ("the Company") has approved a payment out of capital for the purpose of purchasing 32,000,000 ordinary shares of £1 each.
2. the amount of the permissible capital payment for the shares is £32,000,000.
3. the date of the resolution for payment out of capital is

st step



HOLYWOOD
This year's Hollywood music festival has a strong British slant. After the opening performance of *Messiah* at the Opera House on Sunday, the programme offers a ballet by John Cranko, inspired by the paintings of Francis Bacon (with a performance of Britten's *Nocturne* by Neil Meehan) and a pair of London Sinfonietta concerts devoted to music by Britten and other contemporary British composers. *Julia-Petra Sametz* conducts home from the Mahler's Eighth Symphony, and there is a concert dedicated to Finnish composer Kalle Aho.

EDINBURGH
This is Brian McNaughton's third year in charge of the annual three-week Edinburgh Festival, which opened yesterday. Several of the artists appearing in this first week are returning after their success in it, one or both of his two previous festivals: Charles Mackerras (again conducting a Mozart opera in concert while preparing it for a recording); the mezzo Dita Bocella (in recital); and soprano Gwynne Howell, the theatre directors Robert Lepage and Peter Stein.

● The *Macbeth* Ballet performs an all-Balanchine programme at the cavernous Playhouse Theatre, until August 20. Then on August 29 and 30, Mark Morris presents his masterpiece, "Utopia" at the re-furbished and excellent Festival Theatre, definitely not to be missed.

● Having chosen Beethoven's 9th as one of this year's featured composers, Edinburgh has postponed Wednesday to "Beethoven Day". The difficult question of Beethoven's only opera will be examined through lectures and concerts, including a performance of "Leonore". In the evening the programme culminates with "Fidelio" itself in Scottish Opera's new production, directed by Tim Albery.

ARTS

LUCERNE
The Lucerne Festival has broken off some of the strictures of conservatism since Maurice Benoit (left) became director in 1992. This year's programme, starting on Wednesday, includes a 70th birthday tribute to avant-garde Swiss composer Klaus Huber; a street-music festival and a series of events breaking the rules of traditional concert form. But the festival's main attraction – next to its beautiful lakeside setting – continues to be its enviable line-up of front-rank orchestras, conductors and soloists.

THE BARBICAN
The precipitative piano style of young jazzier Julian Joseph is applied to a performance of Garraway's Piano Concerto in F with the Royal Philharmonic Orchestra on Saturday. The weekend showing at the Barbican Hall also has Joseph in an improvised duet with Joanne MacGregor and some new arrangements on his own compositions. On Sunday, he reverts to familiar trio and big band workouts.

Pruriency or the pursuit of truth?

Biography is one of the most popular literary forms. But, says Jackie Wullschlager, its days may be numbered

WH Auden thought it should never have been written. The critic Dame Helen Gardner called it "a directory for consenting adults". From the liberal Bloomsbury Set came calls for wholesale suppression. But thousands of readers lapped up its story of homosexual love and intrigue, and it changed the face of post-war British biography.

The book was Michael Holroyd's life of Lytton Strachey, first published in 1987 and re-issued, with much new material, next week. It is still a marvellous read, and its fresh crop of sexual details – chiefly about the amorous triangle of Strachey and artists Dora Carrington and Mark Gertler – continue to interest. But this time round Holroyd's revelation will barely raise an eyebrow, because the liberal biographical climate which the book engendered in the 1960s has now become the norm.

No book since Strachey's own

Eminent Victorians in 1918 has had a greater effect on the way we interpret and reconstruct past lives, and to trace the joint influence of Strachey and Holroyd on modern biography is to trace a revolution both in our attitudes to sex and to us, as in our growing fixation on the private lives of public figures. Is the tradition they began still a liberating force in British culture, or has it now gone too far?

In 1918 Strachey blew the whistle on the earnest, tip-toeing Victorian style of biography with his sarcastic account of 19th century icons such as Florence Nightingale and General Gordon. Half a century on, Holroyd's biography of Strachey turned the tables on the Bloomsbury writer, bringing to the surface methods of interpretation which Strachey's malicious purring had only implied. Discussing Strachey's affair with Duncan Grant, the madcap proposal to Virginia Woolf – "I was in terror lest she should kiss me" – and the effect of schoolboy crushes on his neurotic experiences,

Holroyd showed that a full picture of an individual could only be drawn if it included intimate details, the inner life as well as the output achievement. "Rather wonderful and terrible how *all* that can now be said," wrote Nancy Mitford of the book.

Modern literary publishing for good and ill has never looked back. On the one hand, Holroyd's novelistic style, burst the floodgates of biographical restraint and made biography a popular, best-selling genre. Its highlight includes some of the best books of the last 30 years, such as Richard Ellmann's life of Oscar Wilde, Victoria Glendinning's Trollope, Lyndall Gordon's Charlotte Brontë – all exquisite accounts of the personal lives of writers within the context of their work and times.

On the other hand, many recent books suggest that the post-1960s tradition of tolerant, revealing biography is entering a last, decadent phase in which *all* that matters is

an artist's sex life. Extended speculation on the sexual habits of Hardy and his second wife, for example, made Martin Seymour-Smith's massive scholarly biography of the writer, published this year, a joke. Recent lives of Picasso and Brecht chronicled their lovers rather than their work. And as new biographical subjects run out, lives of wives and girlfriends – Lawrence's women, Madam Ford's lover, Flaubert's mistress – replaced them, licensing pages of dull pillow talk. Where Holroyd or Ellmann made biography an art form, the tail end of their tradition is degenerating into vulgar little-tattle.

It is no coincidence that Holroyd and Ellmann's masterpieces are both about homosexual satirists, Strachey and Wilde, who spent their lives trying to change social and sexual attitudes. Strachey and Wilde's homosexual affairs, *outré* poses, the flirtation with scandal marked them as outsiders and were bound up with the mockery of repressive convention in their

works such as *Eminent Victorians* and *The Importance of Being Earnest*. As sexual pioneers, their biographies ered out for a link between life, art and the wider social panorama, and it is this which makes Holroyd's *Strachey* and Ellmann's *Wilde* so entertaining and significant.

But take away this dimension, and catalogue Florence Hardy's efforts to stimulate her ageing husband, or Picasso's pick-ups, and you are left with a dull quasi-pornographic record masquerading as a serious book. For what makes sex on the page subversive and interesting is social context. F.R. Leavis used to tell his students that Strachey was responsible for the outbreak of the second world war; Paul Johnson has argued that by destroying patriotism, Strachey created a national emptiness which became the homosexual recruiting ground at Cambridge for Soviet espionage.

It was these sort of links between culture and sexuality that made

Holroyd's 1987 biography so inflammatory. In 1994, Holroyd's new material centres on Dora Carrington, Strachey's adoring companion, and the second half of the book is now also a biography of her. She attracted to their home the sort of virile, charismatic young men that Strachey loved and married one of them to ensure that their ménage continued. Eventually, she wrote, a lesbian affair "killed my desire for Les Jeunes Garçons pretty completely", and when Strachey died, she shot herself.

This tumultuous tale has much gloss and few social reverberations, and is the weakest part of the book. But so fashionable are flamboyant private lives like Carrington's become for their own sake, that this new section has immediately been seized upon to enter 1990s mainstream culture: a film, *Carrington*, directed by Christopher Hampton, starring Emma Thompson and Jonathan Pryce, is to be made of it and will open next spring. Nothing shows more clearly the revolution in our attitude to private lives that Strachey's and Holroyd's work has effected this century.

Strachey first weaved sex into cultural criticism – of Virginia Woolf to *The Lighthouse*, he complained that "it is the lack of copulation that worries me" – at a time when it was radical and provocative to do so. Now the pendulum has swung the other way, and our culture goes so far as to judge public or artistic achievement by private affairs, hence the biographies which dismiss Picasso's painting or Brecht's plays because their creators were irresponsible in bed, or the lives of Flaubert and Madam Ford's lovers, which accord their subjects artistic status because they slept with great writers.

Since "Lytton Strachey" appeared in 1987, there have always been those keen to curb this prurient interest – from a Spectator article in 1988, warning that fears of Strachey-esque indiscretions would lead potential biographical subjects to destroy letters and journals to the Lord Chancellor's 1993 consultation paper on the Infringement of Privacy, which recommended restriction of published material causing "substantial stress, to relatives or descendants".

For the biographer, this form of censorship would be disastrous. But contemporary biography is more endangered by its own decadent trends towards sex in shopping lives than by outside restrictions. The new edition of Holroyd's classic biography (Chatto £25, 780 pages) looks as bright and undated as if it were written this morning – a tribute to its style and insight, but also a comment on the fact that no new biographical tradition has emerged since the 1960s. Where is the Michael Holroyd, or indeed the Lytton Strachey, for the 21st century?

Theatre Under Their Hats

In Under Their Hats, a compilation of pieces by Flanders and Swann at the King's Head, Islington, devised Alan Strachan has been rash enough to include a spoof on the old D'Orsay Carte Opera Company.

Why does Gilbert and Sullivan still have bite while much of Flanders and Swann is inoffensive? Perhaps because the Victorians were on the attack, even though they knew their targets were in the stalls. Flanders and Swann look on the audience as their accomplices and a cosy conspiracy results. At its worst it includes whimsy. Can it patronise the safely non-theatre-going classes ("The Gasman Cometh"). The double bluff of the "Song of Patriotic Prejudice" bespeaks the true complacency of nationalism by apparently laughing at it. And a certain philistinism is taken for granted in the audience, even in the "Guide to Britten" despite its neat turns of phrase ("Albert Herring was pickled and cured").

Yet just when you are damning the entertainment as irredeemably middle-class and hopelessly English up pops something extraordinary: a song prompted by the announcement that the result of stockpiling nuclear arms was a total of "twenty tons of TNT" for every human being in the world. The song is insignificant in its controlled anger and urgency; as scathingly deadpan as anything by Brecht.

In Wendy Toye's production two women and four men mix biographical detail with the comedy. There emerges a gentle idealism. This is less apparent in the innocent political mockery of "There's a hole in my budget" than the ironic self-congratulation of countryside ploughmen ("The Bedstead Men") and the exuberantly dedicated mediocrity of "Design for Living" ("We're terribly House and Garden").

Above all, there are the animals. The well-loved hippo of "Mud" and the gnu of course, but more interestingly the wistful, the lonely and the yearning. Susie Blake adds a Chekhovian dimension to her musings on what she might have done if she hadn't been a sloth, hanging upside-down. And I had forgotten "The Armadillo", a fay tragic-comedy worthy of Edward Lear.

Of the big set pieces, Stefan Bednarzky displays extraordinary breath-control in the famous Mozartian "Il Wind" ("I bought a French horn..."); and in "Los Olvidados" Moray Watson describes the olive-striking festival in terms of the bull-fight with a serious sense of the ridiculous that almost disfigures its contempt for the corrida. You realise that quite a lot of satirical edge can be blunted by cheerful humour. Perhaps Flanders and Swann were too nice.

Martin Hoyle



Detail from Dora Carrington's portrait of Lytton Strachey, finished at the end of 1916



Goldschmidt (030-2548 9250)

■ COLOGNE

The new season at the Philharmonie begins on Fri with a Cologne Radio Symphony Orchestra concert conducted by Heinrich Schiff, featuring works by Mozart, Haydn, Shostakovich and Prokofiev. Sali Ozawa conducts the Salz Kinen Orchestra on Aug 25, and Schiff reappears as cello soloist in orchestral concerts on Aug 26 and 27. James Conlon conducts the Gürzenich Orchestra in Bruckner's Ninth Symphony on Aug 28, 29 and 30 (0221-2801).

■ DRESDEN

Semperoper Tomorrow: Krzysztof Penderecki conducts Sinfonia Varsovia in works by Prokofiev, Penderecki, Tchaikovsky and Mendelssohn, with cello soloist David Geringas. Wed: Frank Peter Zimmermann violin recital. Fri: Enoch zu Guttenberg conducts Haydn's The Seasons. The opera season begins on Aug 25 with a revival of *The Cunning Little Vixen*. Giuseppe Sinopoli conducts orchestra concerts on Aug 28, 29 and 30 (0351-484 2323).

■ FRANKFURT

This year's Frankfurt Festival runs from August 26 to October 3 at the Alte Oper. Highlights include concerts by the Israel Philharmonic Orchestra conducted by Georg Solti, the Chamber Orchestra of Europe under Gennady Rzhevskiy and the Los Angeles Philharmonic under Esa-Pekka Salonen, plus a focus on the music of Berthold

performance of Mahler's Eighth Symphony, world premieres of works by Wolfgang Rihm, Luca Lombardi and Edson Denizier, and recitals by Anne Sophie Mutter, Midori and Mitsuko Uchida (069-134 0400).

■ HAMBURG

● David Mamet's musical 42nd Street runs daily till Aug 28 at the Deutsches Schauspielhaus (040-248713).

● Hamburg's annual music festival runs from Sep 4 to 18, with a special focus on Schumann and Paul Dessau (040-354414).

■ NEW YORK

THEATRE
● Three Tall Women: a moving, poetic play by Edward Albee, dominated by the huge, heroic performance of Myra Carter. She, Jordan Baker and the droll and delightful Marian Seldes represent three generations of women trying to sort out their pasts (*Prometheus*, Broadway, 76th St, 239 6200).
● Angels in America: Tony Kushner's two-part epic conjures a vision of America at the edge of disaster. Part one is Millennium Approaches, part two Perestroika, played on separate evenings (Walter Kerr, 219 West 48th St, 239 6200).
● Perfect Crime: Warren Beatty's long-running thriller about a wealthy psychiatrist accused of murdering her husband, and the small-town detective who tries to prove she committed the perfect crime (*Duffy*, Broadway, 225 West 46th St, 239 6200).
● Crazy for You: the musical based on Gershwin's *Crazy for You* recently passed its second anniversary on Broadway. A highlight of this glitz entertainment is Susan Stroman's choreography (Shubert, 225 West 44th St, 239 6200).
● Guys and Dolls: a top-notch

summer in New York means free Shakespeare in the Park, care of the New York Shakespeare Festival. Their revamped box office policy means that audiences no longer need to queue all day for tickets – though that was part of the fun. Adrian Hall directs Shakespeare's comedy, opening on Thurs (061 7277).

● Laughter on the 23rd Floor: Neil Simon's 27th Broadway play, about a group of writers trying to come up with a new show, is one of his finest comic efforts. Directed by Jerry Zaks (Richard Rodgers, 226 West 46th St, 307 4100).

● Suburbia: a dramatic comedy by Eric Bogosian about a group of angry and aimless 20-year-olds who hang out in the parking lot of a 7-Eleven. Ends Aug 28 (Mitzl E. Newhouse, 150 West 65th St, 239 6200).

● Carousel: Nichole Hiltner's bold, beautiful National Theatre production from London launches Rodgers and Hammerstein towards the 21st century (Vivian Beaumont, Lincoln Center, 239 6200).

● Kiss of the Spider Woman: pop star and ex-Miss America Vanessa Williams has taken over Chita Rivera's starring role in the long-running *Kander and Ebb* musical directed by Harold Prince (Broadhurst, 235 West 44th St, 239 6200).
● Perfect Crime: Warren Beatty's long-running thriller about a wealthy psychiatrist accused of murdering her husband, and the small-town detective who tries to prove she committed the perfect crime (*Duffy*, Broadway, 225 West 46th St, 239 6200).
● Guys and Dolls: a top-notch

revival of the 1950 musical about the gangsters, gamblers and good-time girls around Times Square (Martin Beck, 302 West 45th St, 239 6200).

MUSIC

● The Lincoln Center's Mostly Mozart Festival is in its final week. Tonight's period instrument concert is given by Tafelmusik. Gerard Schwarz conducts the Mostly Mozart Orchestra tomorrow and Wed in works by Schubert and Mozart, with violin soloist Christian Tetzlaff. The Chamber Music Society of Lincoln Center plays Mozart, Mendelssohn on Thurs. Gerard Schwarz conducts the final concert on Fri and Sat, featuring Mozart's *Eine kleine Nachtmusik* and Beethoven's Ninth Symphony, with a line-up of soloists headed by Carol Vaness (075 5030).

● The Metropolitan Opera's 1994-5 season opens on Sep 26 with a gala featuring Plácido Domingo in *Il Tabarro* and Luciano Pavarotti in *I Pagliacci*. The first new production will be *La Madama di Mtsensk*, opening on Nov 10 in a staging by Graham Vick conducted by James Conlon, with a cast headed by Maria Ewing (362 2000).

● Apollon String Quartet on Thurs. The Bavarian Youth Orchestra plays works by Mozart and Bruckner on Sat (02-2489 3111). Tickets and information for other events can be obtained at Boheme Ticket.

International at Na Prkopě 16 in the city centre (02-2421 5031) or from abroad at 571, Salvatorova 6, 11000 Prague 1 (tel 02-2422 7832 fax 02-2481 0368).

■ VIENNA

● The Roman ruin in the park of Schönbrunn, the former residence of the Hapsburgs, provides an open-air venue for the Vienna Kammeroper's summer productions. Don Giovanni runs daily except Wed and Sun till Aug 27 (01-51 0361).

● Klangbogen: Vienna's summer concert series runs till Aug 30 at various venues throughout the city. This week's programme includes concerts on Wed and Thurs by the Orchestra della Svizzera Italiana with cello soloist Orla Hamoy and contrabass Natalie Stutzmann (01-4000 8410).

■ ZURICH

Oermehaus The new season begins next Mon with the first of four celebrity orchestral concerts conducted by Vladimir Fedoseyev, Mariss Jansons, Marcello Viotti and Georges Prêtre. The first opera performance is on Sep 1, when Mara Zampieri, Nell Shicoff and Ruggero Reinhold head the cast in *Tosca* (01-263 0909). Tonhalle Claus Peter Flor conducts Tonhalle Orchestra in a Beethoven cycle on Aug 24, 25 and Sept 2.

ARTS GUIDE

Monday: Performing arts guide city by city.

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Wednesday: Festivals guide.

Thursday: Exhibitions guide.

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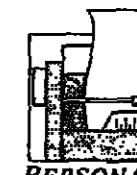
MONDAY TO FRIDAY NBC/Super Channel: FT Business 1033; FT Business 2230

TUESDAY Euronews: FT Reports 0745, 1315, 1545, 1815, 2245

WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 1230, Sky News: FT Reports 02

A cure to relieve 'derivatives angst'



PERSONAL VIEW Recent well-publicised losses in the market for derivatives have intensified public discussion of these complex instruments whose value is based in part on some underlying financial market. A recurring theme has been the call for increased scrutiny of derivatives activities and legislative action to relieve what can be called "derivatives angst".

What is derivatives angst? It is the feeling that these new instruments are so volatile, and their volume and use growing so fast, that they could overwhelm the financial system. We need to be vigilant about systemic risk, but the visions of melt-down are overblown.

The focus of any efforts, at this point, should be the marketplace, not legislation. Aggressive action by private-sector participants, combined with increased co-operation among regulators and supervisors, will go far in alleviating derivatives angst.

Our objective is simple: to make sure that these instruments, which serve a necessary and constructive purpose in helping to manage risk, are used safely and soundly by all, in a way that increases stability and confidence in the financial markets globally.

There is a clear need for private-sector action on at least three fronts:

- improving disclosure standards and designing a new framework for tracking capital flows;
- ensuring high-quality and independent risk assessment capabilities at each user firm;
- and reducing, if not eliminating, settlement risks.

The type and quantity of information available to market participants is insufficient. The current framework of financial disclosure does not suffice to analyse risk when firms can so quickly transform their risk profiles with derivative instruments. All market participants must have adequate information to make informed, rational decisions, as a matter of efficiency and equity. Knowing a firm's app-

osite for taking risk and its ability to control that risk are essential for any shareholder, creditor or counterparty.

To narrow the information gap, individual market participants must develop bold and ambitious disclosure standards that go well beyond the traditional balance sheet and income statement. Comprehensive disclosure of both risk positions and risk management practices would also enhance the discipline of the market place.

Moreover, enhanced disclosure would serve to heighten directors' and senior managers' awareness of the dimension and the risks of derivatives and other capital markets transactions.

Beyond financial disclosure, an information gap also exists regarding the size and direction of capital flows within markets and around the globe. Here, too, derivatives and

The current framework of disclosure does not suffice to analyse risk

related market innovations have reduced our ability to discern the distribution of risks across capital markets. It would take a great deal of ingenuity to design a comprehensive system to measure capital flows, but it is worth the effort.

The necessary first step is to compile the main questions such capital flow data should help answer, and we are ready to work with market participants to get the effort going.

A second priority that market participants must embrace is establishing independent risk-management staffs and developing rigorous measurement and analytical capabilities. While there has been progress on these fronts, more needs to be done, particularly in ensuring a strong internal control environment.

It is essential that skilled personnel are hired, with equal status, not only for the trading floors and risk management staffs, but also for back-office and internal audit functions. Given that virtually all of

the most significant trading-related losses have involved internal control breakdowns, I am convinced that a substantial commitment of monetary and human resources to internal controls earns a high rate of return for dealers and end-users alike.

An important next step is to develop and implement sophisticated stress-testing regimes. A firm needs to be satisfied that its resources are sufficient to buffer it from a broad range of low-probability, extraordinary events involving the various components of market, credit, liquidity and operational risks. One of the most important functions of stress testing is to identify unrecognised vulnerabilities, often the result of hidden assumptions, and make clear to trading managers and senior management the consequences of being wrong about their assumptions.

Finally, there is a critical need to take immediate action to eliminate what we call "Herstatt risk" - the risk of settlement failure in foreign exchange. Several initiatives currently under way, including the development of netting agreements in foreign exchange and efforts to create a foreign exchange clearing house, are constructive and important. But additional substantial progress must still be made before we can eliminate - or nearly eliminate - Herstatt risk.

If we do not act with an aggressive agenda, the grip of derivatives angst will be unrelied. Derivatives are a positive force for the market, and we must ensure that market practices inspire confidence in all participants, private and public, dealers and end-users.

For our part, I recognise that we, the regulators and supervisors, must acknowledge our collective responsibility for ensuring the success of our primary mission: the preservation of a sound and resilient global financial marketplace.

William J McDonough

The author is president, Federal Reserve Bank of New York

Philips, the Dutch electronics group, has clearly survived the traumas of the early 1990s, when heavy losses and hefty debts nearly caused its collapse. Having pulled through the crisis, Philips must now show that it can marshal its resources and develop a product range with which to compete in the multimedia age.

Last week, the company managed to close two painful episodes. First, on Wednesday, it announced plans to spend \$1.5bn (£750m) to boost capacity at its semiconductor plant in the Dutch town of Nijmegen. The move is significant. Not only is it the biggest single investment in new plant since the dark days of the early 1980s; the equipment will also fill a symbolic "hole" in the Nijmegen factory caused by the painful decision in 1990 to pull back from commercial production of static random-access memory (SRAM) chips. Philips had hoped to break into the market for these advanced chips - a market dominated by Japanese manufacturers.

The surprise cancellation of the SRAM project was the first wrenching step taken by Mr Jan Timmer when he became Philips' president. Under his crusade to shake up corporate culture, Operation Centurion, he forced the company to emphasise profits and productivity over job security and scientific prestige. His scrapping of the project left part of the Nijmegen plant empty, and this is the space that will be filled by equipment to produce Philips' new generation of sub-micron integrated circuits.

These are the miniaturised, energy-efficient "brains" of cellular telephones and other portable electronic products. The company clearly has the resources to invest and the ability to borrow, having secured a \$2.5bn stand-by credit facility in June from a consortium of international banks led by CS First Boston. But observers do not expect it to embark on big acquisitions or lavish investment spending.

The \$1.5bn to pay for the new section of the Nijmegen plant will come out of the semiconductor division's own cash flow. The investment is one that the division has earned: "They cut back early, and they've become fit and ready," says Mr Eustace.

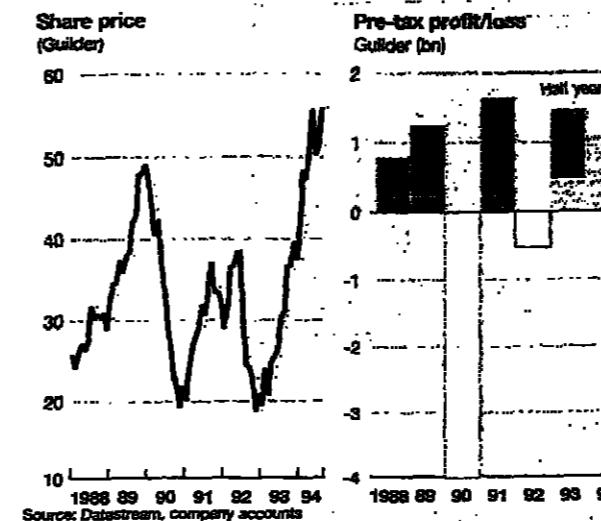
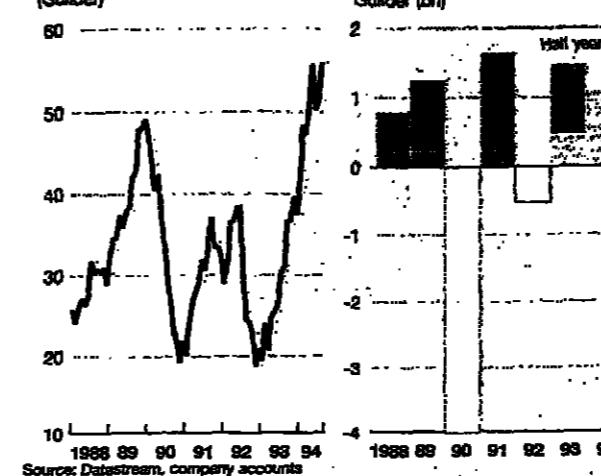
Earlier this year, Mr Eustace said Philips might consider a share issue if the right acquisition arose in the field of "software". In the new jargon of multimedia that term now encompasses the music, film and information systems that run on the industry's "hardware", such as video recorders and interactive compact disc players. But Philips does not

Risen from the electronic ether

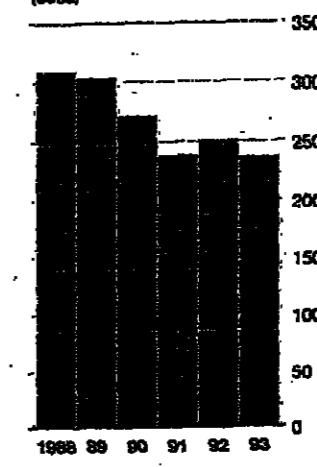
Philips has still to show that it can make it in the multimedia big league, says Ronald van de Krol

Philips: out of danger

Share price (Guilder)



Number of employees (000s)



wide vehicle for multimedia entertainment and education.

Philips protests that its three latest consumer-electronics products always come under media scrutiny, to the exclusion of other innovations, ranging from medical scanners to car headlights. It adds that all three predated the Centurion shake-up and were launched almost simultaneously, in the middle of a recession.

This will not, however, be a credible excuse for any market failure by the products of any new investment programmes. How these products fare will be an important test not only of the company's new-found financial health but of its ability to shake off its sluggish, paternalistic past and to create a growth-oriented, entrepreneurial organisation.

Philips acknowledged early on under Mr Timmer that it needed to tap outside expertise. Indeed, one of the visible signs of the changes at Philips is the number of Americans, Britons and Scandinavians now in charge of product divisions. Of the 13 members of the group management committee, the company's main operational forum, just five are Dutchmen, a reversal of the situation before 1990 when Dutch executives, usually lifelong Philips veterans, filled the top rank.

In keeping with the new pattern, Philips Media, the New York-based outpost of the group's multimedia ambitions, is now run by Mr Scott Madden, a US investment banker with experience of the publishing, cable and communications industries. At the very highest level, Mr Frank Carubba was brought on to the five-member Philips management board from Hewlett-Packard to look after technology.

The fact that Mr Eustace, an Englishman and former finance director of British Aerospace, sits down in Eindhoven every quarter to present the company's results - in English - is an indication of just how far Philips has come from its days as the most insular of Dutch multinationals.

This imported talent, which includes a number of Dutch newcomers, now fills many of the crucial positions in the company and exercises considerable influence over a venerable member of the corporate establishment. In the end Philips' capacity for innovation, likely to be generated by this talent, as well as the quality of its product range will be as important in determining its future as the breadth of its financial resources.

FT

FINANCIAL TIMES

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LETTERS TO THE EDITOR

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No evidence of a credit crunch in Japan

From Mr Brian Rose

Sir, While the FT deserves praise for its excellent coverage of the Japanese economy, your report, "Japan's credit crunch threatens anaemic recovery" (August 12), misses the mark. Although lending by the banks included in the Bank of Japan's statistics is indeed falling, there is no evidence that this is the result of a "severe credit crunch". If a US-style credit crunch (which, by the way, did not prove fatal to the economic recovery there)

did indeed exist, we would expect the gap between banks' cost of funds and their lending rates to widen, as well as a surge in their holdings of government bonds.

In fact, these figures have shown little change. Most complaints about banks' reluctance to lend have come from small business owners, many of whom face negative cash flows and are trying to borrow in order to stave off bankruptcy. This is not the type of borrower most banks seek out

even in the best of times. These borrowers seem to be showing up not in the Bank of Japan's statistics but in the National Tax Agency's. Some of the top income tax payers in Japan last year were owners of financing companies specializing in high-risk loans, at interest rates often exceeding 20 per cent a year.

We should also not forget the important role in credit creation of government financial institutions during the current recession. In 1993, they

increased their total loans and discounts outstanding by Y11,800bn (about US\$118bn). If we add in the Y3,700bn increase in corporate straight and convertible bonds outstanding, it becomes clear that bank lending is not the only means of credit creation in Japan.

Brian Rose,
(co-author of "The DRI Guide to Japanese Economic Statistics", Daiwa Institute of Research, 15-6, Fujiki, Koto-ku, Tokyo 135, Japan)

Danger of confusion in financial markets

From Mr Christopher Johnson

Sir, The Bank of England yesterday warned that unless base rates are increased in the next few months [my italics] the government could fail to meet its target of reducing inflation to a 1.2-2.5 per cent range by the end of this parliament" (front page, lead story, August 3).

This report covered the publication of the Bank of England Quarterly Inflation Report.

Yet nowhere in the report itself did these words appear. Its conclusion was: "If official interest rates were to remain unchanged over the next two years, then it is probable that

inflation would gradually rise to a level above the mid-point of the target range" (my italics again).

Which has the more authoritative status, the text of the Inflation Report, or the warning given to the press interpreting it? The Bank of England risks creating confusion in financial markets by giving an interpretation to its own words which goes well beyond their meaning as written.

It would have been helpful had your reporters at least drawn attention to the written conclusion of the Inflation Report, so that readers could have drawn their own conclusions from the contrast between the two.

If the Bank's "warning" was to be taken seriously, it should surely have been written into the Inflation Report.

If the Bank does not recommend a rise in rates within the next few months, it can point to the written text; if it does, it can point to the warning. It is a bit too like the old system of nods and winks which was supposed to have been replaced by the new policy of openness", with the report at the centre of it.

Christopher Johnson,
39 Wood Lane,
London NW6 2UD

Cross-border banking

From Mr John Bertrand

Sir, I read with interest articles on payments and settlement systems by Peter Norman and John Gapper (Economics Notebook, August 8; "What to do when Chaps can't cope", August 9). Reading Chapter VIII of the BIS's recent annual report would show that increasing volumes and values in the international payment systems are coming from banks of all sizes, not just leading clearing banks in the various markets.

One of the primary reasons Royal Bank of Scotland and Banco Santander created IBOS (Inter-Bank On-Line System), the cross-border payments and banking system, was to address the lack of direct account-to-account processing for all banks, not just clearing houses.

Providing such efficient services greatly reduces any likelihood of systematic failure. Industry initiatives along the lines of IBOS are representative of the type of response the banking industry should advance and embrace, and mitigate the need for regulatory action. As virtually everything today is tradeable, delivery v payment is the backbone of non-cash settlement. This is well covered by the Group of 30 recommendations. Cash should be similarly treated. By being able constantly to check to ensure funds are available and accounted for at the time of trade, the financial world would be safer than at present.

John Bertrand,

IBOS,
39 Victoria Street,
London SW1H 0EE

many analysts that the IMF should get out of determining development policy. Furthermore, Williamson suggests that the members of our campaign are not dedicated to "helping poor countries catch up with rich ones and assisting former centrally planned economies to make the transition to a market economy

FINANCIAL TIMES

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Case for Aids vaccine trials

As researchers, epidemiologists, and patients returned this weekend from the 10th international Aids conference in Yokohama, the mood could not have been gloomier. The disease is spreading; none of the available drugs has proved particularly effective; and prospects for a vaccine, uncertain at best, have been put back by US unwillingness to initiate trials of those that have been developed.

The most disheartening news is the epidemic's continuing rapid acceleration in Africa, home to 20 per cent of all people infected with HIV, the virus which causes Aids, as well as in Asia. Three million more people have been infected over the last 12 months, making a cumulative total of 17m. In parts of Uganda, Aids-related diseases account for half of all deaths. Infections have tripled in India since 1992 and risen tenfold in Thailand since 1990.

Meanwhile, the ability of doctors to deal with the virus appears to be deteriorating. At Yokohama, clinical data were put forward on treatments that might help against the opportunistic infections that afflict Aids patients. But the confirmation that the drug AZT is incapable of slowing progress to death in non-symptomatic, HIV-positive patients means there is no proven effective treatment for such people.

Little is in the pipeline to take AZT's place. Without new medicines to test, patients are being urged to combine the existing ones. Whether these will be effective or practical is open to doubt. In any case, most patients in industrialised countries already have difficulties paying for treatments which are individually expensive. Taken simultaneously, they would be exorbitant.

Developing countries

If such drugs are too dear for patients in rich countries, they are well beyond the means of most HIV-positive and Aids patients those in developing countries. A year's treatment with AZT costs about \$2,500. Many African countries spend less than \$10 a head on health. Public health campaigns involving greater use of condoms, clinics for sexually-transmitted diseases, education and counselling are also beyond the means of most African nations.

The deciding factors

It may, so far, be a voteless UK recovery, but it has certainly not been without profit. The healthy earnings figures seen in this reporting season will not excite the electorate, but they highlight the unusually buoyant state of the UK company sector. Given what came before, the divergence between public and corporate sentiment is somewhat to be expected. Whether it continues will depend less on how much cash companies have and rather more on how they decide to spend it.

The UK corporate sector's record cash surplus in the first quarter of 1994 crowned a rapid turnaround in company balance sheets since the recovery began. This was achieved largely through heavy repayment of debt, made possible, in turn, by the prior resilience of profits. Non-financial firms, currently 28 per cent of on-shore gross domestic product, never fell below 25 per cent in the 1990-92 downturn compared with troughs of about 18 per cent in 1974-75 and 1980-81.

How was this achieved? Companies reacted unusually quickly to the onset of recession, running down stocks and labour so as to maintain profit margins, which were given support anyway by the relatively shallow slump in output. As a result, sterling unit labour costs rose by a total of only 12 per cent over the 1990-91 period compared with a cumulative rise of one-third and 57 per cent respectively at a comparable stage in the past two downturns. Continued falls in manufacturing employment and subdued wage growth have helped build profits further as the economy has picked up, though they have done little to raise consumer spirits.

High margins

Those at the receiving end of that disquiet, notably retailers, have found their profit margins under pressure. But for the economy as a whole margins are high by historical standards. This is one reason why the fear that companies will make up for rising commodity prices by raising prices might be misplaced. Another is that the cost of such materials accounts for a mere 8 per cent of UK companies' direct costs. If companies choose to raise prices nonetheless, that would strengthen the case for reining in

While efforts to boost condom use and public education must be stepped up and given greater support by aid donors, they can only provide a partial answer. The best solution in the long term will be a vaccine. Experimental injectable versions are available. The only way of testing to see if they work and are safe is through large-scale trials. Delegates, particularly from Africa, pleaded last week for such studies to be started. Yet the vaccines they want to test have just been rejected in the US. The American authorities were unconvinced the vaccines could outwit HIV, and believed the risks involved outweighed the benefits. These risks are considerable: volunteers could adopt more risky behaviour in the mistaken belief they were protected from HIV: they could even be infected by the vaccine itself.

Desperate dilemma

The American decision set back Aids vaccine development in the US, possibly by three years. This poses a desperate dilemma for the World Health Organisation, which had been planning to co-ordinate vaccine trials in Brazil, Thailand and Uganda.

The simple case for proceeding with trials in developing countries is that this would be in the best interests of their people. The cost and impracticality of likely alternatives makes a vaccine the only realistic solution. While it would be desirable if the US authorities overcame their objections to the vaccines in question, there can be no denying that the risk-reward equation is different in America. Not only is the incidence of the disease lower than in many developing countries, but drugs companies might come up with a way of controlling it through medicines that would never be affordable in the poorest countries.

It would be out of the question to contemplate a standard sequence for trials of new drugs that started with animals and moved on to Africans, before finishing with Americans. But by virtue of its incidence, Aids is a special case. Individual participants in any trials must be fully informed of the risks. This said, the threat faced by the people of developing countries makes those risks worth running.

Dividend growth

As noted in the latest Bank of England Quarterly Bulletin, a higher percentage of companies were willing to reduce dividends to pay off debt in the past recession. Nevertheless, this had little impact on overall company sector dividend payments, which were at a 20-year high of 3.5 per cent of GDP in 1993. The financial markets seem to expect even higher payouts in future. Gallepu's latest institutional investors' survey reports expected all-share dividend growth of 8.5 per cent in 1994 and 8 per cent next year, compared with the 6 per cent expected for both years when January's poll was taken.

Mergers and acquisitions have picked up somewhat over the past year. But, while a new takeover boom would distract companies' attention from investing in higher capacity, it need not prevent it. A more important barrier, some argue, is the high rates of return which companies demand of their investment projects. Investment has yet to rise significantly in this recovery: manufacturing investment was 3.7 per cent lower in the first quarter of 1994 than it was in 1993. As a percentage of GDP, investment may appear to have held up better during this recession than at the start of the 1980s, but the recent sharp fall in the price of investment goods makes it more difficult to find a clear contrast. Certainly, other investment expectations are as subdued as they were in the middle of 1993, at precisely the same stage in that recovery.

Conditions then were ripe for the seven-year upturn in investment which began a few months later. With company profitability much higher now than in the early 1980s, it is difficult to believe that the same factors favouring investment will not reassert themselves. In the meantime, the chancellor must focus on ensuring that the factors favouring inflationary growth do not.

Mexico's governing Institutional Revolutionary party (PRI) has won 10 consecutive presidential elections since it was founded in 1929, making it the longest continuous ruling party in the world. On Sunday, it is expected to win an 11th - extending its run in power until the next century.

The opposition still cherishes hopes of a last-minute victory. But the PRI's lead is so great in national opinion polls that its supporters are more worried about the size of presidential candidate Mr Ernesto Zedillo's victory, the threat of protests over the result, and whether - once in office - Mr Zedillo, a former central bank official and budget minister committed to pro-market economic policies, can tackle Mexico's pressing political and economic problems.

Ms Nancy Belden, a respected US pollster who has just completed a survey that puts the PRI 27 percentage points ahead, says: "The lead is so commanding that it would take a rather large turn of events to see someone else come ahead." Unless that happens in the next few days, the PRI will win more than half the seats in the House of Deputies, the lower house, and three-quarters of those in the Senate.

The PRI has won popularity despite growing economic and social unrest. Ms Belden's poll shows widespread voter dissatisfaction with the economy, and a general conviction that poverty, pollution, crime and corruption are stagnant or worsening. But voters do not believe that the opposition is better placed to resolve these problems than the governing party.

Such views reflect poorly on the campaigns of the main opposition parties. Mr Diego Fernández de Cevallos, of the centre-right National Action party (PAN), at one point looked to be seriously challenging the PRI after a strong performance in a television debate with Mr Zedillo. But soon afterwards, he almost disappeared from public view for nearly a month - the official explanation was that he was briefing himself - and his party has been criticised for not publishing a detailed platform, preferring to concentrate on a few broad themes and attacks on the government. Support for the leftwing Party of Democratic Revolution, led by Mr Cuauhtémoc Cárdenas, has remained weak.

The electorate may be sticking with the PRI in part because of the political turbulence this year, which appears to be making voters more, rather than less, afraid of change. At the beginning of the year, a Zapata peasant revolt in Chiapas, ostensibly seeking the overthrow of the current president, Mr Carlos Salinas, was controlled easily by government troops. But it high-

lighted the extreme poverty in which many Mexicans live and the authoritarian nature of PRI rule.

In March, the assassination of PRI presidential candidate Luis Donaldo Colosio heightened political tensions still further and led to divisions within the ruling party over the nomination of Mr Zedillo.

More significant reasons why the PRI is apparently defying political gravity are its organisation (which is far superior to rivals'), seemingly unlimited campaign resources (much of this from business) and favourable television and radio coverage (much of which is owned by PRI supporters). Although this campaign is more equitable than previous contests, the PRI is set to spend more than \$200m on the presidential and congressional races - far more than all the opposition parties combined.

While such advantages are expected to enable the PRI to win the election, party officials admit that victory will not be enough: the voters, and at the very least the centre-right PAN, will have to be convinced that the election is fair. Otherwise the opposition will almost

certainly organise street protests as it did after the 1988 presidential elections, threatening the stability of the political system.

"We are at a turning point in Mexico's future. We either have to have democracy or there will be civil conflict," says Mr Javier Estrada, a 34-year-old teacher and delegate at a Zapata-organised conference on democracy in Chiapas last week.

Winning legitimacy will not be easy. The memory of the 1988 election - when computers processing the results mysteriously broke down with the opposition ahead on early returns - still haunts the country. According to the Belden poll, 30 per cent of Mexicans believe there will be "considerable" or a "great deal" of fraud on Sunday.

The PR and many independent observers (including from the UN) counter that the electoral system has been completely reformed since 1988. The government has handed over its supervision to six independent scrutineers, approved by all the main political parties. These will be complemented by about 30,000 independent observers,

including some from overseas. Exit polls and results from a representative sample of early returns will be released to reduce further the scope for fraud. Mr Enrique Calderon, a senior observer, says: "Every step in the election process is now very explicit. We can detect if there is any rigging."

Nevertheless, problems may remain in rural areas where there is a tradition of ballot-rigging and, if previous elections are a guide, there will be much debate over whether irregularities that are found are mistakes or fraudulently intended.

An election that was considered fair at home as well as internationally would, however, greatly help Mr Zedillo in his efforts to maintain political stability. He could claim, unlike President Salinas, who was elected in 1988, that he had a democratic mandate for his policies, and argue that the PRI had made decisive steps from being the electoral arm of an authoritarian state towards being a democratic party.

But a clean election may not be enough to win over the growing number of dissident political organisations opposed to the PRI and,

more importantly, the political system that the party dominates. As last week's Zapata-organised convention indicated, the left wing in Mexico, though a small minority, is willing to use public protest as a weapon against the government.

"There are too many signs that the political *modus operandi* that maintained stability in Mexico from 1929 no longer works," says Mr Guillermo Valdez, political analyst with the Mexico City-based consultancy, GEA. "You have more and more political forces not controlled by the PRI that are looking for political power."

Mr Zedillo has indicated that he will respond to the new political pressures by pushing through further democratic reforms. He has promised to decentralise power to the regions, to give the judiciary more independence from the executive and to let Congress have more influence in drawing up legislation. Mr Zedillo also says he would seek to put the PRI on a par with other political parties by distancing himself from its internal affairs and encouraging it to choose candidates for elective office democratically.

If implemented, such changes would open up more opportunities for Mexicans to participate in politics. But they could also weaken the power of Mr Zedillo: the predictability of Mexican politics in the past has depended on a president's commands being put into practice.

Mr Zedillo could strengthen his hand, however, if he could engineer a return to strong economic growth and provide jobs for the approximately 2m Mexicans who enter the workforce every year. Over the past couple of years, Mexico's economy has been stagnant, as domestic industries have suffered from international competition and high interest rates, pushed up by recent political uncertainty.

Mr Zedillo has vowed to raise infrastructure spending by 25 per cent to increase economic growth. He and his advisers are confident that capital inflows brought in by the North American Free Trade Agreement will boost growth over the long term.

But the effect of Nafta is double-edged: it is leading to a process of economic restructuring, with inefficient companies closing, but the lost jobs are not yet being absorbed by new arrivals. And a continuation of pro-market economic policies is unlikely in the medium term to improve Mexico's uneven distribution of income.

Mr Zedillo is likely to have a difficult task steering Mexico towards the status he covets for the country - to be a successful part of the industrialised world - even if he wins Sunday's election cleanly and legitimately.

Peter Norman says the UK Treasury's independent economic panel is eminently disposable

Wise-eyed but legless

The UK Treasury's panel of independent forecasters was probably doomed to ignominy the moment some bright spark dubbed its members the "wise men".

But not even the most hard-boiled cynic, versed in the ways of economists and government, could have supposed that this group would so quickly lose all influence over UK economic policymaking.

True, the group added fleetingly to the gaiety of the nation last summer, when one of its number - Professor Tim Congdon - triggered an unseemly squabble among its members about who produced the best forecasts.

Since then, however, the wise men's panel has become something that would be best forgotten.

This is not to denigrate its individual members. All of the original seven - Andrew Britton, director of the National Institute of Economic and Social Research; Congdon, managing director of Lombard Street Research; David Currie, the head of economic forecasting at the London Business School; Gavin Davies, chief UK economist for Goldman Sachs in London; Wynne Godley, professor of applied economics at Cambridge; Patrick Minford, profes-

sor of applied economics at Liverpool; and Andrew Sentance, economics director of the Confederation of British Industry - have their merits and have, over the years, contributed to the diversity of economic debate in the UK. This observation is just as true since the panel has shrunk to six from seven, following the departure of Sentance to work with Currie at the LBS last December.

But the experiment of putting a mixed bag of economists together with the Treasury's forecasters

three times a year to prepare reports on the current position and future prospects of the UK economy

has added little to the sum of human knowledge. If anything, it has curbed economic debate by turning true iconoclasts such as the monetarists Congdon and Minford and the neo-Keynesian Godley into halfway establishment figures.

Thus, no doubt, was at the back of

the mind of former chancellor Nor-

man Lamont when he created the

group in late 1992, as part of the

moves to patch up an economic pol-



Things which never would be missed

icy for Britain after the fiasco of sterling's exit from the European Monetary System. At that time, the Treasury's reputation for policy-making was at an all-time low, and that of its forecasters little better.

The idea of the forecasting panel was a minor stroke of genius. The panelists could be flattered by being told that they would provide policy recommendations they never

were to meet Lamont but have met Kenneth Clarke twice, although to what effect no one knows. The innovation could be sold to the public as an example of government openness. But most attractive of all, the panel's forecasts could be shown to be as fallible as the government's.

The press played along with the wheeze. "Treasury calls in a clutch of flamboyant forecasters" was the breathless headline in the Financial Times on the day after Lamont's announcement. For a while, no piece of economic news could be complete without one or the other - or preferably all seven - adding their two pence'orth of comment.

Such celebrity would have been difficult to sustain at the best of times. But the decline of the group's influence has undoubtedly been hastened by the intervention of the unknown scribe who coined the phrase "wise men". This was buried in November which usually echoes the points raised in the institutes' report. All other forecasters then fall into line. By the time the government produces its annual report on the economy early in the new year, wage bargainers know how much pay increases should be.

The contribution of Germany's wise men to the nation's welfare is not great, but it is significant. It is certainly more than the Treasury's panel can hope to achieve.

The only consolation to UK taxpayers from present arrangements is that they will not break the budget. The panelists each receive £125 plus expenses for attending meetings. If nothing else, the "wise men" come cheap in a Whitehall riddled with highly paid consultants.



I was at Woodstock but I can't remember which one'

was appointed over his head to run origination and derivatives.

Whatever the reason for his exit, the man once dubbed the "Billy Graham of the euro-commercial paper market" doesn't expect to be out of work for long. His passion for the medium-term note market, in particular, remains undiminished

judging by his personalised car number plate - A1 MTN.

Foggitt due

■ Bill Foggitt, the Thirsk weather sage whose accuracy at forecasting easily outshines that of Punxsutawney Phil, the

Ukraine is rather good at exporting. Quite why Britain's diplomatic machine feels it is worth promoting British food exports to one of the world's richest agricultural countries is a bit of a mystery.

However, a BBC TV chef Colin Capon, plus a plane load of "ecologically clean" English food have been flown in, with Tesco's Ukraine distributor picking up the bill. However, the Foreign Office's "duty to promote every aspect of British life" in its bid to win over Ukrainian tummies did not extend to the wine on offer at last weekend's launch. It was French.

Flaps up

■ The news that the US state department has forbidden American diplomats from using domestic Russian airlines - following recent similar orders by Britain and Canada - re-sounds the following:

Boris: Why so depressed, Ivan?

Ivan: I'm really worried. I'm flying to Vladivostok, and there've been so many Aeroflot crashes lately.

Boris: Oh come, look on the bright side. Your chances of being killed on the roads are much higher. For instance, did you hear of that extraordinary crash, involving poor Volodya?

Ivan: No, what happened?

Networking?
NetWare,
of course.

brother.
TYPEWRITERS
WORD PROCESSORS
PRINTERS
COMPUTERS
FAX

JOHN WILSON

FINANCIAL TIMES COMPANIES & MARKETS

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Monday August 15 1994

MARKETS THIS WEEK

BRONWEN MADDOX:
GLOBAL INVESTOR
In spite of rallying on Friday, the US bond market remains nervous that the Federal Reserve will use Tuesday's meeting of the open market committee to raise short-term interest rates for the fifth time since February. Both bond and equity markets are in a frame of mind where none of the courses that the Fed might adopt will prove reassuring. Page 18

MARTIN WOLF:
ECONOMIC EYE
The British signalmen insist that they should be paid more for past increases in productivity. This view is a cliché of the UK economic debate. But the idea that every worker should be paid more for producing more is a damaging mistake, because it must lead to persistently high unemployment. Page 18

BONDS:
The Australian government bond market has been braced for a rise in interest rates for at least the past four months. However analysts argue that economic forces are now overwhelming any political pressure to delay the move. Page 20

EQUITIES:
As preparations for the privatisation of Renault gather momentum, share analysts and investors are running their slide rules over the French state-owned automobile group. Page 21

EMERGING MARKETS:
Investors in Mexico's stock market are betting heavily that Mr Ernesto Zedillo of the governing party will win the presidential election next Sunday. Page 19

CURRENCIES:
Markets will be on an interest rate alert after a sharp wake-up call last week from the Swedish and Italian central banks. Page 19

COMMODITIES:
Traders in London will be eager for the coffee futures market to open this morning because it will be the first opportunity to react to the US Department of Agriculture's report assessing the extent of frost damage to the 1995 Brazilian coffee crop. Page 18

UK COMPANIES:
Reed Elsevier, the Anglo-Dutch information and publishing group, is today expected to announce details of a compensation package for Mr Peter Davis, its former co-chairman. Page 16

INTERNATIONAL COMPANIES:
Charter, the UK industrial group, will today announce whether it will increase its £260m recommended bid for Esab, the world's largest welding equipment supplier. Page 17

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This week: Company news

ELECTROLUX/ERICSSON

Euro recovery set to refresh Swedish giants

Sweden's interim reporting season will get under way this week when two manufacturing heavyweights, Electrolux and Ericsson, present first-half figures.

Electrolux, the world's leading manufacturer of household appliances, is first out of the trap and its results tomorrow are expected to show a doubling of profits from last year's SKr763m level. The company is benefiting from a combination of stronger-than-expected recovery in Europe, healthy sales in the US, and cost-cutting. The average market forecast is for half-year profits of SKr1.52bn and full-year profits of SKr2.9bn (\$380m), excluding capital gains.

Ericsson's first-half figures, due on Thursday, are also keenly anticipated, with analysts looking for profits of between SKr1.8bn and SKr2.6bn compared with SKr1.25bn a year ago. The performance will be driven by booming sales of mobile phone systems, where the group has established itself as the clear world leader. Some commentators believe sales and order growth may have eased slightly in the second quarter, although both figures are still expected to be 20 per cent higher than a year ago. James Capel in London forecasts an increase in full-year profits to SKr5.05bn from SKr3.1bn in 1993.

The high expectations for both Electrolux and Ericsson reflect the wider confidence that Sweden's big multinationals will be presenting exceptionally strong half-year figures over the next three weeks.

Three factors lie behind the boom: the 25 per cent stamp in value of the Swedish krona since late 1992, radical cost-cutting over the last three years, and the growing European economic recovery (particularly in Germany, Sweden's largest export market).

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Companies will live with derivative risk

By Antonia Sharpe

Just over half of finance directors at the UK's top companies regard derivatives as a possible systemic risk to financial systems while 15 per cent see them as a definite risk, according to a survey conducted by Record Treasury Management, the Windsor-based currency hedging specialists.

However most believe that derivatives play an important,

even essential role in the management of risk, says the survey which drew responses from 81 companies with a total market capitalisation of £182bn (\$282.1bn).

A vast majority - 93 per cent - expect their use of interest rate derivatives to rise or stay the same and 84 per cent also expect their use of currency derivatives to stay the same or increase. The dominant types of derivative

products are swaps and forwards or futures, although 18 per cent of respondents use specially designed derivatives.

Almost all respondents believe that disclosure is relevant but only 27 per cent believe that this should be extended to detailed reporting. Two-thirds favour reporting their use of derivatives in strategic terms only.

But respondents said derivatives should be used only as a

tool to manage a real business risk and never as a means of speculation. They add that while the instruments are not a problem in themselves, they can give rise to problems when they are insufficiently understood or when their associated risks are inadequately communicated.

In the view of finance directors, the principal concerns in using derivatives are control of risk and the complexity of many

derivative contracts. As a result, 69 per cent of respondents use their own treasury teams to determine the suitability of the products and 45 per cent do their own research.

A central bank watchdog is the preferred way to supervise the use of derivatives (65 per cent), followed by self-regulation (34 per cent). But only 6 per cent are in favour of specific legislation. 'Derivatives angst', Page 12

BSkyB in OFT cable charges inquiry

By Neil Buckley

The Office of Fair Trading is conducting preliminary inquiries into satellite TV company British Sky Broadcasting's position in the UK satellite and cable television market.

The office wrote last month to nine cable companies asking whether they had had problems obtaining programmes from BSkyB or other suppliers. It is particularly interested in BSkyB's charges to cable operators.

If the OFT finds there have been problems it will launch a full investigation. The office yesterday said that it could not discuss the responses it had received so far.

Many cable operators buy in BSkyB's most popular channels to supply them to subscribers. But the cost of doing so has prompted some to attempt to reduce their reliance on BSkyB by buying programming for their own cable-only channels.

That, however, can lead to bidding wars which push up the price of television rights to sporting events or films, for example.

News of the inquiries came as it emerged that several cable companies, including Telecommunications Inc (TCI), the largest US cable operator, have approached BSkyB over taking a stake in the satellite broadcaster.

TCI, which has large shareholdings in two UK cable companies, TeleWest and Flextech, has held initial discussions with BSkyB on taking a stake, and the two sides were reported yesterday to be due to meet again shortly.

BSkyB refused to comment on the reports and no one from TCI was available.

The attraction of a link-up between a cable operator and BSkyB would be to secure access to BSkyB channels and avoid bidding wars for programming. There is also speculation that Mr Rupert Murdoch, whose News Corporation owns 50 per cent of BSkyB, wants to increase his involvement in cable television.

If it is clear, however, where scope for another investor in BSkyB would come from. The other main shareholders, Pearson, owner of the Financial Times, which has 17.5 per cent, and Granada, with 12 per cent, are thought to be unwilling to reduce their holdings.

US banks have made hard reappraisals of their European operations, reports John Gapper

Success that comes with a smaller role

Recalling how many US banks used to operate in Europe, Mr Herb Asbury smiles. 'Colonial Bank of Waterbury, Connecticut was a \$1bn asset bank, and it had a London branch. It was insanity, really what we were good at, and how we could make our operations more efficient,' says Mr Tom Swayne, Chase's area executive for Europe.

There are many fewer US banks in Europe now, but those that remain earn far more. As the big money centre banks such as Chase Manhattan, Citicorp and Chemical have reported half-year results, they have shown the transformation of European operations which used to be ill-focused and provide low returns.

It is not possible to tell the exact contribution of Europe to results such as Chase's 32 per cent leap in second quarter post-tax profits to \$307m. Most banks report their results for operations such as clearing and settlement on a global basis. But Europe clearly gives more than adequate returns.

Both Chemical Bank and Manufacturers Hanover cut their European presences during their years of crisis before they merged in 1981 to form Chemical Banking. The combined bank's assets are 60 per cent of their peak: staff numbers have fallen from 3,400 to 2,000, and European offices have reduced from 42 to 23 since 1985.

Its return on capital employed in Europe is now above 50 per cent - more than 10 times the 1985 figure. 'There used to be a tendency to be everywhere, even if we were not sure what we were doing there,' says Mr Asbury. 'We discovered it was

because cross-border financial flows were becoming far bigger than output and trade in individual countries.

'Financial flows are 50 times gross domestic product. The margins are lower, but the volume is tremendous,' says Mr Ian Cormack, Citicorp's managing director. The bank now provides services such as securities settlement and clearing, and foreign exchange to 1,900 financial institutions.

• They have cut the number of corporate customers and tried to sell more complex products and services to the remaining ones. Mr Swayne says Chase's return is on equity from companies that regard it as one of their leading banks is three times the level of cases where it only sells one product.

• They have built on their strength in services where European banks have been weak. An example is clearing and settle-

ment of cash and securities, which US banks have tended to centralise at UK centres. Chase spends \$65m a year on software upgrades for its inhouse operation in Bournemouth.

The US banks gain advantages of scale because they can cut costs, and so prices. They can also control operational risks better. Finally, by tailoring transactions services for their customers, they can create what Mr Cormack calls 'a series of webs' that make it harder for them to switch banks.

Yet in spite of their successes in the past three years, the US banks still have some way to go. One thing that has held them back is the fall in credit ratings which made some companies reluctant to buy services from them. The problem is now easing as their earnings recover and they are upgraded.

A greater difficulty is that the US banks have relatively poor contact with institutional investors in Europe. They have made private debt placements for European companies in the US, but would find it hard to replicate the feat in reverse. This restricts their role as financial intermediaries.

Building their profits in more sophisticated financial markets in northern Europe will require them to make deeper inroads into securities. For the moment, even the achievements of the past few years may not be enough for head offices to view Europe as a growth region to rival Asia.

'If I went back to New York now, and said I want \$100m of equity to invest in a product line, it would probably not be top of the list,' says Mr Asbury. Even with Europe once again making decent profits, the days when all US banks had to have a branch in London or Paris are unlikely to return.

This announcement appears as a matter of record only

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OTHER COMPANIES

BCI poised for new capital-raising issue

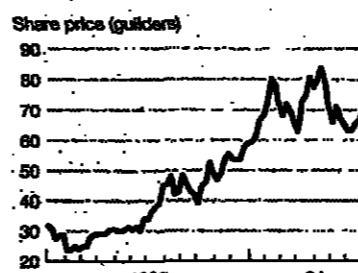
Banca Commerciale Italiana, the Italian bank, plans on Thursday to launch its first capital-raising exercise since privatisation - an issue of shares and warrants which should raise £1.825bn (\$1.51bn). In the last two months, two Italian banks - Cariplo and Mediobanca - have been forced to postpone share issues because of market turbulence. But the price of the BCI issue has been set at a discount - £3,000-a-share against a market price of more than £4,400 - so should avoid the fate, in spite of the turmoil in Italian equities last week.

On the same day, shares in Telecom Italia, the new grouping of state-controlled telecommunications operators, will start trading. Telecom Italia was created in May from the fusion of five existing companies, including Sip, the domestic telecoms operator, and became the sixth largest telecoms group in the world. Following a complex share-swap, its shares will replace those of Sip on the market, while shares in Italcable will be delisted.

■ Nedlloyd: The Dutch shipping and road-haulage group is expected to show a further rebound in profit when it publishes second-quarter results on Wednesday. The company, which launched quarterly reporting earlier this year, swung into a slim £10m (£5.5m) profit in the first quarter from losses in 1993. The pace of recovery is

Nedlloyd

Share price (guilts)



expected to have accelerated in the second quarter, thanks to strong growth in world trade flows and firmer shipping rates.

■ Sony: The best-known name in Japanese consumer electronics, reports its first-quarter results on Thursday. The consolidated figures will cover its worldwide operations, but the parent company has been struggling to deal with the domestic downturn. The group has forecast a recovery to Y40bn (\$400m) this year.

■ ABB Asea Brown Boveri: A recovering European economy is expected to be reflected in the first-half results of the Swedish-Swiss multinational industrial group on Wednesday. Forecasts are for pre-tax profits to be up 17 to 37 per cent. The group is expected to surprise markets by reporting a first-half net profit figure for the first time. On average, analysts forecast a 1994 net profit of \$750m.

Companies in this issue

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COMPANIES AND FINANCE

Charter ready for next move on Esab

By Hugh Carnegy
in Stockholm

Charter, the UK industrial group, will today announce whether it is willing to pay more for Esab, the world's largest supplier of welding equipment, than the £280m (\$402m) recommended bid rejected by an important group of the Swedish company's institutional shareholders.

In spite of some bad blood engendered on both sides last week, it appeared unlikely yesterday that the UK company would carry out a threat to "walk away" from Esab, which the terms of its original offer

allowed it to do if Charter failed — as it did — to win 90 per cent acceptances.

"Charter still thinks Esab is a great company. It really believes it can bring something to the business," said a source close to the deal, which would more than double Charter in size and add a long-sought fourth arm to its operations in building materials, coal and rail track equipment.

Most shareholders in Stockholm expect Charter will either raise its bid, or hold for the time being to the majority of the voting capital it has already won.

Charter was stunned last

week when five Swedish institutions rebuffed its offer of SKr345 a share after the share price had shot up to as high as SKr365 since the bid was made in late June.

The UK company was already assured of 53 per cent of the voting capital, mainly through the 48 per cent pledged by Esab's controlling shareholder.

Incentive, the industrial group, and may have received more by the last Friday's deadline. But Charter had made the bid conditional on achieving a complete takeover.

Esab shareholders insisted their objections to its bid were

based solely on the perception that it was underpriced. Even the biggest institutional shareholder, the Fourth Fund, a state pension fund with trade union representation on its board, rejected a campaign by trade unions within Esab that argued Charter was a hostile foreign predator likely to run down its Swedish operations.

"In fact, you can argue that Charter is good for the Swedish operations. Charter has no existing overlapping business so it will not be looking for rationalisations," said a senior institutional director.

The main shareholder complaint is that the price of

SKr345, which when the offer was made represented a 20 per cent premium, no longer offers a premium on an updated valuation of the company based on the share price and enhanced earnings forecasts. "That is a fact," Mr Bengt Eskilsson, Esab's chairman, acknowledged last week.

Esab, with annual turnover of SKr7bn (\$900m), has recently

surged back into profit after a

programme of heavy restructuring and is forecasting greatly improved earnings as international demand picks up. Most

of its production and markets

are outside Sweden. See Lex

Craftsmen are put in the saddle at Taiwan's Dahan

Dahan, the world's biggest maker of foldable bicycles, is hoping to take a leaf out of early manufacturers' books and introduce old-fashioned pride and craftsmanship to at least some of its production.

The Taiwanese company

recently opened a new facility

whose production methods are modelled on those of its Dutch

subsidiary.

In Taiwan, Dahan bikes have

until now been made on an

assembly line,

and for a while

at least, most will continue to be.

However, Dahan is setting

up a smaller, parallel work-

shop for top-of-the-range

models where one worker will

be responsible for building an

entire bicycle.

"Compared with an optimised assembly line as developed by Henry Ford, it is obviously not as efficient to have one person build an entire bike," says Mr Josh Hon, son of the company's founder, Mr David Hon. "But the advantage is that the quality is better, because each worker takes personal pride in the bike. The workmanship is much more meticulous."

Each bicycle made in the

Dutch factory is sold with a

sticker bearing the name of the

worker who assembled it.

The Netherlands facility was

set up in early 1992 to improve

service and increase European

sales. Perhaps surprisingly,

labour costs in Europe are not

significantly higher than in

Taiwan, Mr Hon says. Also,

when one factor in Taiwan's

high employee turnover and

the costs of recruiting and

training new workers, and the

resulting impact on productivity

and quality, one comes out

even by says.

In a little more than a

decade, Dahan has grown to a

company with annual revenues

in excess of \$10m and annual

unit sales of between 90,000

and 100,000, accounting for

more than half of the interna-

tional market for folding bicy-

cles.

The story of Dahan is in

many ways an archetypal tale

of the Chinese diaspora. The

elder Mr Hon was born in Can-

ton, grew up in Hong Kong and

attended university and gradu-

ated school in the US. During

the energy crisis in the mid-

1970s, Mr Hon began tinkering

with a prototype folding bicy-

cle in his garage while pur-

suing a career as a laser physi-

cist at Hughes Aircraft in Los

Angeles.

The original idea was to cre-

ate a bicycle which could be

used by commuters in cities

such as Los Angeles where

development of new models,

including a selection of folding

bicycles, is hope

demand

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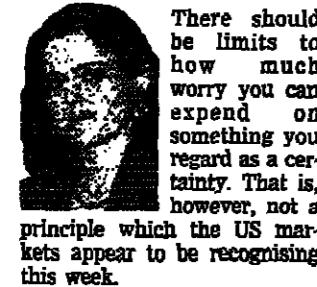
FINANCIAL TIMES

MARKETS

THIS WEEK

Global Investor / Bronwen Maddox in New York

Protesting too much



There should be limits to how much worry you can expend on something you regard as a certainty. That is, however, not a principle which the US markets appear to be recognising this week.

Despite rallying on Friday, the bond market remains nervous that the Federal Reserve will use Tuesday's meeting of the open market committee to raise short-term interest rates for the fifth time since February.

The market's worries virtually scuppered Thursday's \$40bn auction of 30-year bonds. But both bond and equity markets have now put themselves into a no-win frame of mind, where none of the courses which the Fed might adopt will prove reassuring.

True, some indecision is justified by the way that successive sets of economic data alternate in suggesting strength and weakness in the economy. Thursday's retail sales figures for July showed prices, excluding car sales, rising by 0.4 per cent, slightly faster than Wall Street's expectations, but Friday's consumer price index figures then showed a smaller rise than analysts expected.

However, the markets have

reckoned that this pot-pourri of events will eventually throw up enough signs of capacity constraints to prompt the Fed into raising rates. That is probably right, given Fed officials' touchiness to the charge that they left rates too low for so long last year, and the anecdotal evidence from the Fed's own survey of its 12 district banks which suggests labour shortages and renewed consumer spending.

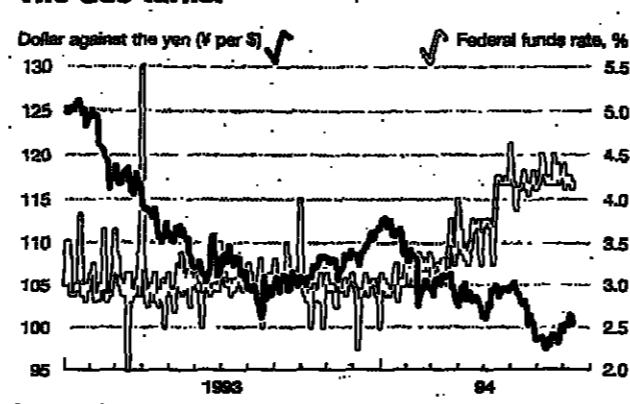
The bond market is now virtually discounting a 50-point rise this week. Perversely, if that does not emerge, bonds may even slump on fears that the Fed has not been tough enough, and the market might well continue to assume a further rise by autumn.

If the bond market's jitters are not calmed, it will be hard for equities to advance. But if there is a 50-point rise, equities may well take it badly; despite the strength of second quarter corporate earnings, shareholders remain nervous that the recovery is fragile and that profits could falter just as interest rates rise. Tuesday's meeting is unlikely to deliver a quick solution to that paralysis.

■ Takeover flurry

Among other reasons for fretting, Wall Street analysts have feared that a rate rise

The tide turns:



Source: FT Graphics

could undermine the current wave of takeovers, particularly if accompanied by a strengthening of the dollar.

A survey of cross-border mergers and acquisitions published last week by KPMG Peat Marwick, the international accountancy and consultancy firm, suggests that it would not.

The most striking feature of the report, a quarterly worldwide survey of acquisitions, is

that it confirms Wall Street's impression that much of the impetus behind current takeovers is overseas capital.

In the past six months, according to KPMG Peat Marwick, non-US companies spent more on acquisitions, joint ventures and stakes in the US than US companies spent abroad.

This reverses the pattern of the past two years, when US "exports" of deal

Total return in local currency to 11/8/94

	US	Japan	Germany	France	Italy	UK
Cash	0.08	0.04	0.03	0.10	0.16	0.03
Week	0.38	0.18	0.41	0.43	0.38	0.42
Month	3.56	3.03	6.00	5.94	5.55	5.55
Year						
Bonds 3-5 year	-0.25	-0.43	-0.55	-0.66	-1.02	-0.42
Week	0.44	-1.24	-0.77	-0.22	-1.11	-0.83
Month	2.73	3.64	1.57	4.01	0.43	
Year						
Bonds 7-10 year	-1.26	-0.33	-1.94	-1.71	-2.46	-1.18
Week	1.10	-1.91	-1.89	-0.61	-3.23	-1.38
Month	3.40	1.20	0.04	-1.74	0.05	-3.51
Year						
Equities	0.2	0.5	-1.4	-2.3	-5.8	-0.2
Week	2.92	0.6	3.9	5.1	-1.6	5.8
Month	4.7	0.2	14.4	0.6	10.8	8.7
Year						

Sources: Cash & Bonds - Lehman Brothers, Equities - Dresdner Securities, Bonds 3-5 Year - Salomon Brothers, Bonds 7-10 Year - Salomon Brothers, Equities - Goldman Sachs & Co., and NatWest Securities Limited.

capital outstripped imports.

The switch has occurred

despite the absence of the Japanese from the world's takeover party. According to KPMG, the total value of Japanese acquisitions and investments outside Japan fell from \$50bn in the first half of 1993 to \$1bn in the second half of 1993 and to \$2bn in the first half of this year.

There are obvious dangers in

over-interpreting such surveys, given the lumpiness of the data, which is easily skewed by large deals. But the KPMG report, which tracks all publicly-announced deals between companies from different countries, numbering some 4,000 a year, does shed some light on the phenomenon.

KPMG unsurprisingly attributes some of the inflow of foreign capital to the US to the

dollar's weakness. Now that earnings are picking up, US companies look cheaper to foreign rivals than they have done for years. The survey also suggests uncontroversially that the steady rise in the size of acquisitions in the past few years - and in the frequency of "mega-deals" - represents corporate confidence that the capital markets are willing again to fund rapid, large deals.

That confidence could increase if Japanese investors overcome their nervousness about foreign exposure. Recent capital account figures suggest that they might in June, there was a net outflow of \$7.7bn long-term capital from Japan, including purchases of foreign bonds by Japanese investors.

But you do not need to

involve the return of the Japanese to argue that high levels of takeovers will continue.

The survey shows that nearly a third of all deals in the past 18 months in particular, measured by value, were driven by the extensive restructuring

under way in the world's pharmaceutical, media and telecommunications industries.

The figures also throw up an apparent paradox: a surge in

deal making between compa-

nies across the "Nafta" borders. In theory, last year's

North American Free Trade Agreement, which lowered trade barriers between the US,

Mexico and Canada, should reduce the need for a company to buy rivals across those borders in order to serve its markets.

Yet companies spent \$7bn on deals across Nafta borders in the first half of 1994 alone, and \$11.4bn last year, compared to only \$5.5bn in 1991.

Mr Stephen Blum, a KPMG corporate finance director, suggests that the activity represents a preliminary shuffling of the pack of mature businesses such as food and textiles in anticipation of the growth in trade which will follow from Nafta.

It also, he argues, reflects the "creation of a seamless North American infrastructure" in industries such as telecoms.

For instance, Nextel, the US telecoms group, is assembling a digital wireless network through a web of stakes in Canadian and Mexican companies, while Mexican companies have bought into satellite groups north of the border.

That amounts to a more complex picture than the bare-gain-hunting scramble, prompted by the dollar's weakness, which some have portrayed.

It suggests too that Wall Street's takeover advisers have little to fear from the Fed and the markets this week.

* *KPMG Quarterly analysis of cross-border transactions, KPMG New York (212) 909 5108.*

COMMODITIES

Deborah Hargreaves / Kenneth Gooding

Testing time for coffee market

Traders in London will be eager for the opening of the coffee futures market this morning as it will be the first opportunity to react to a report by the US Department of Agriculture assessing the extent of frost damage to the 1995 Brazilian coffee crop.

The USDA report was released after the close of the London and New York markets on Friday. It estimated that next year's Brazilian crop will reach between 17m and 20m bags - a figure well within market expectations. Trading

at the London Commodity Exchange last week had been volatile and jittery as the market awaited the outcome of the USDA report.

But brokers had expected the report to be more optimistic than Brazil's own estimate of frost damage and for this reason pushed prices downwards last week.

By close of trading on Friday, the November futures contract was some 10 per cent lower than it had been the week before at \$3,273 a tonne. It has dropped from a peak of

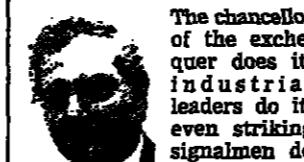
over \$4,000 after the initial

report of the frost damage.

Meanwhile, traders will be keeping a close watch on London Metal Exchange lead stocks which, against all expectations, have been rising in recent weeks. On Friday the LME reported lead stocks at a record 365,425 tonnes.

Unexpectedly large shipments from China are partly to blame - the official China Daily reported exports of lead surged by 209 per cent to 124,300 tonnes in the first half of 1994. All of this metal was absorbed by the booming markets of south-east Asia, but its presence in the market forced other producers to deliver more to the LME.

Nevertheless, analysts remain bullish about lead's prospects. There are serious shortages of concentrate (an intermediate material) because low prices have forced many mines to close. This must soon have an impact on western producers of refined lead and they will have to cut supply, analysts suggest, even though demand remains robust.



The chancellor of the exchequer does it; industrial leaders do it; even striking signalmen do it. What do they do?

They all argue that people should be rewarded for increased productivity. Can they all be wrong? Yes, they can be.

Under Kenneth Clarke's pay policy for the public sector, pay can rise only if financed by higher productivity. Now the British travelling public finds itself deeply inconvenienced by arguments over what this means, with the signalmen insisting that they are owed money for having accepted new technology and working practices.

This consensus that pay should be linked to productivity is not a harmless cliché. It is a damaging mistake.

Suppose an employer invests in a powerful new machine. Why should he pay more merely because output per worker has risen? If he were to summon the courage to lay off his redundant workers, why should he have to increase the pay of those who stay? To do so is merely to reward workers for creating inefficient work practices.

There is only one good reason for a company to reward higher productivity: if the increased pay is both incentive and reward for more effort. Otherwise, employers should pay people as market conditions dictate. "Market plus motivation" is the right slogan, not "more productivity, higher pay".

Kind-hearted people will object that it would be unfair not to reward workers for producing more. In fact, it would be quite unfair to do so.

Output per person in UK manufacturing rose by almost 70 per cent between 1979 and 1993 (see chart). But real wages in manufacturing rose "only" 42 per cent. Meanwhile, output per person in the whole economy rose a little less than 30 per cent, while real wages rose 36 per cent.

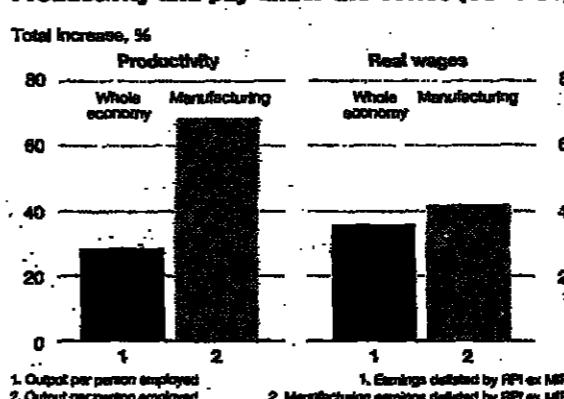
Companies appear to have ignored the nonsense about linking pay to productivity in each activity. Meanwhile, real earnings in the economy have risen roughly in line with overall productivity, as they should. So is there a problem?

Unfortunately, there are two.

Economic Eye / Martin Wolf

Productivity and pay

Productivity and pay under the Tories (1979-93)



Thus real wages in manufacturing have lagged well behind increases in sectoral productivity, overall real wages have risen a little more than overall productivity and real wages in manufacturing have risen only a little faster than in the whole economy.

Sectoral productivity has, it turns out, not been linked closely to sectoral pay. Rightly so, since it would be ridiculous for the pay of electricians in motor-car plants to rise faster than that of those in hospitals. People of a given level of skill and motivation should be paid roughly the same, wherever they work. The alternative would indeed be unfair. It would also be inefficient, with too few people employed in dynamic, high-paying industries.

Companies appear to have ignored the nonsense about linking pay to productivity in each activity. Meanwhile, real earnings in the economy have risen roughly in line with overall productivity, as they should. So is there a problem? Unfortunately, there are two.

First, there have been large increases in pay inequality in the UK, as in the US, during the 1980s. A recent report from the Institute for Fiscal Studies notes that most of the increased inequality has reflected increased variability in the wages of people with similar education and experience.

The likely explanation is that workers have shared in the "excess" profits of more dynamic companies, at the expense of the shareholders of such companies, and their growth.

Second, even if industry-specific productivity growth has not, in the event, been matched by higher wages, the attempt to achieve this objective risks higher inflation, higher unemployment, or both.

Suppose dynamic companies do share excess profits with their workers. Labour market competition and bargaining over pay relativities will then induce employers in less dynamic activities both to pay more and to employ fewer people. If governments respond to

that precisely what has been happening in the UK since the late-1970s. Productivity has been growing too swiftly, largely in response to excessive increases in real wages. Real wages have risen too fast partly because employers who can afford to pay more have felt obliged to do so, while the laggards have felt compelled to match them.

One answer is pay coordination around a "going rate" that reflects an inflation objective and the increase in real wages consistent with full employment. The alternative is that workers have shared in the "excess" profits of more dynamic companies, at the expense of the shareholders of such companies, and their growth.

British employers have, in short, failed to grind the faces of their workers. They have been too soft, at the expense of the unemployed.

* *What has happened to wages? Commentary No. 43 (London: Institute for Fiscal Studies, 1994).*

This announcement appears as a matter of record only.

10th August, 1994



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EMERGING MARKETS: This Week

The Emerging Investor / Damian Fraser

Election clouds Mexican market

In a year remarkably short of good news, investors in Mexico's stock market expect a change of luck next Sunday. They are betting heavily that Mr Ernesto Zedillo of the governing party will win the presidential election, and his triumph will be widely recognised as legitimate.

Since July 20 the main index has surged by 10.3 per cent, with investors picking up stocks whose values had been depressed by pre-electoral nerves. The market has now recovered all of its peso losses of the year, although it is still down in dollar terms.

The gains have been so impressive that some reckon that a Zedillo victory has now been fully discounted and that if it occurs investors will take profits.

"After the build-up to the election, there could be a vacuum after a Zedillo victory," warns Mr Robert J

Pelosky of Morgan Stanley in New York.

Before committing more money to the market, investors may wait to see how the post-electoral situation evolves. Mr Cuauhtémoc Cárdenas of the left-wing Party of Democratic Revolution has promised massive civil protests if there is electoral fraud, and with a devoted following of about 2m supporters, some fear he is a threat to political stability.

"There is a final hurdle - will the election be credible and accepted?" says Mr Jorge Mariscal of Goldman Sachs. "If that is cleared then there is a basis for very strong capital inflows."

Such inflows, if they materialise, should help reduce domestic interest rates, perhaps to as low as 11 to 12 per cent by the end of the year.

Short-term interest rates fell last week to 15.15 per cent from 17.66 per cent on July 20.

A further cloud over the market is the possibility of a rise in US interest rates or long-term bond yields. The increase in US interest rates earlier this year contributed to the sharp fall in the local equity market. If international investors turned against emerging markets again, Mexico would likely be the first to suffer.

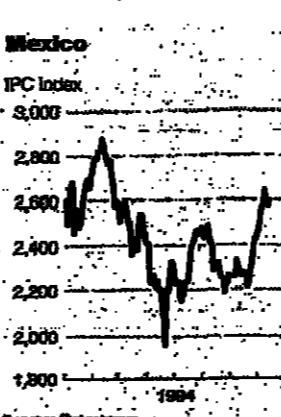
Higher US interest rates could lead to speculation against the peso, depending on the post-electoral situation. In spite of low economic growth, Mexico is expected to run a current account deficit of about 7 per cent of GDP this year.

Some economists believe that the government may decide in the post-electoral period to accelerate the maximum rate of devaluation of the peso against the dollar, from the current 5 per cent a year to as much as 10 per cent, in an effort to make the peso more competitive over the long-term.

The recent increases in the market have not been all election-based. Second quarter results turned out to be better than many expected. Baring Securities calculates that operating profits of the 42 companies it tracks grew by just 0.5 per cent in the first quarter.

But encouraged by the new figures for industrial production, Mr Pedro Aspe, Mexico's finance minister, reckons the economy will grow between 2 and 3 per cent this year.

While the good economic figures have been helpful, the election has been uppermost in investor minds. In the view of many, Mr Zedillo offers the best chance of political stability and a continuation of the pro-market economic policies that have characterised the presidency of Mr Carlos Salinas. Many fear that a victory



by the opposition would bring a new and untried team to government, which would find it difficult to govern a country that has been accustomed to one-party rule for 65 years.

Mr Robert Hernández, the head of Banamex, Mexico's largest bank, caught the prevailing mood when he recently said that Mr Zedillo was the only candidate who could assure stability and bring interest rates down.

Lower interest rates are expected to benefit above all Mexico's banks, which have been saddled with many non-performing loans as small and medium-sized companies have been unable to meet growing debt-service payments.

The three largest banks are trading at an average of 10.3 times 1995 expected earnings compared to a market multiple of 13.3, according to Baring Securities, with some analysts believing this discount will narrow as rates come down and loan写backs pick up.

Infrastructure and construction stocks are tipped by others as likely winners under a Zedillo presidency. These sectors have grown faster than the economy this year, partly because of increased government investment, but should benefit from lower interest rates. Mr Zedillo has promised a 25 per cent increase in infrastructure spending if elected, which should give them an additional boost.

■ India

Bombay's stock exchange closed at an all-time closing high on Friday, and many analysts expect the rally to continue this week. The market was encouraged by an extension of the settlement period, the recent spate of positive company results and the good monsoon rains.

Foreign and Colonial Emerging Markets in London commented that fundamentals continued to look good, helped by lower reported inflation, even though the figure remained over 10 per cent: "The government has announced further increases in foreign exchange reserves and the finance minister has announced plans to make the rupee fully convertible on the current account by September".

News round-up

banks and foreign companies from owning local brokers.

The JSE, which ranks as the 11th largest stock market in the world as measured by market capitalisation, will be restructured to "meet the needs of the new South Africa", said Mr Roy Anderson, the president of the exchange.

Banks and foreign companies will be able to take a 20 per cent stake in local brokers as soon as legislative amendments have been passed by parliament, with full ownership to be permitted 12 months later.

• The South African Council of Banks has said that it will continue investigations into prospects for a rial stock exchange, although it was open to further talks with the Johannesburg Stock Exchange.

followed by Asian (excluding Japan but including Hong Kong) equity funds which reported 38.05 per cent.

■ Taipei

The Bureau of Monetary Affairs has said that it has eased limits on the number and location of foreign bank branches, *agencies report*.

The bureau, which is part of the finance ministry, unveiled amendments to regulations governing the establishment of foreign bank branches and representatives, making it easier for foreign banks to join the local banking sector.

Foreign banks are currently allowed to open a maximum of three branches a year either in Taipei or the southern city of Kaohsiung.

■ Cairo

Egypt plans to sell off four more public-sector companies to employees and the public by the end of the year.

The shares to be sold would be worth a total of £12bn (\$20bn).

• Emerging markets coverage appears daily on the World Stock Markets page

Ten best performing stocks			
Stock	Country	1993/94	Week on week change %
Arabell	Turkey	0.4890	0.1142
Atak Holding	Turkey	0.9139	0.2121
Bogaz	Turkey	0.1205	0.0555
Engi Demir Ve Celik	Turkey	0.1856	0.0425
Brisa	Turkey	0.0474	0.0029
Grupo Ind. Minera Mexico	Mexico	3.6903	0.5794
Eczacibasi Isic	Turkey	0.0548	0.0117
Koc Holding	Turkey	0.8979	0.1004
Yapi ve Kredi Bankasi	Turkey	0.1347	0.0151
JG Summit	Philippines	0.4190	0.0440
		11.75	

Source: Baring Securities

CURRENCIES

Markets on interest rate alert

Markets will be on an interest rate alert after a sharp wake-up call last week from the Swedish and Italian central banks.

The combination of the Bundesbank council meeting again on Thursday, after a four week recess, the FOMC meeting tomorrow, and nervousness in European markets, makes for a potentially busy week.

The balance of opinion in the market favours a tightening of policy from the Fed, while rate moves from the Bundesbank are also not ruled out, nor from other European countries following the Italian and Swedish examples.

After a protracted spell of quiet, range-bound summer trading, Thursday and Friday last week were two of the busiest trading days for some time.

Traders are expecting a continuation of more active trading conditions this week, though trade may be more muted today with most European markets closed for the Assumption Day holiday.

The initial focus will be on the lire and Swedish krona, both of which were under speculative pressure last week as the market gave the thumbs-down to higher rates. Most other currencies were also wobbling under the weight of the resurgent D-Mark - the benefit-

ary both of a flight to safety among concerned investors, and an economic recovery whose vigour continues to surprise investors.

While analysts agree that raising rates in order to defend the currency is likely to be folly, they also stress that a repeat of 1992-93 ERM tensions is unlikely. Then the markets judged that governments lacked the will to impose high interest rates on economies mired in recession.

Now that economic growth has reappeared, raising rates is less problematic. The wider ERM bands also makes currencies less vulnerable to speculative attack.

While many analysts still expect the Bundesbank to lower interest rates once more, it may choose to wait until it has seen the latest M3 figures, which are due for release at the end of the week.

In favour of an early move, however, is that the Bundesbank will probably not want to adjust rates in the month preceding the federal elections in October. The firmness of the D-Mark also strengthens the central bank's hand.

The odds of the Fed lifting interest rates would seem to be better. But with the D-Mark strong and President Clinton's political stature again in the spotlight, the risks for the dol-

lar are probably on the downside, despite firmer rates.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday August 12, 1994. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

	£/Dfls	US \$	D-Mark	Yen	£/1993	£/Dfls	US \$	D-Mark	Yen	£/1993
Afghanistan (Afgh)	12.6750	2782.53	1775.92	2782.53	1.2457	1.2457	1.2457	1.2457	1.2457	1.2457
Albania (Lek)	154.77	100.00	64.934	100.00	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Algeria (Dzfrs)	59.8185	50.0000	44.4567	50.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Andorra (Fr Frs)	1.2050	1.2050	1.2050	1.2050	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Angola (Ptek)	200.948	120.521	82.6164	120.521	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Pound)	140577.26	94767.2	6919.1	94767.2	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (US \$)	212.00	157.00	11.77	157.00	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Yen)	2.1200	1.5700	1.1200	1.5700	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (D-Mark)	15.4200	10.9200	0.7600	10.9200	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Ecu)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Frs)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Lkr)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Pkr)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Rsd)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Sbd)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Tz)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Usd)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (Yen)	1.2000	0.8400	0.0600	0.8400	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Anguilla (D-Mark)	1.2000	0.8400	0.0600	0.8400	1.0000					

NEW YORK

Patrick Harverson

Wall St braced for another tightening

All eyes this week will be on the Federal Reserve as Wall Street braces itself for another possible increase in interest rates.

Ever since the Fed first raised interest rates in early February, the market has suffered attacks of nerves before each meeting of the central bank's policy-making open market committee (FOMC).

Tomorrow, the FOMC meets to decide whether there is a need for a further tightening of monetary policy to slow the economy and restrain inflation.

Wall Street's nerves will be on edge once again, primarily because interest rates have been increased four times this year, and we believe that more increases are not around the corner.

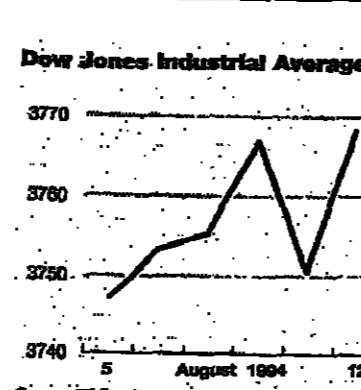
The stock market, now firmly entrenched in the midsummer doldrums, will be waiting with baited breath for the FOMC's pronouncement.

Judging by the most recent economic data, the majority of analysts believe the FOMC will signal an increase in interest rates this week.

If there is a broad consensus on Wall Street about the likelihood of a rate increase, there is still considerable debate over which interest rate it will put up, and by how much.

Some analysts, believing that the Fed remains cautious about stepping too hard on the brakes, predict that the FOMC will tighten policy by raising its target for the Federal funds rate by just 25 basis points, which would take it to 4.5 per cent.

Others, however, feel differently. In light of recent comments by the Fed's



chairman, Mr Alan Greenspan, the pessimists say the central bank is increasingly concerned about the outlook for inflation, and predict that it will not only raise the fed funds target by 50 basis points, to 4.75 per cent, but will also raise the discount rate, from 3.5 per cent to 4 per cent.

The size and nature of any tightening is critical because it will determine whether the financial markets, and the stock market in particular, will be able to ride out a rate increase without incurring losses.

Because expectations of a rate increase have been building up on Wall Street for weeks, a 25 basis point upward move in the fed funds rate is already priced into bonds and stocks.

So, if the Fed does nudge rates higher, stock and bond prices should fall more than expected.

A 50 basis point increase, however, could unsettle shares, which have slavishly followed the lead set by bond prices for the past few months. If an unexpectedly large rate increase inflicts enough damage to investor sentiment, the Dow Jones Industrial Average – which has climbed erratically from around 3,650 in early July to over 3,770 – faces the prospect of slipping back below the 3,700 level.

OTHER MARKETS

FRANKFURT

Market professionals have been looking forward eagerly to the second-quarter reports from the "big three" chemical groups, with BASF kicking off on Thursday, and Bayer and Hoechst the next week. A Goldman Sachs report on the sector notes that BASF's first-quarter pre-tax profit was 47 per cent ahead of the year-earlier period, helped by 4 per cent volume growth. The evidence, it says, is that recovery momentum in the industry gathered pace in the second quarter.

On the same day, the Bundesbank holds its regular fortnightly meeting. For most

of last week, German and other banks were divided on the prospects for a further interest rate cut. After Thursday's rate rises in Sweden, Italy, the question was whether other European countries would follow this lead; but Merrill Lynch said that the next German interest rate rise could be more than a year away.

STOCKHOLM

Shuddering after its own rate rises, Sweden should field half-year reports from Electrolux tomorrow, and Ericsson on Thursday. UBS reckons that, for the latter, analysts will focus on news of the order book.

For Electrolux, Unibors

Securities says the group's two main US competitors in the white goods manufacturing sector, Whirlpool and Maytag, have respectively reported earnings up by 50 per cent, and operating profits up by 300 per cent for the first half of 1994.

Unibors is looking for a 40 per cent growth in operating profit at Electrolux, and earnings to outpace this over the full year due to greater production efficiency.

MILAN

Initial dealings in Telecom Italia are expected to begin on Thursday. This is the successor company to Sip, Isatele, Teleposta, Iritel and SIRM, in the final phase of the

restructuring of the Italian telecoms sector. Sip shareholders get a one-for-one share exchange, but Mr Evan Miller at Lehman Brothers says the creation of Telecom Italia will immediately enhance earnings per share prospects.

Telecom Italia will be the world's sixth largest telecommunications company, with a turnover of £27,000m and net profit of £1.025m in 1993.

ZURICH

SBC joins the run of Swiss banking results tomorrow with analysts wondering what to expect, after the 68 per cent drop in trading income at its

competitor, UBS. Forecasts last week ranged from SF15.5bn to SF17.5bn, compared with SF11.55bn for the first half of 1993.

The following day brings interim results from CS Holding, its principal operating subsidiary, Credit Suisse, has already reported a 27 per cent decline in gross profits before tax and provisions, notes Hoare Govett, which thinks that a net profit of SF700m for the group, against SF882m previously, would be a reasonable result.

AMSTERDAM

Offerings here include first-half results from Nedlloyd, the global transport group. Brokers expect profits for the

second quarter to be around F1.25m against a loss of F1.30m in the second quarter of 1993.

HONG KONG

The Hong Kong stock market was bracing itself last week for a dose of bad news from today's release of interim results at HSBC Holdings, the biggest constituent stock in the benchmark Hang Seng index.

HSBC itself fell 4.4 per cent over the full week, writes Louise Lucas in Hong Kong.

Analysts are looking at pre-tax profit rises of anywhere between 10 per cent and 20 per cent for the banking group, but there are fears that even the lowest projections may not be met following the lower than

expected to report a sharp increase this year on the net profits of FF1.1bn (\$206m) achieved in 1993.

As a study by Lehman Brothers argues, the emerging recovery in the market also makes a Renault sale an attractive proposition this year. This, and Renault's relative diversification – unlike Volkswagen and Peugeot, it also builds trucks – prompts Lehman to value the company at between FF1.65bn and FF1.80bn, above many earlier estimates.

The retention of a substantial stake by the French government is not welcomed by some potential investors. "Ideally, it is better for the investment community if we see a total privatisation," says one US fund manager. He says that a complete sale of the state's holding would ease concerns that the government might still seek to influence decisions at the company, concerning the protection of jobs and industrial alliances.

For most investors, however,

the continued presence of the French government on the shareholder register does little to dampen the attraction of Renault's privatisation. This is partly because of the fundamental strengths of the group,

and also because of the present stage in the industry cycle.

In terms of financial results, the company has staged a remarkable turnaround since the mid-1980s, when a series of heavy losses earned it a reputation as the sick man of the European industry. It was one of the few vehicle manufacturers to remain profitable during the recession in the sector over the past few years, and is

and financial institutions are already in their last stages of realising profits on their stock portfolios ahead of September 30, and expect profit-taking to be light.

PARIS

Wednesday is the final day on which Générale des Eaux should decide whether to exercise its pre-emptive rights to acquire a majority stake in Fnac, the French music and book retailer which, otherwise, will see a controlling stake sold by Crédit Lyonnais to Mr François Pinault, the entrepreneur.

Compiled by William Crochane

EQUITY MARKETS: This Week

LONDON

Terry Byland

Differing views on market influences

The debate over the market influences of rising corporate earnings and dividends as against the probability of higher interest rates has now moved into closer focus. While the factors behind the moves last week to raise rates in Italy and Sweden may have been largely domestic, there was no gainsaying the warning delivered to the UK market.

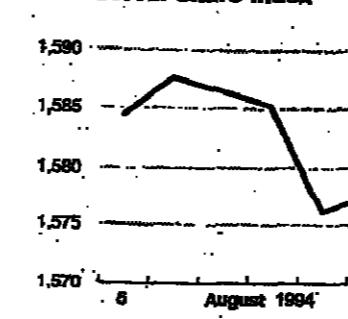
Even after allowing for the widespread predictions of base rate rises already circulating among London market analysts, there has been a rush to reassess the situation. But, once the shock of the Swedish and Italian moves had passed, opinions on the UK market outlook were by no means as black as might have been expected.

The widely held perception that the UK market is particularly vulnerable because the UK is at the head of the queue for a rate increase may not be correct, according to Mr Albert Edwards at Kleinwort Benson Securities. He comments that the latest survey of rate forecasts suggests that the threat of higher rates will be much more of a shock to continental European markets than to London.

It has been suggested that UK equities may suffer less than mainland European shares, because of the relative ratings of the various equity markets. UK markets have already enjoyed a year of rapid earnings growth, while continental European markets are still at a much earlier stage of recovery.

S.C. Warburg touches the same point but stresses that growth in continental Europe is now accelerating and that

FT-SE-A All-Share index



this has brought "significant upward revisions" in gross domestic product forecasts for Germany and France.

For UK stocks, this throws even greater emphasis on those shares offering exposure to European growth, a sector picked out earlier this year by BZW. Some of these, especially the UK construction group with interests in Germany, have already moved strongly against the trends of the UK market.

However, their performance has in part reflected optimism for one last easing in Bundesbank rates, and last week's interest rate developments may restrain them for a while.

Before interest can be turned into equity, however, there remain a number of important questions. Most obvious is the timing of any operation. The political sensitivity involved in the sale of Renault, a symbol of state ownership and an erstwhile union stronghold, means that the French government is approaching the planned privatisation with great caution.

While officials at the economics ministry acknowledge that the preparations are now in place for a privatisation this autumn, they say that no decision has yet been taken, and point out that Assurances Générales de France, the insurance group, is also prepared for the

privatisation this year on the net profits of FF1.1bn (\$206m) achieved in 1993.

As a study by Lehman Brothers argues, the emerging recovery in the market also makes a Renault sale an attractive proposition this year. This, and Renault's relative diversification – unlike Volkswagen and Peugeot, it also builds trucks – prompts Lehman to value the company at between FF1.65bn and FF1.80bn, above many earlier estimates.

For the most part, they like what they find. "It is an attractive company," says Mr Eric Michelin, motor vehicles analyst at Kleinwort Benson in Paris. He predicts strong interest in shares in the only significant public sector vehicle group in the western world.

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International offerings / John Riddings

Paris fine-tunes timing for Renault privatisation

concerning how much of its 80 per cent stake it is seeking to sell, except to say that it will not reduce its holding below a 20 per cent minority blocking stake.

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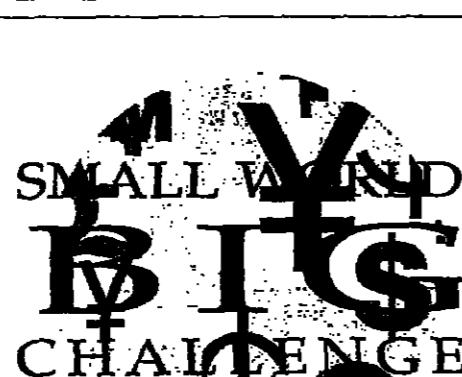
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CURRENCIES AND MONEY

POUND SPOT FORWARD AGAINST THE POUND

	Closing mid-point	Change on day	Bid/offer spread	Day's Mid high low	One month Rate	%PA	Three months Rate	%PA	One year Rate	%PA	Bank of England Index
Europe											
Austria											
Belgium	(Sch) 16,932.0	-0.1881	252 - 366	17,288.0 10,707.0	10,976.0	0.4	16,918.0	0.4	-	-	
Denmark	(SF) 5,971.0	-0.2300	714 - 431	50,325.0 49,500.0	49,975.0	0.2	48,572.0	0.2	48,712.0	-0.2	115.0
Finland	(DK) 9,544.0	-0.0719	411 - 473	9,607.0 9,615.0	9,546.0	-0.3	9,591.0	-0.3	9,612.0	-0.3	116.7
France	(Fr) 8,234.0	-0.0747	531 - 581	8,319.0 8,238.0	8,252.0	-0.5	8,258.0	-0.1	8,226.0	0.4	110.5
Germany	(DM) 2,406.0	-0.0694	561 - 571	2,418.0 2,397.0	2,406.0	-0.3	2,402.0	0.5	2,376.0	-1.3	128.8
Greece	(Dr) 364,823.0	-0.227	500 - 510	365,655.0 365,363.0	365,655.0	-0.1	-	-	-	-	
Ireland	(E) 1,015.0	-0.0021	152 - 183	1,015.0 1,005.0	1,016.0	-0.1	1,016.0	-0.1	1,016.0	-0.1	104.0
Italy	(L) 1,248.33	+0.05	838 - 928	2,478.25 2,441.10	2,473.25	-0.2	2,465.58	-0.2	2,533.25	-2.6	74.4
Luxembourg	(LF) 49,673.0	-0.503	714 - 531	50,325.0 49,800.0	49,800.0	-0.2	49,712.0	-0.2	49,712.0	-0.2	117.0
Netherlands	(NL) 2,702.0	-0.0008	616 - 040	2,714.0 2,697.0	2,701.0	-0.2	2,698.0	-0.3	2,698.0	-0.3	121.0
Norway	(NK) 10,586.1	-0.0031	828 - 863	10,636.7 10,557.0	10,585.1	-0.3	10,593.0	-0.3	10,596.0	-0.1	86.5
Portugal	(Pt) 300,946.0	-0.154	904 - 504	247,742 244,569	245,962.0	-0.2	252,142.0	-0.2	254,728.0	-1.9	85.5
Spain	(Pe) 2,020.0	-0.0291	373 - 212	2,034.0 2,012.0	2,016.0	-0.3	2,127.0	-0.3	2,127.0	-0.3	73.1
Sweden	(SK) 12,045.1	-0.0413	373 - 373	12,125.0 11,995.0	12,086.0	-2.1	12,337.0	-2.4	12,337.0	-2.4	81.0
Switzerland	(SF) 2,020.0	-0.0291	212 - 212	2,034.0 2,012.0	2,016.0	-0.3	2,161.0	-0.3	2,161.0	-0.3	76.1
UK	(E) 1,285.0	-0.0004	662 - 661	1,270.4 1,261.5	1,266.0	-0.9	1,267.0	-0.9	1,267.0	-0.9	105.5
SDR	-	-0.04005	-	-	-	-	-	-	-	-	-
Americas											
Argentina	(Peso) 1,545.0	-0.0123	449 - 455	1,500.0 1,451.0	1,500.0	-0.4	-	-	-	-	
Brazil	(Br) 1,402.0	-0.0257	010 - 049	1,408.0 1,299.0	1,408.0	-0.4	-	-	-	-	
Canada	(C\$) 2,153.0	-0.0246	266 - 270	2,148.0 2,128.0	2,128.0	-0.3	2,137.0	-0.2	2,148.0	-0.6	85.9
Mexico (New Peso)	5,523.0	-0.0441	500 - 564	5,254.0 5,242.0	5,157.0	-1.5	5,157.0	-1.5	5,157.0	-1.5	85.9
Pacific/Middle East/Africa											
Australia	(A\$) 2,084.0	-0.0011	803 - 863	2,081.0 2,078.0	2,084.0	0.0	2,068.0	-0.2	2,103.0	-0.8	83.1
Hong Kong	(HK) 11,953.0	+0.11	504 - 554	15,310.0 15,020.0	15,423.0	-3.3	15,315.0	-3.5	14,465.0	-4.0	188.3
India	(Rs) 48,820.0	-0.0274	521 - 550	52,377.0 53,458.0	52,377.0	-0.2	52,565.0	-0.2	52,565.0	-0.2	148.3
Malaysia	(Y) 184,590.0	-0.334	563 - 735	185,310.0 184,020.0	184,223.0	-0.2	185,315.0	-0.2	185,315.0	-0.2	188.3
New Zealand	(NZ\$) 2,574.0	-0.0274	521 - 550	2,584.0 2,560.0	2,578.0	-1.8	2,586.0	-1.8	2,586.0	-1.8	83.1
Philippines	(Peso) 4,590.0	-0.0402	684 - 700	4,590.0 4,580.0	4,590.0	-0.1	4,587.0	-0.1	4,587.0	-0.1	83.1
Saudi Arabia	(SR) 5,900.0	-0.0021	921 - 918	5,610.0 5,700.0	5,610.0	-0.1	5,612.0	-0.1	5,612.0	-0.1	83.1
S Africa (ZAR)	(ZAR) 2,238.0	-0.0194	273 - 298	2,232.0 2,232.0	2,232.0	-0.1	-	-	-	-	83.1
S Africa (Rands)	5,948.0	-0.0147	477 - 518	5,965.0 5,932.0	5,965.0	-0.1	5,965.0	-0.1	5,965.0	-0.1	83.1
South Korea	(Won) 1,724.0	-0.1013	578 - 578	1,730.0 1,724.0	1,730.0	-0.7	1,730.0	-0.7	1,730.0	-0.7	83.1
Taiwan	(T\$) 40,918.0	-0.0317	654 - 810	41,045.0 40,861.0	41,045.0	-0.1	-	-	-	-	83.1
Thailand	(Baht) 38,685.0	+0.2355	677 - 112	58,780.0 58,040.0	58,040.0	-0.1	-	-	-	-	83.1

1000 rate for Aug. 11. Bid/offer spreads in the Pound Spot table show only the last three decimal places. Forward rates are not directly opposed to the market but are implied by current interest rates. The Bank of England base average 1990 = 100.000. Offer and Mid-rates in both and the Dollar Spot tables derived from THE WIMBLEDON CLOSING SPOT RATES. Some values are rounded by the F.T.

EXCHANGE CROSS RATES

	Aug 12	BfP	Dkr	Ffr	DM	IE	Fr	Nkr	Es	Pts	Skk	Stg	E	Cs	S	Y	Ecu
Belgium	SF 100	18.54	4,850	2,048	4,977	2,016	4,548	21.35	483.3	4,050	2,022	4,217	1,018	3,118	2,522		
Denmark	DM 100	10	8,000	1,200	11,200	2,102	11,200	12,000	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	
France	(Fr) 80,000	10	2,100	1,200	2,100	1,200	2,100	2,100	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	
Ireland	(IE) 48,823.0	3,87	4,31	1	4,222	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Netherlands	(NL) 10,552.0	3,05	3,05	1	3,050	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Norway	(NK) 48,825.0	3,02	3,02	1	3,020	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Portugal	(Pt) 20,07	3,86	3,86	1	3,860	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Spain	(Pe) 24,89	4,71	4,71	1,100	1,198	0,505	1,222	1,220	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
Sweden	(SEK) 41,17	7,820	8,851	1,877	8,843	2,043	8,843	8,843	1,877	1,877	1,877	1,877	1,877	1,877	1,877	1,877	
Switzerland	(SF) 24,58	4,725	4,725	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
UK	1,285.0	4,725	4,725	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	
US	1,285.0	4,725	4,725	1,000	1,000</												

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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4 pm close August 12

NYSE COMPOSITE PRICES

	Stock	P	S	High	Low	Close	Chg	Stock	P	S	High	Low	Close	Chg	Stock	P	S	High	Low	Close	Chg											
1994	High Low Stock	Wk	E	Mo	High	Low	Close	Chg	1994	High Low Stock	Wk	E	Mo	High	Low	Close	Chg	1994	High Low Stock	Wk	E	Mo	High	Low	Close	Chg						
High Low Stock	Mo	Wk	E	Mo	High	Low	Close	Chg	High Low Stock	Mo	Wk	E	Mo	High	Low	Close	Chg	High Low Stock	Mo	Wk	E	Mo	High	Low	Close	Chg						
Continued from previous page									Continued from previous page								Continued from previous page															
2014 25 SWEIP	1.49	6.7	13	14	27.2	27	27	+1	1814 134 TEP Entpr	1.62	12.2	12	32	35	35	+1	1814 134 Uptech	1.48	4.3	15	18	22.8	22	+1	-	1814 134 Uptech	1.62	6.1	17.4	16.3	17.4	+1
2014 25 SWIP	1.34	4	10	14	42	41	41	+1	1814 135 Uptech	2.03	2.2	2.3	2.3	35	35	+1	-	1814 135 Uptech	2.03	2.2	2.3	2.3	35	+1								
2014 25 SWIP	1.42	4.2	7	8	48	47	47	+1	1814 136 Uptech	0.47	4.3	10	10	55	55	+1	-	1814 136 Uptech	0.47	4.3	10	10	55	+1								
2014 25 SWIP	1.19	2.1	3	2	37	37	37	+1	1814 137 Uptech	1.02	7.8	8	15	15	15	+1	1814 137 Uptech	1.02	7.8	8	15	15	+1									
2014 25 SWIP	1.22	1.3	5	5	154	154	154	+1	1814 138 Uptech	1.62	1.5	2	2	27	27	+1	-	1814 138 Uptech	1.62	1.5	2	2	27	+1								
2014 25 SWIP	1.18	1.7	9	9	25	25	25	+1	1814 139 Uptech	0.69	1.5	15	15	35	35	+1	-	1814 139 Uptech	0.69	1.5	15	15	35	+1								
2014 25 SWIP	1.54	1.3	5	5	55	55	55	+1	1814 140 Uptech	1.77	1.5	15	15	35	35	+1	-	1814 140 Uptech	1.77	1.5	15	15	35	+1								
2014 25 SWIP	1.18	0.9	1	1	12	12	12	+1	1814 141 Uptech	1.77	1.5	15	15	35	35	+1	-	1814 141 Uptech	1.77	1.5	15	15	35	+1								
2014 25 SWIP	1.28	0.3	15	15	35	35	35	+1	1814 142 Uptech	1.77	1.5	15	15	35	35	+1	-	1814 142 Uptech	1.77	1.5	15	15	35	+1								
2014 25 SWIP	1.25	0.1	15	15	45	45	45	+1	1814 143 Uptech	1.77	1.5	15	15	35	35	+1	-	1814 143 Uptech	1.77	1.5	15	15	35	+1								
2014 25 SWIP	2.02	0.2	52	52	68	68	68	+1	1814 144 Uptech	1.77	1.5	15	15	35	35	+1	-	1814 144 Uptech	1.77	1.5	15	15	35	+1								
2014 25 SWIP	1.07	7.3	9	265	172	172	172	+1	1814 145 Uptech	0.08	1.4	15	15	35	35	+1	-	1814 145 Uptech	0.08	1.4	15	15	35	+1								
2014 25 SWIP	2.04	2.0	2	2	23	23	23	+1	1814 146 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 146 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.20	2.1	2	2	23	23	23	+1	1814 147 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 147 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	0.22	1.1	12	12	92	92	92	+1	1814 148 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 148 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 149 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 149 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.03	0.2	12	12	92	92	92	+1	1814 150 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 150 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 151 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 151 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 152 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 152 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 153 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 153 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 154 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 154 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 155 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 155 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 156 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 156 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 157 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 157 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 158 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 158 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 159 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 159 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 160 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 160 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 161 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 161 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 162 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 162 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 163 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 163 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 164 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 164 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1	12	12	92	92	92	+1	1814 165 Uptech	0.49	2.1	2	2	35	35	+1	-	1814 165 Uptech	0.49	2.1	2	2	35	+1								
2014 25 SWIP	1.25	0.1</																														

FT GUIDE TO THE WEEK

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MONDAY

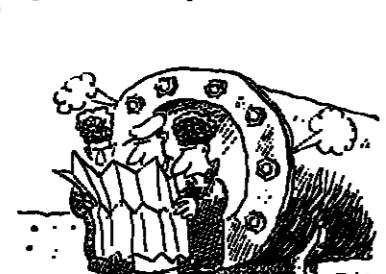
Japan's war memories



Emperor Akihito and Tomio Murayama, Japan's prime minister (left), attend a service in Tokyo marking the 50th anniversary of the end of the Second World War. Some 10 members of the Murayama cabinet may attend a more controversial ceremony at the capital's Yasukuni Shrine to pay homage to Japan's war dead – those buried there include war criminals. Last year, only five members of the government of Morihiro Hosokawa visited the shrine.

Germany's economics minister, Günter Rexrodt, is expected to present a positive analysis of the German economy. With two months before the federal elections, the governing coalition, now running nearly 8 points ahead of the opposition Social Democrats and Greens in opinion polls, is keen to use encouraging economic indicators to help maintain its lead.

Pipeline talks open



Leaders from Russia, Turkey, Iran, Azerbaijan and Kazakhstan meet in Ashgabat to discuss the construction of a new gas pipeline to Europe. The existing pipeline does not have enough capacity to meet the export ambitions of Russia, Kazakhstan and Azerbaijan, the main energy producers in the former Soviet Union. Disputes between Russia and the two southern republics about access to the pipeline have worried western investors.

Trial in Albania: Five members of Omonia, an ethnic Greek political organisation in Albania, go on trial in the capital Tirana on charges of treason and espionage. Greece has threatened to veto European Union financial aid to Albania, claiming human rights abuses against the Greek minority.

Holidays: Austria, Belgium, Chile, Colombia, Croatia, Cyprus, France, parts of Germany, Greece, Lebanon, Luxembourg, Malta, Panama, Poland, Portugal, Slovenia, Spain, Venezuela (Assumption).

Argentina, Costa Rica, India (Independence Day), Italy (Summer Bank Holiday), Paraguay, S Korea (Independence Day).

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TUESDAY

US rates poised to rise

The Federal Open Market Committee, which sets monetary policy for the Federal Reserve, is to meet in Washington. Most economists predict the fed will decide to raise short term interest rates to head off what it sees as signs of incipient inflation.

Swedish inflation: The reasons for Sweden's surprise decision to lift interest rates last week may become clearer today when the country's July consumer price index is published.

The index, which rose from 1.8 per cent to 2.6 per cent between March and June, is expected to have continued its upward trend. The median expectation for July is 2.9 per cent.

Nigeria's high court in Abuja is to decide whether it can try Moshood Abiola, the banned winner of last year's annulled presidential election, for treason.

No decision about a prospective general strike by the Nigeria Labour Congress will be taken before the hearing, except in Lagos where opposition to the military government is strongest.

Oil workers' unions, however, say that they will stay on strike until the military hand over power to civilians.

Sri Lanka: holds a general election. It appears likely that the ruling United National party, which has governed the country for 17 years, will lose to the left-leaning People's Alliance, an eight-party coalition.

UK economy: The CBI distributive trades survey will be scanned for early indications of an upturn in official figures for July retail sales, due on Thursday.

Volume sales were unchanged between April and May, and up only 0.2 per cent in June.

However, recent consumer credit data and a strong CBI survey last month suggest that Britain's canny consumers were keen bargain-hunters in the summer sales.

Ballet russe



An international ballet competition devised in honour of the Russian ballerina Maya Plisetskaya begins in St Petersburg (to August 22).

Oz prey: The memoirs of Bob Hawke, the former Australian prime minister, are due to be published.

Mr Hawke quit in late-1991 after a bitter leadership struggle with Paul Keating, the current PM, and the book is expected to provide insights into the Labor Party conflicts of that time.

Holidays: Indonesia (Independence Day).

Holidays: Bahrain, Lebanon.

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WEDNESDAY

Palestine progresses

Shimon Peres, (left) Israel's foreign minister, will meet Nabil Shaath, senior Palestinian negotiator, in Cairo. They hope to speed implementation of the extension of Palestinian self-rule across the West Bank. The two sides will also begin discussions on the holding of national Palestinian elections due in mid-December.

An agreement is near to transfer power in the Israeli-occupied West Bank from Israeli to Palestinian hands in five areas: education, health, direct taxation, tourism, and social welfare.

Differences have emerged, however, about Jerusalem, the release of Palestinian prisoners, and the timing of elections.

Global population: The United Nations Population Fund, based in New York, publishes the 1994 report on the State of the World's Population. The 65-page report describes sharp falls in developing country birth rates during the past two decades, and advocates wider distribution of contraceptives and better education for women in developing countries. It is published only a month before the opening of the UN's conference on population in Cairo. The Vatican has censured the US government's support for contraception and its tolerance of homosexuality.

Musicians invade



Lucerne's International Music Festival begins, with two concerts a day for more than three weeks (to Sep 10).

UK economy: Hopes are high that retail price inflation stayed subdued in July. Summer sales began later this year than last, which may offset adverse effects of less aggressive discounting. Economists are looking for a 0.2 per cent drop in the RPI between June and July, with the year-on-year rate unchanged at 2.6 per cent. The underlying rate, which excludes mortgage interest payments, may nudge higher from 2.4 per cent to 2.5 per cent, the middle of the government's target range.

Holidays: Indonesia (Independence Day).

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THURSDAY

Mandela to outline policy

South Africa's president Nelson Mandela addresses parliament on his 100th day in office. He is expected to flesh out the so-called Reconstruction and Development Programme, his government's plan for social investment in areas such as housing, electrification, education and health. The speech is an important public relations effort aimed at meeting the demands of blacks for government action on poverty.

Israel and Jordan wind up their first substantive bilateral talks on trade, borders, water, tourism, finance and banking on the Israeli side of the Dead Sea. They are expected to announce progress on demarcation of the disputed border, sharing the waters of the Jordan and Yarmouk rivers, co-operation and joint marketing in tourism, steps to link the two countries' electricity grids, and transit of Jordanian goods through Israel's Mediterranean ports.

A Level results: Anxious UK parents and their teenage children will be put out of their misery with the release of examination results that are vital for university entrance.

Cricket: England meet South Africa for the third test at the Oval, London. (to August 22).

Commonwealth Games begin in Victoria, British Columbia, Canada (to August 26).

Holidays: Bahrain, Lebanon.

How's YOUR
HEALTH BILL?



One cloud darkening President Clinton's holiday will be the sluggish progress through Congress of his health care reform bill

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FRIDAY

Swedish poll manifesto out

Sweden's opposition Social Democrats, hot favourites to win next month's general election, present their manifesto with all eyes trained on their economic policies.

With the fragile state of the economy dominating the campaign, the party is under pressure to detail how it will manage the big budget deficit, fast-growing public debt, and rising interest rates.

So far, markets have been less than enthusiastic about the Social Democratic emphasis on tax increases and unwillingness to draw down the need for deep cuts in the welfare state.

UK economy: The forecast deterioration in the trade balance with non-EU countries to a deficit of \$200m in July, from \$405m in June, should cause little concern.

UK export volumes are rising, giving economists fewer worries about the 1994 current account outlook than three months ago.

US president Bill Clinton turns 48, but he may not have much to celebrate unless Congress reverses its recent setback to the crime bill or acts to advance healthcare reform. Even his planned holiday on Martha's Vineyard in the run-up to the Labor Day holiday on September 5 threatens to be fraught with Washington-related distractions.

Holidays: Abu Dhabi, Afghanistan (Independence Day), Kuwait, Morocco, Tunisia.

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WEEKEND

Mexican elections

Mexico goes to the polls on Sunday to elect a new president and Congress. Mr Ernesto Zedillo of the ruling Institutional Revolutionary Party is strong favourite to win the presidential race, while his party is expected to maintain its control over Congress. The opposition and about 15,000 national and several international observers will be watching for fraud.

Alpbach forum: Nine heads of state and the European Union Commission president, Jacques Delors, will hold an informal meeting on Sunday within the framework of the annual Alpbach forum in the Austrian Alps (to Aug 22). Topics will include questions of new neighbourly relations, security problems and cultural ties in the light of the forthcoming enlargement of the EU.

Chess: The Lloyds Bank's annual tournament starts at the Cumberland Hotel, London (until 29 August). With more than 30 grandmasters competing, it is Britain's strongest-ever open-to-all chess event. Winners qualify for the £100,000 Intel Grand Prix and a chance to compete against Gary Kasparov and Nigel Short.

Three Choirs Festival: Britain's oldest musical festival, going back to the early 18th century, begins at Hereford on Sunday.

Compiled by Patrick Stiles and Martin Mulligan. Fax: (+44) (0)71 873 3194.

Other economic news

Monday: US capacity utilisation figures could fuel speculation about higher rates if, as economists expect, there is only a marginal drop between June and July.

Wednesday: June average earnings and unit labour cost data form key points of interest in the UK's mid-month "super Wednesday" for economic releases. Consensus forecasts from MMS International point to unchanged wage inflation and a slight easing in the annual rate of unit wage cost inflation. July's unemployment figures are expected to show a further fall of about 18,000 last month.

Thursday: The Bundesbank council meets for the first time after its summer break. Few analysts expect a change in official interest rates.

Although UK markets are prepared for a rate rise later this year, the expected rise in retail sales in July should not trigger action, provided the picture is one of subdued inflation encouraging spending.

Analysts are not expecting any shocks from UK broad money and bank and building society lending figures, which are forecast to show a modest slowdown in growth in July compared with June.

Day

Released

Country

Economic

Statistic

Statistics to be released this week

Day	Released	Country	Economic	Statistic	Median Forecast	Previous Actual
Mon	US		July industrial production	0.1%	0.5%	
Aug 15	US		July capacity utilization	83.8%	83.8%	
	Japan		June industrial production†	-	-1.2%	
	Japan		June shipments†	-	-3.2%	
Tues	US		July housing starts	1.38m	1.35m	
Aug 16	US	Johnson Redbook, w/e Aug 13		-	-0.7%	
	UK		July public sector borrowing req	£1.5bn	£2.9bn	
	Canada		July lead indicator†	0.5%	0.5%	
Wed	UK		July retail price index*	-0.2%	0.0%	
Aug 17	UK		July retail price index**	2.6%	2.8%	
	UK		July, ex-mortgage int payments*	2.5%	2.4%	
	UK		July unemployment rate	-18,000	-18,800	
	UK		June average earnings	3.75%	3.75%	
	UK		June unit wage costs 3M**	1.5%	1.7%	
	Canada		June manufacturing new orders†	1%	-1.4%	
Thur	US		June trade: goods & services	-\$8.8bn	-\$9.2bn	
Aug 18	US		June merchandise trade (BOP)	-	-\$14.1bn	
	US		June merchandise exports, census	\$41.7bn	\$41.3bn	
	US		June merchandise imports, census	\$53.8bn	\$54bn	
	US		Initial claims, w/e Aug 13	325,000	321,000	
	US		State benefits, w/e Aug 6	-	2.6m	
	US	M2, w/e Aug 8		-\$1.5bn	\$0.8bn	
	Japan		Juni overall pers consum/expend**	1.8%	-1.7%	
	Japan		Ditto, workers only**	-	-2.1	
	Japan		Jul money supply (M2, cash dep)**	1.6%	1.5%	

*month on month, **year on year, †seasonally adjusted Statistics, courtesy MMS International.

Day

Released

Country

Economic

Statistic

Median

Forecast

Actual

